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FIFTY-THIRD ANNUAL REPORT OF THE BABIES HOSPITAL OF THE CITY OF NEW YORK

FOR THE YEAR ENDED DECEMBER 31, 1941

INCORPORATED 1887

BROADWAY AND 167TH STREET

NEW YORK

The Babies Hospital
Broadway at 167th Street

FIFTY-THIRD

ANNUAL REPORT

OF

THE BABIES HOSPITAL

OF THE

CITY OF NEW YORK

FOR THE YEAR ENDED DECEMBER 31, 1941

INCORPORATED 1887

BROADWAY AND 167TH STREET

NEW YORK

OFFICERS

President

Dean Sage

Vice-Presidents

William E. S. Griswold
William Hale Harkness
Carll Tucker

Secretary

Matthew C. Fleming
20 Exchange Place

Treasurer

Cornelius R. Agnew
82 Beaver Street

Assistant Secretary

John W. Hornor
136 East 79th Street

Assistant Treasurer

Benjamin Strong
45 Wall Street

Managers

whose terms of office expire respectively in

1942

Thatcher M. Brown, Jr.
Robert W. Carle
Hugh J. Chisholm
Johnston deForest
Samuel H. Fisher
Matthew C. Fleming
Walter E. Hope
**James B. Mabon
Charles S. Munson

1943

Malcolm P. Aldrich
*Artemus L. Gates
Mrs. Edward S. Harkness
John W. Hornor
Mrs. Yale Kneeland
Duncan H. Read
Dean Sage, Jr.
William Williams

1944

Cornelius R. Agnew
Charles P. Cooper
Mrs. Henry P. Davison
John I. Downey
William Hale Harkness
William M. Kingsley
Dean Sage
F. Louis Slade
Benjamin Strong

1945

Charles E. Adams
Thatcher M. Brown
William E. S. Griswold
G. Hermann Kinnicutt
David M. Look
Dunlevy Milbank
William E. Stevenson
Mrs. Henry C. Taylor
Carll Tucker

Board meets second Monday of January, February, March, April, May, June, October, November and December

* Resigned
** Deceased

STANDING COMMITTEES

Executive

Charles E. Adams
Cornelius R. Agnew
Malcolm P. Aldrich
Thatcher M. Brown
Johnston deForest
*Artemus L. Gates
William E. S. Griswold
William Hale Harkness
John W. Hornor
William M. Kingsley
G. Hermann Kinnicutt
Dunlevy Milbank
Carll Tucker

Regular meeting on fourth Monday of each month

Auditing

David M. Look
William Williams

Dietary

John W. Hornor
*Artemus L. Gates
Duncan H. Read
Benjamin Strong
Mrs. Henry C. Taylor

Engineering

John I. Downey
*Artemus L. Gates
Charles P. Cooper

Finance

Malcolm P. Aldrich
Acting Chairman
Cornelius R. Agnew
Benjamin Strong
Interim Member

Grounds

Carll Tucker
Hugh J. Chisholm
Mrs. William R. K. Taylor
Executive Chairman
Mrs. Edward S. Harkness
Mrs. Edwin O. Holter
Mrs. G. Beekman Hoppin
William M. Kingsley
G. Hermann Kinnicutt
Mrs. Albert R. Lamb

House

F. Louis Slade
Mrs. Henry C. Taylor
Charles E. Adams
Walter E. Hope
Dunlevy Milbank

Insurance and Pensions

William E. S. Griswold
Cornelius R. Agnew
Charles P. Cooper
Johnston deForest

* Resigned

STANDING COMMITTEES *(Concluded)*

Intern

Robert W. Carle
Dunlevy Milbank
William Hale Harkness
John W. Hornor
William Williams

Laundry

Johnston deForest
Matthew C. Fleming
Hugh J. Chisholm

Nominating

G. Hermann Kinnicutt
Thatcher M. Brown
Charles E. Adams
Cornelius R. Agnew
Johnston deForest
Matthew C. Fleming
John W. Hornor

Nursing

G. Hermann Kinnicutt
Dean Sage
Mrs. Thatcher M. Brown
Miss Marie C. Byron
Mrs. Henry P. Davison
Mrs. Frederic F. deRham
Rustin McIntosh, M.D.
Walter W. Palmer, M.D.
Benjamin P. Watson, M.D.
Allen O. Whipple, M.D.
Mrs. Staunton Williams

Real Estate

Johnston deForest
John I. Downey
Cornelius R. Agnew

Vanderbilt Clinic

Duncan H. Read
William E. Stevenson
**James B. Mabon
Charles E. Adams
Mrs. Neville J. Booker
Mrs. Samuel G. Ordway
Henry Parish, 2nd
William Williams

The President is ex officio a member of all committees.

The Executive Vice-President is ex officio a member of the Vanderbilt Clinic, House and Nursing Committees.

The first named member of each committee is its Chairman and the second named is Vice-Chairman. This applies to all committees except the Executive Committee whose officers are identical with the Board of Managers.

** Deceased

BOARD OF WOMEN MANAGERS

Honorary President
Mrs. Ernest R. Adee

President
Mrs. Frederic F. deRham

Vice-Presidents
Mrs. Carll Tucker
Mrs. Charles V. Hickox
Mrs. Neville Jay Booker

Recording Secretary, Mrs. John M. Schiff
Assistant Recording Secretary, Mrs. David E. Austen
Corresponding Secretary, Mrs. Constance McCann Betts
Treasurer, Mrs. Grover O'Neill

Active Members

Mrs. Ernest R. Adee
Mrs. Anthony Adrian
Mrs. Henry M. Alexander
Mrs. George S. Amory
Mrs. David E. Austen
Mrs. Frederick K. Barbour
Mrs. Frederic S. Battershall
Mrs. Anson McC. Beard
Mrs. Constance McCann Betts
Mrs. Neville Jay Booker
Mrs. Thatcher M. Brown
Mrs. G. Morgan Browne
Mrs. Stanley W. Burke
Mrs. James H. R. Cromwell
Mrs. Casimir deRham
Mrs. Frederic F. deRham
Mrs. Barclay K. Douglas
Mrs. David Dows
Mrs. Erik J. H. Eriksen
Mrs. Daniel A. Freeman
Mrs. Charles V. Hickox
Mrs. Brooks Howe
Mrs. William W. Kennedy
Miss Katherine B. Lockwood
Mrs. Manton B. Metcalf, Jr.
Mrs. Rodman B. Montgomery
*Mrs. James K. Norris
Mrs. Grover O'Neill
*Mrs. Samuel G. Ordway
Mrs. Thorndike Parkinson
Mrs. Joseph R. Ramée
Mrs. John K. Reckford
Mrs. Fortune Peter Ryan
Mrs. John M. Schiff
Mrs. Morton L. Schwartz
Mrs. Henry C. Taylor
Mrs. Daniel G. Tenney
Mrs. Daniel G. Tenney, Jr.
Mrs. Carll Tucker
Mrs. James P. Vogel

Honorary Members

Mrs. McCoskry Butt
Mrs. William K. Draper
Miss Anna B. Evans
Mrs. Paul Harrison
Miss Frances L. Howland
Mrs. Roswell Miller
Mrs. Thomas E. Satterthwaite
Mrs. Theron G. Strong

* Resigned

MEDICAL BOARD

Frederic H. Bartlett, M.D.
George F. Cahill, M.D.
Edward J. Donovan, M.D.
John D. Kernan, M.D.
Alfred G. Langmann, M.D.
Rustin McIntosh, M.D.
Howard H. Mason, M.D.
A. Ashley Weech, M.D.

PEDIATRIC SERVICE

Director

Rustin McIntosh, M.D.

Attending Pediatricians

Frederic H. Bartlett, M.D.
Alfred G. Langmann, M.D.
Howard H. Mason, M.D.
A. Ashley Weech, M.D.

Associate Attending Pediatricians

John M. Brush, M.D.
John Caffey, M.D.
Howard R. Craig, M.D.
Leonard T. Davidson, M.D.
J. Taylor Howell, Jr., M.D.
John D. Lyttle, M.D.
Donovan J. McCune, M.D.
Katharine K. Merritt, M.D.

Assistant Attending Pediatricians

Hattie E. Alexander, M.D.
Harry S. Altman, M.D.
George B. Bader, M.D.
Robert W. Culbert, M.D.
Elvira Goettsch, M.D.
Richard G. Hodges, M.D.
Gilbert M. Jorgensen, M.D.
Charles A. Lang, M.D.
William S. Langford, M.D.
Aildred A. Macdonald, M.D.
Ralph E. Moloshok, M.D.
*Laurence G. Pray, M.D.
James M. Sturtevant, M.D.
Charles L. Wood, M.D.

Assistant Pediatrician

Hilde Bruch, M.D.

Associate Dental Surgeon

Lewis R. Stowe, D.D.S.

Associate Attending Neurologist

Walter O. Klingman, M.D.

Attending Neuropathologist

Abner Wolf, M.D.

* Resigned

SURGICAL SERVICE

Attending Surgeon

Edward J. Donovan, M.D.

Assistant Attending Surgeons

William G. Heeks, M.D.
Bruce M. Hogg, M.D.
George H. Humphreys, M.D.
Louis M. Rousselot, M.D.

Attending Anesthetists

Virginia Apgar, M.D.
G. Edgar Burford, Jr., M.D.

Attending Oral Surgeon

Henry Sage Dunning, M.D., D.D.S.

Assistant Attending Oral Surgeon

Douglas B. Parker, M.D., D.D.S.

EAR, NOSE AND THROAT SERVICE

Attending Otolaryngologists

James W. Babcock, M.D.
George R. Brighton, M.D.
John D. Kernan, M.D.

Assistant Attending Otolaryngologists

Daniel C. Baker, Jr., M.D.
George V. Browne, M.D.
Arthur J. Cracovaner, M.D.
Edmund P. Fowler, Jr., M.D.
Harry Neivert, M.D.
Page Northington, M.D.
Lee R. Pierce, M.D.

Assistant Otolaryngologists

Franz Altmann, M.D.
Edwin B. Bilchick, M.D.
Sylvester Daly, M.D.
*Arthur A. Kellnor, M.D.
Joseph Lubart, M.D.
Robert L. McCollom, M.D.
George H. O'Kane, M.D.
Edward Opin, M.D.
DeGraaf Woodman, M.D.

* Resigned

UROLOGICAL SERVICE

Attending Urologist

George F. Cahill, M.D.

Associate Attending Urologist

George W. Fish, M.D.

Assistant Attending Urologist

John H. Rathbone, M.D.

Assistant Urologists

Charles T. Hazzard, M.D. Meyer M. Melicow, M.D.
John N. Robinson, M.D.

CONSULTING STAFF

The professional staffs of the various departments of the Medical School and other clinical divisions of the Medical Center, and

Pediatrics

Charles G. Kerley, M.D.

Surgery

William A. Downes, M.D.

OUT-PATIENT DEPARTMENT

Pediatric Clinic

Chief of Clinic

Donovan J. McCune, M.D.

Assistant Chiefs of Clinic

Elvira Goettsch, M.D. Gilbert M. Jorgensen, M.D.
*Laurence G. Pray, M.D.

Attending Pediatricians

Frederic H. Bartlett, M.D. Howard H. Mason, M.D.
Alfred G. Langmann, M.D. Rustin McIntosh, M.D.
A. Ashley Weech, M.D.

* Resigned

Pediatric Clinic (Continued)

Associate Attending Pediatricians

John M. Brush, M.D.
John Caffey, M.D.
Howard R. Craig, M.D.
Leonard T. Davidson, M.D.
J. Taylor Howell, Jr., M.D.
Walter O. Klingman, M.D.
John D. Lyttle, M.D.
Donovan J. McCune, M.D.
Katharine K. Merritt, M.D.

Assistant Attending Pediatricians

Arthur E. Ackerman, M.D.
Mary Adams, M.D.
Hattie E. Alexander, M.D.
Harry S. Altman, M.D.
George B. Bader, M.D.
*Louise P. Brown, M.D.
Sidney S. Chipman, M.D.
Robert W. Culbert, M.D.
John R. Gilmour, M.D.
Elvira Goettsch, M.D.
*Grace Hardy, M.D.
Mary Ellen Heiss, M.D.
Richard G. Hodges, M.D.
Robert E. Jennings, M.D.
Gilbert M. Jorgensen, M.D.
Weston M. Kelsey, Jr., M.D.
Camille Kereszturi, M.D.
Charles A. Lang, M.D.
William S. Langford, M.D.
Aildred A. Macdonald, M.D.
James H. Maroney, M.D.
Kenneth M. Metcalf, M.D.
Rhoda M. Mickey, M.D.
S. Dow Mills, M.D.
Ralph E. Moloshok, M.D.
William B. Nevius, M.D.
*Laurence G. Pray, M.D.
Donald R. Reed, M.D.
W. Russell Smith, M.D.
James M. Sturtevant, M.D.
Daniel A. Wilcox, M.D.
Agnes G. Wilson, M.D.
Wilson M. Wing, M.D.
Charles L. Wood, M.D.
Blandina Worcester, M.D.

Assistant Pediatricians

*Alfred L. Abrams, M.D.
Arthur C. Allison, M.D.
G. Barton Barlow, M.D.
Frederick W. Barnes, M.D.
Stuart S. Blauner, M.D.
Lilian A. Boker, M.D.
Harold C. Brinn, M.D.
Winifred Bronson, M.D.
Hilde Bruch, M.D.
*Elizabeth R. Daley, M.D.
Margaret L. Davis, M.D.
Geoffrey W. Esty, M.D.
Harold T. Fuerst, M.D.
Peter Gaetano, M.D.
Louis Goldstein, M.D.
Albert Griesbach, M.D.
Frederic S. Huntington, M.D.
John P. Lambert, M.D.
Howard Millstein, M.D.
Walter L. Mitchell, Jr., M.D.
Thomas W. Patrick, Jr., M.D.
Lloyd S. Saltus, M.D.
Gerald M. Schumann, M.D.
Elizabeth Ufford, M.D.
Dorothea D. Vann, M.D.
Hermann Vollmer, M.D.
Frank S. White, M.D.

* Resigned

Children's Surgical Diagnostic Clinic

Attending Surgeon

EDWARD J. DONOVAN, M.D.

Assistant Attending Surgeons

WILLIAM G. HEEKS, M.D.
BRUCE M. HOGG, M.D.
GEORGE H. HUMPHREYS, M.D.
LOUIS M. ROUSSELOT, M.D.

Attending Anesthetist

G. EDGAR BURFORD, JR., M.D.

PATHOLOGICAL LABORATORY

Pathologist ..... BERYL H. PAIGE, M.D.
Assistant Pathologist ..... DOROTHY H. ANDERSEN, M.D.
Technician ..... JOHN P. O'NEILL
Secretary ..... OTILIE H. NEMEC

CLINICAL PATHOLOGICAL AND BACTERIOLOGICAL LABORATORIES

Director ..... HATTIE E. ALEXANDER, M.D.
Bacteriologist ..... CATHERINE L. ELLIS, B.A.
Assistant Bacteriologists ..... FLORENCE E. GERAGHTY, B.A.
WINIFRED M. REDMAN, B.A.
Clinical Pathological Technicians ..... GRACE BADER, B.A. (to April 30, 1941)
RAY BENNETT
LILLIAN BROWNE, B.A.
ELIZABETH BISHOP, B.A.
BILLA G. GALLARDO (from Oct. 20, 1941)
GRACE LEIDY, B.A.
MARGARET C. PANGBURN (to Oct. 18, 1941)
Volunteers ..... BILLA G. GALLARDO (April 18 to Oct. 18, 1941)
DOROTHEA VAIL, B.A. (from Sept. 1, 1941)
Secretary ..... INEZ E. KLINCK, B.A.

CHEMICAL LABORATORY

Director ..... A. Ashley Weech, M.D.
Assistant Chemist ..... Elvira Goettsch, M.D.
Engaged in Chemical Research ..... Donovan J. McCune, M.D.
John D. Lyttle, M.D.
Laurence G. Pray, M.D.
(to July 1, 1941)
Beridge R. Robertson, M.D.
(from July 1, 1941)
Gilbert M. Jorgensen, M.D.
(from July 1, 1941)
Chemical Technicians ..... Phyllis Dunbar, B.A.
Ruth E. Graver, B.A.
(to Aug. 1, 1941)
Rose A. Grillo, B.A.
(to Sept. 1, 1941)
Winifred M. Grim, B.A.
Elizabeth Poore, B.A.
(to Sept. 1, 1941)
Helen M. Ranney, B.A.
(from Sept. 1, 1941)
Grace E. Sly, B.S.
Anna S. Tracy, B.A.
(from Sept. 15, 1941)
Zdenka Wolf, B.A.
Secretary ..... Jean P. Pindar, B.A.

ROENTGENOLOGY

Roentgenologist ..... John Caffey, M.D.
Nurse in Charge ..... Cecelia Duane Peck, R.N.
Technician ..... Edgar Watts

PHOTOGRAPHY

Photographer ..... Grace MacMullen, B.A.
Assistant ..... Mary E. Learned

ADMINISTRATIVE STAFF

John F. Bush ..... *Executive Vice-President*
Ruth Campbell ..... *Superintendent*
Winifred Kaltenbach, A.B., R.N. ..... *Director of Nursing*
Mildred L. Stilwell ..... *Director of Social Service*

RESIDENT AND INTERN STAFFS

PEDIATRIC SERVICE

Residents

David McLean Greeley, M.D.
Richard G. Hodges, M.D.

Senior Assistant Residents

Talcott Bates, M.D.
David McLean Greeley, M.D.

Assistant Residents

Theodore E. Allen, M.D.
Erna G. Anderson, M.D.
Helen E. Benedict, M.D.
Douglas S. Damrosch, M.D.
Daniel C. Hackett, M.D.
Albert R. Hunt, M.D.
Gertrude M. Hyde, M.D.
James M. Kennedy, Jr., M.D.
Arthur E. Laidlaw, M.D.
Milton Singer, M.D.

Interns

Alexander H. Bill, Jr., M.D.
Maynard I. Cohen, M.D.
Virginia Strong, M.D.

EAR, NOSE AND THROAT SERVICE

Residents

Francis W. Alter, Jr., M.D.
William F. Keim, Jr., M.D.
Dan E. Owens, M.D.

House Staff of The Babies Hospital, 1941

Report to the Board of Managers

During the year 1941 The Babies Hospital adapted itself as effectively as possible to the many changes required for an adjustment to a war economy basis.

Such program includes a reduction in space accorded to reports in the Year Book. Accordingly, reference is made to the President's Report appearing in the Annual Report for 1941 of The Presbyterian Hospital, The Sloane Hospital for Women, The Vanderbilt Clinic and The Neurological Institute. There will be found an account of the many precautions taken against the possibility of air raids; the difficulties faced in maintaining personnel and Resident Staff due to Army and Navy drafts and enlistments; the organization and operation of a Catastrophe Unit; and other matters of general interest to the Medical Center institutions.

Mr. Gates, Mr. Read and Mr. Adams, members of the Board, have been called to duty in Washington, and others will leave in the early part of next year.

We note with particular sorrow the death of Mr. James B. Mabon, long a member of the Board, a devoted and loyal friend of the hospital, and an associate who commanded in full measure respect and affection.

Mr. Charles S. Munson has joined the Board and is a welcome addition thereto.

During the year the Rumson property, long occupied as a summer home but not utilized for some time past, was sold.

Inner doors separating the entrances from wards to balconies on the Broadway side have been installed, thus eliminating a long-felt inconvenience and possible danger from drafts.

We are deeply indebted to Mrs. Frances deForest Stewart for her murals, which add so much to the 9th Floor Solarium.

Special attention is directed to the reports of the Board of Women Managers, of the Cribside Social Service Committee and of the Directors of Pediatric Service, Chemical Laboratory, the Pediatric Division of the Vanderbilt Clinic, Social Service, Nursing, and Recreational Therapy, appearing elsewhere in this report. It is to these that one must refer for the real story of the hospital during the year 1941.

The following statistics comparing results of operations during the year 1941 with those of the year 1940 are of moment:

	1940	*1941*
Patient days:		
Private service	1,392	1,647
Semi-private service	3,918	4,280
Ward service	37,030	37,753
Total	42,340	43,680
Percentage of occupancy to capacity:		
Private service	27.2%	32.2%
Semi-private service	89.2%	97.7%
Ward service	74.4%	76.1%
Total	71.4%	73.9%
Percentage of increase in Average Yield per Day	9.0%	
Percentage of increase of Total Hospital Earnings	4.5%	
Proportion of Allowances and Bad Debts written off to Total Hospital Earnings	43.1%	38.7%
Percentage of decrease of Allowances and Bad Debts written off	6.1%	
Percentage of increase of Net Hospital Earnings	12.5%	
Percentage of increase of Other Revenue and Income	0.2%	
Percentage of increase of Expenses	0.5%	
Percentage of decrease of Deficit	21.6%	

The deficit of the hospital for the year 1941 was $58,507.66 as against a deficit for 1940 of $74,593.47.

During the 1941 United Hospital Fund Campaign the Board of Women Managers raised $22,520, and the Cribside Social Service Committee raised $20,431.50.

The contribution made by the members of such Board and its Committees to the maintenance of the spirit and of the welfare of the hospital is of the utmost importance.

More than ever do we appreciate the support of many generous friends.

Respectfully submitted,

DEAN SAGE
President

December 31, 1941

Report of the Director of Pediatric Service

I HAVE the honor of submitting the following report for the year ending December 31, 1941.

In many respects the service which the hospital was able to render during the past year to the health of American children appears to have excelled past performances. This advance is reflected not only in numerical indices such as the total number of patient days' care and the average percentage occupancy of hospital beds, both of which stand at higher levels than in previous times, but also in the increasing proportion of patients referred in from a distance because of particular facilities which we have to offer toward the study and treatment of certain disease conditions. Especially deserving of mention in this regard have been the referrals to the urologic service, to Dr. Langford's pediatric psychiatric clinic, to Dr. Andersen and Dr. Hodges for the study of patients with the celiac syndrome, and to Dr. Alexander for treatment of meningitis and other infections caused by H. influenzae. These activities signalize the importance to the hospital as a whole of an alert program of clinical investigation.

New appointments to the attending staff include those of Dr. Gilbert M. Jorgensen, Dr. Richard G. Hodges, and Dr. Ralph E. Moloshok, all of whom had at some previous time been members of the intern and resident staff. Leaves of absence were granted to Dr. James M. Sturtevant and Dr. Hilde Bruch. The number of visitors from foreign countries, especially from Latin America, who spent several weeks in uninterrupted attendance at various conferences and teaching exercises of the attending staff, rose to a peak during the calendar year 1941, falling off only in the late autumn when the tension in the country's relations with Japan moved toward the breaking point. It is a sad reflection that many years may pass before this condition of affairs which we like to regard as normal may be reëstablished.

The Board of Women Managers have generously continued their support of a number of special activities and interests of importance to the work of the hospital. The pediatric service is grateful likewise to Mrs. Blake Lawrence for a contribution to the patients' cheer fund, to Mr. Russell C. Leffingwell, to Mrs. Brooks Emeny, and to a number of friends of Dr. Katharine Merritt for support of research projects. Thanks are

again due, as in the past, to the Commonwealth Fund, to the Rockefel Foundation, and to the Research Corporation for assistance in carryin out various special studies. Dr. L. Emmett Holt, Jr., presented to th hospital's library several documents of historical interest, including a copy of the first Annual Report.

There have been thirty-six publications from the hospital during the year.

Respectfully submitted,

RUSTIN MCINTOSH, M.D.
Director of Pediatric Servic

December 31, 1941

Report of the Board of Women Managers

On behalf of the Board of Women Managers I beg to submit the following report for the year 1941.

The Cribside Social Service Committee, the Nursing Department, and Recreational Therapy Department reports will be found elsewhere in the annual report.

The Board again joined the United Hospital Campaign, with Mrs. James P. Vogel as group leader, and Mrs. Casimir deRham, Mrs. G. Morgan Browne and Mrs. Joseph R. Ramée as team captains. The amount raised was $42,951.50, from which $7,625 was allotted to carry on the regular activities throughout the year. The Board has also continued its contributions to the Social Service Department, the Pediatric Psychiatric Clinic, the Four Funds (Emergency Nursing, Transfusion, Nurses' Cheer and Breast Milk), and replenished worn-out hospital furnishings; and has as usual provided Thanksgiving and Christmas baskets.

A Visiting Committee of two members has inspected the hospital monthly and the reports have proved of much interest at the Board meetings.

This year, for the first time, it was decided to hold two joint meetings yearly with the Cribside Social Service Committee.

The following members of the Board were appointed to a Committee on Admissions: Mrs. Daniel G. Tenney, Chairman, Mrs. Neville Jay Booker and Mrs. Casimir deRham. This Committee will pass on names presented for election.

It is with regret that we accept the resignations of Mrs. Samuel G. Ordway and Mrs. James K. Norris.

The Board of Women Managers wishes to thank the officers of the Fulton Trust Company for their continued kindness in allowing it the use of their Committee Room for downtown meetings, and also thanks Dr. McIntosh, Miss Kaltenbach, Miss Campbell, and all the staff of The Babies Hospital for their interest and service throughout the year.

Respectfully submitted,

Edith Schiff
Recording Secretary

December 31, 1941

REPORT OF THE TREASURER OF THE BOARD OF WOMEN MANAGERS

From January 1 to December 31, 1941, Inclusive

Cash on hand January 1, 1941		$2,449.02
Receipts:		
Membership dues	$ 350.00	
From United Hospital Fund	5,375.00	
Donations	152.00	
Total Receipts		5,877.00
Total Cash available		$8,326.02
Disbursements:		
Christmas toys	$ 76.15	
To Cribside Social Service Committee toward salaries of social workers	2,500.00	
To Babies Hospital:		
For Emergency Nursing Fund	250.00	
For Fund in Memory of Virginia Zachry	250.00	
For the Pediatric Psychiatric Clinic	1,100.00	
For Recreational Therapy Fund	3,500.00	
For decorations, furniture and equipment	620.07	
Total Disbursements		8,296.22
Cash on hand December 31, 1941		$ 29.80

Respectfully submitted,

Catherine P. O'Neill
Treasurer

Report of the Social Service Department

I HAVE the honor of submitting the following report for the Social Service Department of The Babies Hospital.

The past year has seen a number of changes in the personnel of this department. We particularly regret the resignations of Miss Florence Mosher and Miss Kathryn Danahee. Miss Mosher had been an invaluable member of the department since 1935 and left us to take a position as senior medical social worker with the New York State Department of Health. Miss Danahee, a member of the staff since 1937, resigned because of her marriage. The loss of these two workers is a very real one to this department. We are glad to welcome Mrs. Marion Pollak and Mrs. Elizabeth Farrar who have come to us to fill these two vacancies.

During 1941, 2,449 families received case work service. Our workers visited 1,686 homes and made 215 visits to schools and to other coöperating agencies. There were in addition 367 visits made to homes for medical follow-up.

There were 267 children provided with convalescent or camp care. This service is financed largely through the generosity of the Cribside Social Service Committee. This Committee has also financed the provision of surgical appliances, medicine and other types of medical relief for 58 patients.

A dictaphone, which has been much needed, has been provided for the use of the department by this Committee and is of immeasurable help in facilitating recording.

We wish to express once more, for ourselves and for the families aided thereby, our sincere appreciation to the Cribside Social Service Committee and to the Board of Women Managers for their great interest and help.

Respectfully submitted,

MILDRED L. STILWELL
Director of Social Service

December 31, 1941

Report of the Cribside Social Service Committee

On behalf of the Cribside Social Service Committee I have the honor of submitting the following report.

The Social Service Department, under its able leadership and efficient staff, has done splendid work. The members of the Cribside Committee are gratified to have been able to render as much assistance as possible and look forward to continuing their efforts for the department in 1942.

Due to the generous donations of rummage from our friends, our efforts at the Nearly New Shop brought us in a return of $1,648, the expenses being $109. Mrs. James McCosh Magie again consented to act as chairman of this committee. We are most grateful to Mrs. Daniel G. Tenney, Jr., of the Board of Women Managers, for her interest and work collecting rummage for our Committee.

The Sewing Class continues to be a success with a membership of 180 ladies. Mrs. Arthur Terry took charge of the sewing. Approximately 550 garments were made, and $950 realized. The hand-knitted sweaters made at the class have proved a great help both to the children at the hospital and to those who come to the clinics. We wish to thank Mrs. Carll Tucker, Mrs. Robert Brewster, Miss Ethel Zabriskie, Mrs. Erik J. H. Eriksen and Mrs. Joseph R. Ramée for their gracious hospitality.

Through the interest and work of the teams we were able to raise a considerable amount for the United Hospital Compaign in November.

We were fortunately able to give clothing to 375 families. This included gifts of blankets, coats, dresses, shoes, sweaters and woolen underwear. Our convalescent and camp care program has been satisfactory with 267 children placed at an expense of $2,460.

The Cribside took great pleasure in giving $500 for the support of a bed at the hospital. This bed has been supported by the Committee for twenty-seven years.

During 1941 the Board of Women Managers and the Cribside Social Service Committee held two joint meetings. It was a pleasure to have the members of the Board attend our December meeting and to express our appreciation of their continued interest and support.

Four new members were elected during the year—Mrs. Robert Brooke, Mrs. Howard McAteer, Mrs. Eugene Holman and Mrs. William E. Hill. We regret to report the resignation of Mrs. Abbott Hutchinson who has served the Committee faithfully.

Thanksgiving and Christmas were high spots in our year due to the generosity of our friends. We are very grateful for the large gifts of toys received from Mrs. Robert D. Sterling and Mrs. Earl K. Kress; and through Mrs. Daniel C. Adams, thirty-six dressed dolls from the Women's Club of the New York Life Insurance Company. Mrs. Howell H. Howard gave a delightful Christmas party for some of our children.

We wish to thank the pupils of Miss Hewitt's Classes for the remarkable interest and kindness they have shown in the children helped by the Social Service Department. They sent us great quantities of food, toys and books at Thanksgiving, and many gifts of toys at Christmas.

We are indebted to forty-one friends and twelve organizations for their gifts during the year.

Respectfully submitted,

Marie Hoguet Ramée
Chairman
The Cribside Social Service Committee

December 31, 1941

THE CRIBSIDE SOCIAL SERVICE COMMITTEE

Chairman ..... Mrs. Joseph R. Ramée
Vice-Chairman ..... Mrs. Le Roy K. Howe
Secretary ..... Miss Hope Kingsley
Treasurer ..... Miss Dorothy Mills

ACTIVE MEMBERS

Mrs. Daniel C. Adams
Mrs. Grace Lee Ballin
Mrs. Archibald C. Barrow
*Mrs. Charles W. Belt
Mrs. Neville Jay Booker
Mrs. D. Emery Brenneman
*Mrs. Paul Stilwell Brinsmade
Mrs. Robert Brooke
Mrs. Donald F. Cammann
Mrs. Sidney G. deKay
Mrs. Leo C. Fennelly
Mrs. Robert Griffin
Mrs. William E. Hill
Mrs. Eugene Holman
*Mrs. Henry Holt
Mrs. Herman L. Hoops
Mrs. Le Roy K. Howe
Mrs. Ernest V. Hubbard
*Mrs. Abbott T. Hutchinson
Mrs. Albert Kingsbury
Miss Hope Kingsley
*Mrs. W. H. W. Knipe
Miss Katherine B. Lockwood
Mrs. Howard McAteer
Mrs. James McCosh Magie
Mrs. Manton B. Metcalf, Jr.
Miss Dorothy Mills
Mrs. Joseph R. Ramée
Mrs. John L. Riker
Mrs. H. B. Robie
Mrs. Robert D. Sterling
Mrs. Arthur H. Terry, Jr.
Mrs. C. Williams Walbridge
Mrs. H. P. Williams
Miss Ethel Zabriskie

ASSOCIATE MEMBERS

Mrs. Frederick K. Barbour
Mrs. Henry G. Bartol
Miss Mary T. Bradley
Mrs. Erik J. H. Eriksen
Mrs. Oliver G. Jennings
Mrs. Darwin P. Kingsley
Miss Marjorie Lancaster
Miss Elizabeth B. Oakley
Mrs. Samuel Riker
Mrs. George Roberts
Mrs. M. Blair Wailes
Mrs. Earl Kress Williams
Mrs. William H. Williams

HONORARY MEMBER

Mrs. Bernhard Hoffman

* Resigned

REPORT OF THE TREASURER OF THE CRIBSIDE SOCIAL SERVICE COMMITTEE

FROM JANUARY 1 TO DECEMBER 31, 1941, INCLUSIVE

Cash on hand January 1, 1941		$ 2,809.97
Receipts:		
Membership Dues	$ 404.50	
Donations	61.02	
From United Hospital Fund	6,200.00	
Dividends from Nearly New Shop	1,648.26	
Sewing Class dues and receipts	858.00	
From Board of Women Managers towards social service salaries	2,500.00	
Repayments by patients of advances and loans	363.38	
From Babies Hospital:		
Income from Rumson Fund	739.21	
For general purposes	494.85	
For Milk for Babies	720.00	
Total Receipts		13,989.22
Total Cash available		$16,799.19
Disbursements:		
Social service salaries:		
Professional	$6,879.53	
Clerical	2,335.17	
Stationery and supplies	5.75	
Travel of social service staff	389.63	
Relief, assistance and extras for patients	2,139.72	
Convalescent care	2,097.09	
Transportation of patients	36.10	
Christmas and Thanksgiving activities for patients	457.87	
Advances and loans to patients	363.38	
Miscellaneous	645.37	
To Babies Hospital for annual support of bed	500.00	
Sewing Class and Needlework Guild expenses	260.05	
Toward Nearly New Shop expenses	109.00	
Total Disbursements		$16,218.66
Cash on hand December 31, 1941		$ 580.53

Respectfully submitted,

DOROTHY MILLS
Treasurer

REPORT OF THE PATHOLOGICAL LABORATORY

January 1, 1941 to December 31, 1941

Total deaths	96
Autopsies	58
Percentage of deaths which came to autopsy	60.4
Surgical specimens	317

BERYL H. PAIGE, M.D.

Pathologist

REPORT OF CLINICAL PATHOLOGY AND BACTERIOLOGY LABORATORIES

January 1, 1941 to December 31, 1941

Blood Examinations:	
Blood Counts	
Red	3,994
White	6,684
Hemoglobin	6,631
Differential	6,684
Platelet Counts	215
Bleeding Time	522
Coagulation Time	499
Preparation for Sickling	246
Fragility Tests	12
Heterophile Agglutination Tests	20
Matching and Grouping	267
ESR	1,340
Klines	3
Urine Examinations:	
Routine Urinalyses	7,486
Concentration Tests	10
P.S.P. Tests	10

* * *

Abdominal Fluid Cultures	86
Abscess Cultures	93
Appendix Cultures	21
Blood for Agglutination:	
Eb. typhosus	165
S. paratyphi (para A)	76
S. schotmulleri (para B)	82
S. suipestifer (para C)	63
S. enteritidis	47
S. aertrycke	70
S. Newport	2
S. Newcastle	1

Sh. dispar	4
Sh. dysenteriae Flexner	67
Sh. dysenteriae Shiga	65
Sh. dysenteriae Sonne	68
Br. melitensis	48
Br. abortus	39
Weil-Felix Test (Proteus X 19)	5
Blood Cultures	609
Cerebrospinal Fluid Cultures	329
Cough Plates for H. pertussis	31
Ear and Mastoid Cultures	351
Eye Cultures	22
Feces Examinations:	
Microscopic	307
Guaiac Tests	386
Cultures	326
Ova and Parasites	142
Gland Cultures	15
Lung Puncture Cultures	1
Nose and Throat Cultures for C. diphtheriae	560
Nose, Throat and Mouth Cultures for Predominating Organisms	2,751
Pleural Fluid Cultures	29
Pneumococcus Typings	573
Post-mortem Cultures	133
Smears for Miscellaneous Examinations	1,573
Smears for Vincent's Organisms	10
Sputum Cultures	12
Tubercle Bacillus Cultures	105
Tubercle Bacillus Smears:	
Abdominal Fluid	1
Abscess	2
Eye	1
Glands	9
Nasal Washings	2
Pleural Fluid	4
Shoulder	6
Spinal Fluid	85
Sputum	26
Stomach Contents	24
Urine	17
Urine Cultures	319
Vaginal Cultures	31
Vaginal Smears	951
Wound Cultures	124
Miscellaneous:	
Bile Duct Culture	1
Blood for Antibody	100

Bone Edge Culture	4
Breast Milk Culture	1
Bronchoscopy Culture	9
Epiglottis Culture	1
Meningocele Culture	1
Fourth and Fifth Rib Culture	2
Proctoscopic Culture	3
Skin Lesion Culture	70
Spleen Culture	1
Tooth Socket Culture	3
Urethral Discharge Culture	1
Tracheotomy Culture	11
Umbilicus Culture	6
Blood for Spirochaeta icterohemorrhagicae	2
Urine for Spirochaeta icterohemorrhagicae	2
Vomitus for Guaiac	5

HATTIE E. ALEXANDER, M.D.

Bacteriologist

REPORT OF THE CHEMICAL LABORATORY

January 1, 1941 to December 31, 1941

Whole Blood Examinations:

Non-protein nitrogen (routine 782, Kjeldahl 4), urea nitrogen (311), urea clearance (73), uric acid (2), creatinine (5), sugar (routine 251, micro 30), non-fermentable sugar (1), glucose tolerance (routine 15, micro 48), galactose tolerance (micro 15), levulose tolerance (routine 1, micro 8), lactose tolerance (micro 1), adrenalin test (micro 6), hematocrit index (13), sulfanilamide (8), sulfathiazol (24), sulfaguanadine (7).

Total 1,605

Plasma:

Non-protein nitrogen (Kjeldahl 12), chlorides (30), albumin (routine 19, Kjeldahl 13), globulin (routine 19, Kjeldahl 13), fibrin (16), carbon dioxide combining power (229), acetone (16), phosphorus (3), phosphatase (1), amino acid nitrogen (9), carbon monoxide (1).

Total 381

Serum:

Non-protein nitrogen (routine 5, Kjeldahl 89), chlorides (37), calcium (293), phosphorus (272), phosphatase (92), cholesterol (total 552, free 43), albumin (routine 15, Kjeldahl 130), globulin (routine 15, Kjeldahl 130), total protein (Kjeldahl 1, drop method 246), carbon dioxide combining power (3), carbon dioxide content (28), Van den Bergh (3), bilirubin (routine 46, quant. direct 35, quant. indirect 35, micro 30), bilirubin clearance test (12), sodium (2), bromsulphalein test (3), carotin (4), pH (1).

Total 2,122

Cerebrospinal Fluid (including ventricular fluid):

Sugar (405), chlorides (384), protein (366), bilirubin (routine 1, micro 1), acetone (1).

Total 1,158

Subdural Fluid:

Sugar (1), chlorides (1), protein (2).

Total 4

Edema Fluid (including ascitic and pleural fluids):

Non-protein nitrogen (Kjeldahl 5), albumin (Kjeldahl 1), globulin (Kjeldahl 1), total protein (Kjeldahl 4), bilirubin (1), cholesterol (total 1, free 1).

Total 14

Urine:

Sugar (1,423), non-fermentable sugar (11), acetone (584), diacetic (175), creatinine (total 132, preformed 132), urobilin (5), bile (Gmelin's test 1), total nitrogen (15), phosphorus (30), lead (5), diazo reaction (3), melanin (1), chlorides (2), calcium (1), carbon dioxide (2), organic acids (3), Bence-Jones protein (1).

Total 2,526

Stool:

Bile (Gmelin's test 18), sulfaguanadine (8).

Total 26

Meconium:

Bilirubin (12).

Total 12

Gastric Contents:

Total acidity (11), free HCl (11).

Total 22

Caecostomy Drainage Fluid:

Bile (1).

Total 1

Basal Metabolism:

Benedict-Roth (45).

Total 45

Unclassified:

Benzoic acid liver function test (3).

Total 3

The actual figures embraced for the foregoing tabulation need little comment. The total number of recorded analyses is slightly less than last year chiefly because the tabulation does not include a large number of analyses of blood for one or another of the sulfonamide drugs. Because one member of the research staff, Dr. Jorgensen, has been investigating the reaction of patients to these drugs, the necessary analyses have been supplied indirectly to the hospital records.

Investigative work in the laboratory is constantly in progress toward the end of simplifying and improving the routine methods of analyses. The past year has seen the development and introduction of a new method for measuring direct and indirect bilirubin in blood serum.

Difficulties as a result of the national crisis have not yet affected seriously the operation of the laboratory. Shortages of a number of important chemicals do exist and have so far been met (1) by the use in some instances of reserves acquired in anticipation of the actual shortage and (2) by the revision of analytical technics when chemicals either were not obtainable or had become inordinately expensive. A different type of problem is, however, beginning to take form. A shortage of labor in many essential industries and the opportunities for work in government agencies are creating large numbers of positions which can be filled by college women with training in the basic sciences. Salaries attached to these positions are generally higher than are being paid now to technicians in hospital laboratories. It is hoped that the means can be found for meeting this situation without lowering standards with respect to the capabilities of technical assistants.

A. A. Weech, M.D.

Director

Report of the Pediatric Division of the Vanderbilt Clinic

THE annual reports of this department have several times drawn attention to a progressive decrease of the number of new applicants for care by the Pediatric Division. The decline was interrupted briefly in 1938 and 1939, but was resumed in 1940. During 1941 only 3,687 new applicants appeared. This is the smallest number to be recorded within the period covered by available tabulations which extends back to 1932, three years after the Vanderbilt Clinic was moved to its present location.

The abrupt drop in 1936 has not been satisfactorily explained. The unconfirmed suspicion is entertained that it is related to a change of method in statistically classifying patients and is not on a comparable basis. With this reservation, the diminishing number of new applicants constitutes a disturbing development. Possessed as we are of exceptional facilities for diagnosis and treatment, it is to be regretted that our opportunities to make discriminating choice of suitable recipients of these benefits are not being maintained at their former high level. Charged as we are with the responsibility to teach students of medicine, house officers and practicing physicians, it is unfortunate that the supply of what in this connection may be termed didactic material is undergoing curtailment.

The forces which may be conceived to have contributed to the falling-off are many. Perhaps the most important is the amplification of low-cost and free health facilities for children which has taken place throughout the city. While the number of children's clinics has not increased in proportion to the decline of new applicants for our services, the pediatric competence of many agencies, both voluntary and municipal, has been conspicuously improved. In the past such agencies were often manned by physicians who lacked special knowledge of infants and children. Intensified interest in child welfare has led to their replacement by others recruited from the expanding supply of physicians adequately trained in pediatrics. That part of our clientele which was formerly drawn from these agencies is now smaller than before. Closely related to the foregoing is the fact that with more pediatric specialists and comprehensively trained general practitioners at its disposal, the community now feels less need than formerly of the children's clinic for purposes of ordinary medical care.

An influence of equal if not greater significance is the general improvement in the health of the child population of the city. To visualize the full effect of this development it is necessary to look back many years. However, retrospect of the decade under consideration throws into relief the virtual disappearance from our everyday experience of nutritional disorders such as rickets and scurvy, of infections such as diphtheria and syphilis and of diseases due to combined faults of hygiene such as intestinal intoxication and marasmus. The introduction five years ago of the compounds of sulfonamide has reduced the number of children sent to us because of pneumonia and has had other important consequences which we cannot as yet estimate quantitatively.

For several years it has been the policy of the Pediatric Clinic to submit all new patients, irrespective of the character of their complaint, to searching medical scrutiny. This investigation consumes much time, usually demands at least three visits to the clinic—sometimes from considerable distances—and is apt to appear costly to those patients who are required to pay part of the assessed charges, but whose income is small. The practice is so firmly supported by ideals of thoroughness that there is an implication of heresy in any suggestion to modify it. However, it is difficult to escape the conclusion that in not a few cases the scale of the diagnostic attack is far greater than that warranted by the importance of the ailment or by the likelihood of effective treatment. We have often justified the policy by asserting that it is an essential to proper teaching. There is much merit in this contention. It is also true that more careful evaluation of the medical history and more painstaking examination of the patient will often produce information and yield diagnostic assurance equal to that supplied by more expensive methods of investigation. The value to the student and to the young physician of the training in discrimination thus acquired will, in the aggregate, compensate him for the loss of supplementary information which is often of little practical use. It is not meant to suggest more than a judicious modification of our standards, nor is it intended to imply that such a revision will affect the popularity of the service in a critical way. However, by making the passage through our diagnostic maze a little less arduous and costly, we may expect a moderate increase of applicants.

Another method of increasing the number of new applicants which comes promptly to mind is to lower our charges or elevate our economic ceiling for acceptance, thus increasing latitude in both directions.

Another suggestion which has been voiced before is to concentrate attention on encouraging the refer of patients by private physicians for diagnostic consultation. This is the sort of patient who justifies the full use of equipment. The Special Diagnostic Service which we offer shows

evidence of growing popularity; however, the use of the service has not reached the point where encouragement can be taken from either its magnitude or rate of growth.

Notwithstanding the decrease of new applicants during 1941, the number of new patients showed an increase, while the total of visits to the General Clinic remained virtually unchanged. Indicating a tendency toward the segregation of patients who present certain problems, the number of visits to the special clinics showed a sharp upswing. The smaller number of patients referred by other clinics is due, as it was last year, to the practice of carrying out the general medical survey upon admission, thus obviating the need for a consultative refer to accomplish this.

In view of an avowed policy of using the hospital for the preliminary survey of patients who present complex problems or those who live at great distance, it is worthy of note that only 71 patients, two per cent of the new applicants, were disposed of in this way.

Reference has been made to an anticipated shortage of technicians. A survey is being made of the laboratory examinations for the purpose of accomplishing greater economy of time without loss of efficiency in practice.

Dr. Bruch's temporary absence has led to a lapse of the Pediatric Obesity Clinic. Dr. Ralph Moloshok has taken charge of the Metabolism Clinic. Because of the waning importance of the Medical Follow-Up Clinic, due to diversion of patients to Special Clinics, Dr. Davidson's advice to disband the unit has been followed. The Pediatric Allergy Clinic has been reëstablished in order to provide Dr. Wilson Wing with facilities for the study of eczema.

An expression of commendation is due to Dr. Jorgensen for the efficiency which he has shown in the management of the Pediatric Division during the year covered by this report. Thanks are again due to Miss Waechter for the labor entailed in maintaining the records from which our tabulations are drawn.

Respectfully submitted,

Donovan J. McCune, M.D.
Chief of Pediatric Clinic

December 31, 1941

Report of the Director of Nursing

I HAVE the honor of submitting the annual report of the Department of Nursing of The Babies Hospital for the year ending December 31, 1941.

During each year there are several changes in the graduate staff. Marriage and calls to other institutions are the two main reasons for such changes. One of the responsibilities of a teaching hospital is to help prepare nurses to take more advanced positions in other hospitals. To this end one of The Babies Hospital staff nurses is now an instructor at the Children's Hospital in Detroit, another is director of nursing in a West Virginia Hospital and another has a position as head nurse in a convalescent hospital for children with rheumatic heart disease. Fortunately there were fewer changes than in 1940. A certain stability in our staff is essential for our own teaching program. In addition to the permanent changes, there was a temporary change made necessary by a leave of absence granted to Miss Alice Wright who attended Teachers College in the spring term to finish her work for the degree of Bachelor of Science. Miss Louisa Kent was again able to come to the school office as a substitute during Miss Wright's absence.

When Dr. Richard Hodges finished his term as resident physician at The Babies Hospital it was necessary to appoint a new instructor for the doctors' lectures to the affiliating students. We had been fortunate in the splendid lectures given by Dr. Hodges. We continue to be favored in having another excellent instructor in Dr. David Greeley, the present resident physician in The Babies Hospital.

The registry for Infants Nurses continues to be active and the number of placements for 1941 is approximately the same as that for 1940.

	1940	*1941*
Temporary positions	402	395
Permanent positions	44	47

The article in the April issue of *Good Housekeeping* entitled "*Good Housekeeping* Finds Out What Makes a Good Nurse for Babies" which described and illustrated the course given at this hospital, resulted in hundreds of letters of inquiry from almost every state in the union. This tangible proof of interest in such a course substantiates our often

repeated statement that more courses of this type are greatly needed both for the welfare of children and for the preparation of young women for a suitable occupation. The course here is being slightly revised to take in only one class a year. The admission of two small classes in each year made for an extravagant schedule of classroom teaching. In order to avoid an unnecessary reduction in numbers during the adjustment period, plans are being made to admit extra students in March 1942.

Since the fateful December 7th, preparations for the safety of the patients during a possible air raid have been under way. Schemes for moving the patients as quickly as possible to the safety zones have been tested with successful air raid drills. All children in the hospital are wearing identification bracelets. The Board of Women Managers presented the hospital with the equipment for bead bracelets for this purpose.

In spite of war clouds, Christmas was again a happy time for the children who were generously remembered with gifts and dolls made possible by a donation from the Board of Women Managers. Again, as in the past, the Reverend Dr. George J. Russell dressed as Santa Claus and distributed the gifts to the children.

This report would not be complete without an expression of gratitude for the continued coöperation of the administrative staff, the doctors and the Board of Women Managers with the Department of Nursing. This coöperation is a most important contributory factor in the development of the pleasant atmosphere which pervades The Babies Hospital.

The number of students sent to The Babies Hospital for the twelve weeks' course in pediatrics is as follows:

Presbyterian Hospital, New York, New York	88
Memorial Hospital, Albany, New York	16
House of the Good Samaritan, Watertown, New York	14
Benedictine Hospital, Kingston, New York	12
St. Luke's Hospital, Newburgh, New York	20
Ellis Hospital, Schenectady, New York	15
Vassar Brothers Hospital, Poughkeepsie, New York	15
Highland Hospital, Rochester, New York	26
St. Elizabeth Hospital, Utica, New York	30
Champlain Valley Hospital, Plattsburgh, New York	4
Graduate Students	7
Total Students in Year	247

Seventeen Infants Nurses completed the course during 1941:

February Section	*September Section*
Marie A. Edwards	Catherine Cannon
Eleanor E. Hildenbrand	Winifred Elder
Eleanor Macdonald	Catherine Keller
Anna Maschak	Doris Lewis
Elvie S. Okkonen	Kathleen Lovell
Margaret B. Perry	Elsie Martens
Elizabeth Redway	Florence Politi
Bernadette Roberge	Helen Van Guilder

Respectfully submitted,

WINIFRED KALTENBACH
Director of Nursing

December 31, 1941

Report of the Department of Recreational Therapy

I HAVE the honor of submitting the annual report of the Department of Recreational Therapy for the year ending December 31, 1941.

In the eleventh year of its existence the department continues to reach an ever increasing number of children. This year approximately twelve hundred children were kept busy in the wards with games and handicraft. Eight hundred and fifty were able to enjoy working and playing in the playrooms.

We have attempted to meet the needs of these convalescent children by means of a program of group activity plus the indicated approach to the individual child. The children have been working as a group upon a knitted blanket for the Red Cross, and upon book boxes for each ward in the hospital. They also planned and executed a Christmas Exhibit for their parents, showing easily and economically made presents and tree ornaments for the home. In addition, the children have worked at painting, modeling, soap carving, wood working, weaving, block building, singing and rhythm band playing. We have expanded our program to include a variety of activities adapted to the age, physical condition, intellectual and emotional development of each child, all designed to keep the child busy and happy at some pleasing and satisfying work. We find that the contented child is far more amenable to and responds more quickly to the physician's treatments than an unhappy, bored child.

We were most fortunate in having new supply cupboards and cabinets built into the general supply room. These have been invaluable to us in providing storage space and room to spread out our materials and games in a far more efficient manner than was possible with the previous limited space.

The library has been growing steadily and the circulation has been increased to approximately sixty to seventy-five books a week. The New York Junior League has sent volunteer workers to take books to the wards and to assist in the cataloging of the library. These workers have been invaluable and we are most appreciative of their effort.

The Recreational Therapy Department makes its contribution to the education of the affiliating students through conferences on the floors relative to the child's play interest and a lecture "The Child at Play" to each of the twelve groups of affiliating students.

We wish to thank the following volunteer workers: Mrs. Kirby Martin, Mrs. Burnet Valentine and Mrs. Henry Meyer of the Junior League; Mrs. William Kauffman, Miss Jacqueline Schmoll, Miss Lana Braren, Miss Clare Trowbridge; also the students from the Child Education Foundation whose training there is supplemented by practice teaching in The Babies Hospital playrooms—Bonnie Paine, Helen Warren, Frances Blagden, Betty Cordon, Helen Newton, Elsie Hyde and Ann Waters.

The gifts of sweaters and caps from the Cribside Social Service Committee are constantly in use in the spring and fall when the children play out-of-doors. We are grateful to the Board of Women Managers who are financing this department, for their continued interest and support.

Respectfully submitted,

Natalie Knowles Fowler
Director

December 31, 1941

CONDENSED STATEMENT OF FIFTY-THREE YEARS' WORK

Year	*Patients Admitted*	*Hospital Days' Treatment*	*Average Stay In Days*	*Percentage of Deaths, All Ages*	*Out-Patient Department*	
					New Patients	*Total Visits*
1889	214	4,393	20.5	26.6	....	....
1890	236	4,997	19.8	30.9	....	....
1900	386	10,942	27.8	37.6	1,000	4,754
1910	1,271	23,310	17.5	30.4	3,855	15,518
1920	1,586	16,548	10.1	23.5	4,410	16,034
1930	2,320	39,481	16.3	11.2	5,695	37,143
1931	2,152	35,266	15.6	9.9	6,399	36,174
1932	2,009	30,924	15.4	8.5	5,467	33,900
1933	2,324	35,225	14.7	6.6	5,424	34,882
1934	2,857	36,026	12.2	4.7	5,580	37,400
1935	3,207	39,795	12.1	4.7	4,899	35,258
1936	2,984	38,024	12.3	4.0	5,062	35,275
1937	3,082	41,843	13.1	3.8	3,857	36,610
1938	3,248	38,859	11.6	2.8	4,773	38,821
1939	3,456	41,530	11.7	2.8	5,763	39,916
1940	3,385	42,340	12.2	2.2	5,183	39,147
1941	3,232	43,680	13.1	2.9	4,588	35,087
Total 53 years	76,526	1,179,952			174,413	868,301

BALANCE SHEET, DECEMBER

ASSETS

	1941	*1940*
PROPERTY AND EQUIPMENT AT BOOK VALUE:		
New York City:		
Sites and grounds	$ 150,000.00	$ 150,000.00
Building	1,670,382.78	1,668,881.23
Furniture and equipment, and apparatus and instruments	165,450.44	164,923.15
Rumson, New Jersey—land and buildings		23,952.10
Total property and equipment at book value	$1,985,833.22	$2,007,756.48
INVESTMENTS AT BOOK VALUE:		
United States Defense Savings Bonds (redemption value—$49,400.00)	$ 50,000.00	
Bonds (approximate market quotation value—1941, $1,025,838.75)	1,246,787.66	$1,338,798.33
Stocks (approximate market quotation value—1941, $651,084.86)	940,243.73	873,356.23
Real estate mortgages—face amount	130,385.00	137,225.00
Real estate		50,862.68
Total investments at book value	$2,367,416.39	$2,400,242.24
INTEREST IN UNSETTLED ESTATES (nominal amount of $1.00 each)	$ 20.00	$ 19.00
CURRENT ASSETS:		
Cash	$ 47,882.01	$ 125,164.26
Accounts receivable—patients and sundry (less reserve—1941, $3,214.26; 1940, $2,503.55)	34,249.09	24,102.57
Accrued interest and dividends receivable	22,775.30	22,589.89
Inventory of supplies	497.92	321.48
Total current assets	$ 105,404.32	$ 172,178.20
NOTE RECEIVABLE, ESTATE OF FRANCIS P. GARVAN	$ 75,000.00	$ 75,000.00
PREPAID EXPENSES AND DEFERRED CHARGES	$ 1,378.07	$ 1,219.48
TOTAL	$4,535,052.00	$4,656,415.40

31, 1941 AND 1940

LIABILITIES

	1941	*1940*
CAPITAL ACCOUNT—Property and equipment	$1,985,833.22	$2,007,756.48
FUND RESERVES (see schedule):		
Endowment and general fund reserves	$2,469,631.59	$2,572,029.60
Miscellaneous fund reserves	44,557.73	45,889.99
Total fund reserves	$2,514,189.32	$2,617,919.59
CURRENT LIABILITIES:		
Account payable—Presbyterian Hospital	$ 15,544.36	$ 13,468.91
Accrued expenses	201.39	180.91
Advances and overpayments by patients	392.49	470.32
Total current liabilities	$ 16,138.24	$ 14,120.14
RESERVE FOR REPLACEMENTS AND MAINTENANCE OF PROPERTY AND EQUIPMENT	$ 18,891.22	$ 16,619.19
TOTAL	$4,535,052.00	$4,656,415.40

NOTES: No provision has been made for depreciation of property and equipment since April 1, 1933; provision, however, is made for replacements and maintenance by annual charges to operations.

The above balance sheet does not include any liability to Presbyterian Hospital for rent of the out-patient department or for general expenses which it has paid for account of Babies Hospital.

STATEMENT OF CURRENT INCOME

For the Years Ended December 31, 1941 and 1940

	1941	*1940*
Operating Income:		
Board:		
Private patients	$ 14,777.54	$ 12,416.82
Semi-private patients	23,032.22	22,059.48
Ward patients	69,030.02	64,052.38
Guests	973.65	759.30
Laboratory fees	8,671.23	7,592.16
Operating room fees	8,889.30	6,315.75
Out-patient department	10,502.59	10,920.45
Oxygen treatments	1,025.41	538.85
Restaurant service	2,236.39	1,869.40
Telephone service	291.68	228.80
Transfusions	958.99	517.05
X-ray service	15,419.19	12,899.32
Miscellaneous	2,702.45	719.12
Total operating income	$158,510.66	$140,888.88
Other Income:		
Contributions:		
Individuals for current expenses	$ 16,402.88	$ 13,984.34
For annual beds	2,864.00	3,750.00
Board of Women Managers	1,100.00	500.00
United Hospital Fund	13,080.95	18,781.52
Income from Trustees of Estate of Harry S. Black	1,903.35	2,560.26
Income from Estate of Andrew J. Garvey	60.86	
Investment income from Fund for Pediatric Purposes maintained by Presbyterian Hospital	9,709.33	7,169.91
Investment income for general purposes	74,065.68	72,241.77
Total other income	$119,187.05	$118,987.80
Income Appropriated from Special Funds for Stated Purposes	$ 44,170.70	$ 44,933.01
Total Current Income	$321,868.41	$304,809.69
Transfer from General Fund of Amount Equal to Excess of Current Expenses Over Current Income	58,507.66	74,593.47
TOTAL	$380,376.07	$379,403.16

Notes: Unrestricted legacies have been credited direct to general fund reserves.
Certain reclassifications have been made of income for the year 1940 in order to conform with the 1941 classification.

STATEMENT OF CURRENT EXPENSES

For the Years Ended December 31, 1941 and 1940

	1941	1940
Administration and General Expenses:		
Admitting and information:		
Salaries	$ 6,553.35	$ 6,300.72
Supplies	469.37	262.53
General executive and assistants:		
Salaries	5,520.00	5,520.00
Supplies	107.35	75.46
Insurance:		
Fire, liability, etc.	3,339.23	2,648.60
Associated Hospital insurance for personnel	789.60	798.40
Group life and annuity	2,672.95	2,364.94
Legal expense	504.10	505.50
Pensions	1,200.00	1,200.00
Protective service	725.73	674.47
Provision for Associated Hospital Service account receivable		50.00
Telephone and telegraph	4,229.69	4,017.47
Miscellaneous	5,842.69	5,815.06
Total administration and general expenses	$ 31,954.06	$ 30,233.15
Professional Care of Patients:		
Bedside care:		
Salaries:		
Clerical employees	$ 1,424.05	$ 1,575.29
House staff	3,040.66	3,049.92
Nurses	35,497.90	38,818.38
Ward employees	5,449.91	5,445.94
Supplies	12,295.33	13,684.65
Transfusions	1,413.95	592.55
Laboratory service	34,303.99	34,043.46
Operating room:		
Salaries	7,282.07	6,945.38
Supplies	3,195.48	2,375.25
Out-patient department:		
Salaries	12,331.90	12,280.93
Supplies	652.54	976.66
Oxygen treatments	2,909.64	2,121.27
Pediatric-Psychiatric Clinic:		
Salaries	9,090.34	8,836.07
Supplies	227.28	196.55
School of nursing:		
Salaries	5,979.92	5,730.00
Supplies	601.56	642.70
Social service:		
Salaries	3,970.29	3,708.91
Supplies	881.12	900.05
Staff doctors' offices:		
Salaries of secretaries	2,671.87	2,703.15
Supplies	83.06	105.74
X-ray service:		
Salaries	8,772.42	8,896.67
Supplies	6,128.27	6,342.47
Total professional care of patients	$158,203.55	$159,971.99

STATEMENT OF CURRENT EXPENSES

For the Years Ended December 31, 1941 and 1940

(Concluded)

	1941	*1940*
House and Property Expenses:		
Building maintenance and operation	$ 34,537.14	$ 33,291.49
Food and meal service	62,302.61	60,092.93
Housekeeping service	20,902.66	20,832.35
Laundry service	18,855.35	20,048.24
Total house and property expenses	$136,597.76	$134,265.01
Provision for Replacements and Maintenance of Property and Equipment	$ 9,450.00	$ 10,000.00
Current Expenses Met from Special Funds for Stated Purposes	$ 44,170.70	$ 44,933.01
TOTAL CURRENT EXPENSES	$380,376.07	$379,403.16

Notes: No provision has been made for depreciation of property and equipment; provision, however, is made for replacements and maintenance by annual charges to operations.

The above summary does not include charges for unpaid rent of the out-patient department, or for general expenses paid by Presbyterian Hospital.

Certain reclassifications have been made of expenses for the year 1940 in order to conform with the 1941 classification.

FUND RESERVES, DECEMBER 31, 1941 AND 1940

	1941	*1940*
Endowment and General Fund Reserves:		
General Fund	$ 567,073.36	$ 678,047.24
Educational Therapy Fund	1,000.00	1,000.00
Fund in Memory of Joseph Herman Eichner and Hannah Eichner	8,575.87	
Edward S. Harkness Educational and Scientific Fund	600,000.00	600,000.00
Edward S. Harkness Endowment Fund	1,199,775.00	1,199,775.00
Reuel B. Kimball Fund	57,737.58	57,737.58
R. Bleecker Rathbone Fund	15,000.00	15,000.00
Rumson Fund	20,469.78	20,469.78
Total endowment and general fund reserves	$2,469,631.59	$2,572,029.60
Miscellaneous Fund Reserves:		
The Borden Pneumonia Fund		$ 27.17
Fund for Cleft Palate Cases	$ 4,776.39	6,568.31
Garvan Chemical Fund	28,109.17	28,109.17
Edward S. Harkness Educational and Scientific Fund (income)	916.67	916.67
Laboratory Development Fund	7,137.42	5,937.66
Pediatric-Psychiatric Clinic Fund	71.13	110.45
Recreational Therapy Fund	262.01	1,130.33
Rumson Fund (income)	789.59	739.21
Other	2,495.35	2,351.02
Total miscellaneous fund reserves	$ 44,557.73	$ 45,889.99
TOTAL FUND RESERVES	$2,514,189.32	$2,617,919.59

REPORT OF THE AUDITING COMMITTEE

To the President and Board of Managers of the Babies Hospital of the City of New York:

Gentlemen:

We report that we have had the books and accounts of the Treasurer, the Executive Vice-President and the Superintendent of The Babies Hospital of the City of New York for the fiscal year ended December 31, 1941, examined and audited by Messrs. Haskins & Sells, Certified Public Accountants, and herewith submit, as a complete and satisfactory audit of said books and accounts, their certificate dated April 6, 1942, together with the accompanying balance sheet as of December 31, 1941, and statements of current revenue and expenses for the year, setting forth respectively the financial condition of the Hospital at that date and the results of its operations for the year 1941.

We have checked the securities and cash balances at December 31, 1941, as shown in the accompanying balance sheet with certified lists obtained from custodians of the securities and acknowledgments of bank balances obtained from the depositaries, and found them in agreement.

David M. Look
William Williams
Auditing Committee

Dated, New York, April 28, 1942.

ACCOUNTANTS' CERTIFICATE

The Babies Hospital of the City of New York:

We have examined the balance sheet and supporting schedule of fund reserves of The Babies Hospital of the City of New York as of December 31, 1941 and the related statements of current income and expenses for the year ended that date, have reviewed the accounting procedures of the Hospital, and have examined its accounting records and other evidence in support of such financial statements. Our examination was made in accordance with generally accepted auditing standards applicable in the circumstances and included all auditing procedures we considered necessary which procedures were applied by tests to the extent we deemed appropriate in view of the system of internal control. Our examination included verification of cash receipts, disbursements which were supported by approved vouchers, transactions in and income from securities for the year, and cash balances and securities owned at the close of the year. We also made periodic reconcilements of bank balances, and reviewed the allowances to patients and accounts receivable written off.

In our opinion, the accompanying balance sheet and supporting schedule of fund reserves, and statements of current income and expenses, with the footnotes thereon, fairly present the financial condition of the Hospital at December 31, 1941 and the results of its operations for the year ended that date, in conformity with generally accepted accounting principles and practices, which principles and practices have been applied by the Hospital on a basis consistent with that of the preceding year.

Haskins & Sells
Certified Public Accountants

New York, April 6, 1942.

PURPOSE FOR WHICH INCOME OR PRINCIPAL OF RESERVE FUND IS USED

General Fund. It is intended to use the income toward the current expenses of the Hospital and to draw on the principal, when necessary, to meet expenditures not otherwise provided for.

Reuel B. Kimball Fund. The income is applied toward the current expenses of the Hospital.

The Borden Pneumonia Fund. For research work in pneumonia.

Fund for Cleft Palate Cases. To help defray expenses in connection with cleft palate patients.

Fund in Memory of Joseph Herman Eichner and Hannah Eichner. The income is applied toward the current expenses of the Hospital.

Garvan Chemical Fund. To be used for laboratory research work.

Edward S. Harkness Educational and Scientific Fund. The income is used for educational and scientific work in accordance with agreement between the Hospital and Columbia University.

Edward S. Harkness Endowment Fund. The income is applied toward the current expenses of the Hospital.

Laboratory Development Fund. To cover unusual expenses incurred in connection with the educational and scientific development.

Patients' Cheer Fund. To purchase occupational toys for ward children.

Pediatric-Psychiatric Clinic Fund. To provide for the establishment and maintenance of a Pediatric-Psychiatric Clinic.

R. Bleecker Rathbone Fund. The income is applied toward the current expenses of the Hospital.

Recreational Therapy Fund. To help defray expenses of the recreational therapy treatment of patients.

Rumson Fund. The income is used to provide special relief under the direction of The Cribside Social Service Committee.

DONATIONS FROM INDIVIDUALS DURING 1941 FOR CURRENT EXPENSES

Adee, Mr. George T.	$ 5.00
Alley, Mr. James C.	5.00
Anonymous	70.00
Auchincloss, Mrs. Reginald G.	50.00
Baar, Mrs. Felicie F.	3.00
Baldwin, Mrs. A. T.	15.00
Ballard, Mrs. Edward L.	50.00
Bartol, Mrs. Henry G.	10.00
Bartow, Mrs. Henry S.	10.00
Bernheim, Dr. Alice Ida	5.00
Betts, Mrs. Wyllys	100.00
Beyer, Mrs. Eugene O.	5.00
Blair, Mrs. J. Insley	25.00
Bogert, Mrs. Beverly	35.00
Borden, Mary Owen Memorial Foundation	100.00
Boyd, Mrs. Robert E.	50.00
Buckner, Mrs. Thomas A.	7.00
Burlingham, Mrs. Charles	25.00
Burras, Mrs. Howard K.	10.00
Butler, Mrs. Nicholas Murray	100.00
Butterworth, Mrs. George F.	5.00
Carnegie, Mrs. Andrew	100.00
Chisholm, Mr. Hugh J.	1,000.00
Clarke, Mrs. Audley	5.00
Colt, Mrs. Richard C.	5.00
Cribside Committee	600.00
Curtiss, Miss Maude H.	25.00
Cusack, Miss Ella F.	10.00
Dakin, Mrs. Henry Drysdale	10.00
Dana, Mrs. David T.	5.00
Dearborn, Mr. D. B.	10.00
Dewes, Mrs. Edith B.	2.00
Dominick, Mr. George F., Jr.	25.00
Dommerich, Mrs. Louis W.	75.00
Dows, Mrs. David	10.00
Duryea, Mrs. Walter B.	10.00
Edgar, Mrs. James A.	1.00
Egan, Fickett and Co., Inc.	5.00
Evans, Miss Anna B.	25.00
Fahnestock, Mrs. Ernest	10.00
Fincke, Mrs. Benjamin C.	2.00
Flexner, Dr. and Mrs. Simon	5.00
Frank, Mr. Joseph S.	10.00
French, Mrs. John	25.00
Fries, Dr. Harold H.	10.00
Gottheil, Mrs. Paul	$ 10.00
Greater New York Fund, Inc.	10.88
Greater New York Fund, Inc., a designated gift from The Friedsam Foundation, Inc. and B. Altman & Company	6,000.00
Greenough, Mrs. Busch	10.00
Grossmann, Mrs. Edward A.	5.00
Haskell, Mrs. Amory L.	25.00
Haskell, Mrs. J. Amory	2.00
Hays, Mrs. David S.	10.00
Henderson, Mrs. Edward Cairns	5.00
Hickox, Mrs. Charles V.	5,000.00
Howland, Miss Frances L.	10.00
In Memory of William MacLean	3.00
In Memory of Helena W. McCann	1,000.00
In Memory of Mrs. William G. Nichols	10.00
Jennings, Mrs. Walter	200.00
Jones, Mrs. F. H.	25.00
Kelchner, Mrs. William Wilson	10.00
Kennedy, Mrs. William Walker	15.00
Kornfeld, Mr. Alfred E.	5.00
Lapham, Mrs. Lewis H.	25.00
LeBoutillier, Mrs. G. H. T.	10.00
Lew, Miss May G.	5.00
Lew, Mr. William Hung	5.00
Lew, Mrs. Yui Shee	5.00
Liberman, Mr. Isaac	5.00
Lindley, Mrs. Erasmus C.	15.00
Lipman, Mr. Walter L.	2.00
Lippmann, Mr. George	5.00
Luquer, Mrs. Lea McIlvane	15.00
McGlynn, Mrs. Frederick P.	10.00
McIntosh, Miss Marjorie	25.00
Marshall, Mr. M. Lee	10.00
Martin, Mr. William V.	5.00
Merrill, Mr. Charles E.	25.00
Metcalf, Mrs. Manton J.	20.00
Millbank, Mr. and Mrs. Jeremiah	100.00
Moore, Mrs. John Chandler	10.00

DONATIONS FROM INDIVIDUALS DURING 1941 FOR CURRENT EXPENSES

(Concluded)

Morgan, Miss Caroline L.	$ 50.00
Mortimer, Mr. Stanley	5.00
Murphy, Mrs. William D.	5.00
Newborg, Mr. Moses	10.00
Nichols, Mr. Acosta	10.00
Ogden, Miss Mary F.	5.00
Osborn, Mrs. William Church	50.00
Perkins, Mrs. George W.	100.00
Plaut, Mr. Joseph	10.00
Prentice-Hall, Inc.	2.00
Read, Mrs. George Rowland	5.00
Rousmaniere, Mrs. John E.	10.00
Runk, Mrs. Charles A.	5.00
Sawyer, Miss Mildred	20.00
Saxe, Mr. Sigmund	5.00
Scoville, Miss Grace	100.00
Scribner, Mrs. Charles	10.00
Sillman, Mr. and Mrs. Louis	10.00
Slade, Mr. Francis Louis	$ 100.00
Sloan, Mr. Benson B.	5.00
Sloan, Mrs. Samuel	5.00
Sloane, Mrs. William	100.00
Snavely, Mrs. Guy E.	15.00
Spitzner, Mr. George W.	50.00
Stehlin, Mrs. Joseph	2.00
Suydam, Mr. Walter L., Jr.	20.00
Terry, Mr. Wyllys	100.00
Thacher, Mrs. Thomas D.	10.00
Trowbridge, Mr. James R.	250.00
Tucker, Mrs. Samuel A.	5.00
Van Winkle, Mrs. A. S.	1.00
Wurman, Mrs. I.	5.00
Total donations from individuals during 1941 for current expenses	$16,402.88

DONATIONS DURING 1941 FOR ANNUAL BEDS

Anonymous	$ 250.00
Cribside Committee	500.00
Hewitt's, Miss, Classes	364.00
Phipps, Mrs. John S.	500.00
Tucker, Mr. Carll	500.00
Valentine, Mrs. P. A.	750.00
Total donations during 1941 for annual beds	$2,864.00

LEGACIES CREDITED TO INVESTED FUNDS

During the Year Ended December 31, 1941

General Fund:		
Estate of Clara A. Baab	$ 300.00	
Estate of Maria J. L. Garcia	5,000.00	
		$ 5,300.00
Fund in Memory of Joseph Herman Eichner and Hannah Eichner:		
Estate of Benjamin Bernard Eichner		8,575.87
Total legacies credited to invested funds		$13,875.87

DONATIONS CREDITED TO OTHER THAN INVESTED FUNDS

During the Year Ended December 31, 1941

Laboratory Development Fund:		
Amory, Mrs. George S.	$ 75.00	
Brown, Mrs. Donaldson	200.00	
The Commonwealth Fund	4,950.00	
Croft, Mr. Richard G.	25.00	
Donaldson, Mrs. John W.	75.00	
Kinney, Mr. Gilbert	10.00	
Leffingwell, Mr. Russell C.	100.00	
Lindsley, Mr. Thayer	100.00	
Merritt, Miss Louise H.	100.00	
Merritt, Mr. Schuyler	25.00	
Yardley, Mr. Farnham	50.00	
		$ 5,710.00
Patients' Cheer Fund:		
Carnegie, Mrs. Andrew	$ 50.00	
Tucker, Mr. and Mrs. Carll	50.00	
		100.00
Recreational Therapy Fund:		
The Board of Women Managers	$ 3,500.00	
Lawrence, Mrs. Blake L.	100.00	
Wheeler, Mrs. Maynard C.	2.50	
		3,602.50
Other (funds for miscellaneous purposes):		
The Board of Women Managers	$ 1,105.30	
Sinclair, Miss Barbara	15.00	
Weech, Dr. A. A.	255.04	
Wertheimer, Miss Ruby	10.00	
		1,385.34
Total donations credited to other than invested funds		$10,797.84

Respectfully submitted,
Cornelius R. Agnew
Treasurer

GIFTS TOWARD SUPPORT OF BEDS

A donation of $500 supports a bed for one year and entitles the donor to name it for that period.

1907. Mrs. P. A. Valentine, known as the "Anderson Valentine Bed," for 35 years.

1911. Mrs. P. A. Valentine, known as the "Philip and Lester Armour Bed," for 31 years.

1911. Mrs. John S. Phipps, for 30 years.

1914. Mrs. Carll Tucker, in memory of Flora Brady Gavit, for 28 years.

1914. The Cribside Committee, for 28 years.

1925. Anonymous, in memory of Elizabeth Short Crawford for 17 years.

1925. The Hewitt School Bed for 17 years.

CRIBS FURNISHED

Twenty-Five Dollars will furnish a crib for one year.

Two, furnished in perpetuity by gift in May, 1917, of $1,000 under the will of Mary Isabel Reese, widow of Brigadier General Chauncey B. Reese, in memory of her only grandchildren, the little daughters of John and Sarah Brewerton Reese Jolly:

Sarah Brewerton Jolly, born Dec. 19, 1905; died Aug. 18, 1910.

Mary Courtenay Jolly, born Dec. 25, 1907; died March 25, 1914.

One, furnished in perpetuity by gift in March, 1936, of $500 by Mrs. William M. Shackford, in memory of Mrs. William T. Schley, given by her daughter, Olive Schley Shackford.

Three by Mrs. Louis W. Dommerich.

ENDOWED BEDS

(1) A gift of $10,000 shall entitle the donor to nominate a patient to use and occupy one bed in the common wards of the Hospital free of charge (except for special service) for not more than ninety days in any one year. When, however, the donor is an individual a gift of $5,000 or $3,000 shall entitle the donor to nominate a patient to use and occupy one bed in the common wards of the Hospital free of charge, as above, for not more than forty-five and twenty-five days in any one year respectively.

The donor may at the time of making the gift appoint to another in his stead such right to nominate, provided the appointee is acceptable to the Hospital.

Such right to nominate may be exercised only:—

(a) During the life of the person having the right to nominate, if such right is in an individual.

(b) For a period of fifteen years, if such right is in a Corporation, Society or Association.

(2) Endowed bed privileges are subject to all rules and regulations governing the admission, treatment, and discharge of patients.

(3) The Board of Managers may in their discretion, under special circumstances, accept gifts for the endowment of beds on such other terms and conditions as they may deem best calculated to promote the objects for which the Hospital was established and is maintained.

1892-1894	One by the Cribside Committee, known as "Cradyl-Nyst."
1894	One by Miss Ellen James Evans.
1894-1916	One by Mrs. Henry G. Trevor.
Jan. 15, 1895	One by Mrs. Evan T. Walker
Jan. 23, 1895	One by Mrs. Richard Arnold in memory of Georgiana Arnold.
April 13, 1897	One by Mr. and Mrs. Chas. M. Fry, known as the "Mr. and Mrs Chas. M. Fry Bed."
April 27, 1897	One by Mrs. Geo. Kemp, "For the use and purposes of the Hospital."
March 1, 1898	One by Mrs. Oliver G. Jennings, known as the "Brewster Bed."
1899-1902	One in memory of John Sherman Hoyt, Jr., by Mr. and Mrs. John Sherman Hoyt.
1902-1903	One in memory of Grace Osborn, by Mr. and Mrs. W. E. Dodge.
1902-1903	One in memory of Clara W. Wertheim, by Henry P. Wertheim.
May 14, 1904	One in memory of George Arents Brown, by Mr. and Mrs. George Arents.
1904-1907	One by Estate of Mrs. Chas. Harvey Hartman.
March 15, 1905	One by Mrs. J. Henry Lane.
April 22, 1905	One by Mrs. Daniel S. Lamont, known as the "Julia Lamont Bed."
1900-1907	One by Mrs. Elizabeth Chamberlin Lockwood in memory of Emily Beaver Chamberlin.

1908	One in memory of Elizabeth Marshall Butler, by Arthur W. Butler.
Jan. 18, 1910	One in memory of Kenneth M. Holt, by Dr. and Mrs. L. Emmett Holt.
July 19, 1910	One in memory of Peter Moller, by Edwin Clarence Moller.
Jan. 18, 1911	One by Emily A. Watson in memory of Wheeler Watson.
Dec., 1911	One in memory of David Bradley Martin, by Mrs. Bradley Martin.
Dec., 1912	One in loving memory of J. Bradley Cumings, endowed by his friends. "Greater love hath no man than this, that a man lay down his life for his friends."—*St. John 15: 13.*
1907-1913	One by the Cribside Committee.
May, 1914	One by Mrs. Andrew Carnegie in memory of Archibald Fraser Barrow.
June, 1914	One by Mrs. Robert W. Todd, known as the "Mabel Todd Bed."
May, 1916	One by Mr. and Mrs. John Chandler Moore in memory of Edward de Bébian Moore.
May, 1916	One by Mrs. John Hubbard in memory of Margaret Fahnestock.
Dec., 1916	One by Mrs. Clarence M. Hyde, known as the "Clara Mathewson Hyde Bed."
June, 1917	One by Harris Brisbane Dick, known as the "Harris Brisbane Dick Free Bed."
Oct., 1917	One by Mrs. Edward S. Harkness, known as the "Thomas Stillman Taylor Bed."
Dec., 1917	One by Mr. and Mrs. Walter A. Hirsch in memory of John Walter Hirsch.
July, 1919	One by Mr. and Mrs. Daniel Schnakenberg in memory of their daughter, Anna Kate Bartlett.
May, 1919	One by Mrs. John Jay Knox in memory of John Jay Knox.
May, 1919	One by Mrs. John Jay Knox in memory of Dr. Reuel B. Kimball.
Dec., 1920	One by Mrs. Andrew Carnegie, "A thank offering for Louise Carnegie Miller."
Sept., 1921	One by the Estate of Jacob H. Schiff.
April, 1922	One by the Cribside Committee in memory of Sarah Elizabeth Williams.
June 14, 1922	One by Mr. and Mrs. Simon Guggenheim in memory of their son, John S. Guggenheim.
Jan. 22, 1923	One by Mr. and Mrs. Herman Armour Nichols, "In loving memory of Marie Louise Nichols."
May 1, 1929	One by the Estate of Julia M. Stout.
Sept., 1930	One by Edith C. Thompson in memory of her mother, Mrs. Grace H. Thompson.
Nov., 1934	West End Collegiate Church.
Nov. 29, 1935	One by the Estate of Daniel Schnakenberg in memory of his children, Daniel Schnakenberg, Jr. and Marie Schnakenberg.
Sept. 14, 1936	One by the Estate of Carrie Guggenheim.
Dec. 23, 1938	One by the Estate of Emily S. Hornblower in memory of her stepdaughter, Susie Sanford Hornblower.

HOSPITAL CALENDAR

Meetings

Annual Board and Society, second Monday in April.

Board of Managers, second Monday of every month excepting the months of July, August and September.

Executive Committee, fourth Monday of every month.

Annual Meeting of the Board of Women Managers, second Tuesday in January.

Board of Women Managers, second Tuesday of every month, from October to May, inclusive.

Cribside Social Service Committee, regular monthly meetings from October to June.

Annual Meeting of Cribside Social Service Committee, in February.

GENERAL RULES

1. The beds of the Hospital are free to the needy poor. Others are charged according to their means.

2. Sick children up to 12 years of age are admitted, except those suffering from contagious diseases.

3. Applications for admission must be made at the Hospital during the day, from 9 to 5, although emergency cases are received at any time.

4. The Out-Patient Department, in the Vanderbilt Clinic of the Medical Center, is open daily throughout the year from 2 to 3 P. M., except on Saturdays, Sundays and holidays.

5. Visitors to the Hospital are welcome any afternoon between 3 and 5.

DONATIONS OF FLOWERS, BOOKS, TOYS AND MISCELLANEOUS ARTICLES

For the Twelve Months Ending December 31, 1941

Mrs. Anthony Adrian
Dr. Harry S. Altman
Mrs. A. W. Ambler
Dr. Virginia Apgar
Mrs. Sara Bach
Mrs. Selden Bacon
Ballard School Home Executive Class
Mrs. Grace Lee Ballin
Mrs. Mary R. Barrett
Mrs. Archibald C. Barrow
Dr. Frederic H. Bartlett
Mrs. Catherine Bates
Mrs. Anson McC. Beard
Mrs. Constance McCann Betts
Board of Women Managers of The Babies Hospital
Mrs. Bertram Boardman
Miss Mary Booker
Miss Doris Brage
Mrs. James Breed
Mrs. Thatcher M. Brown
Miss Bessie I. Bull
Mrs. Norman Byron
Miss Selina Campbell
Mrs. Andrew Carnegie
Cheerful Letter Committee of All Souls Church
Mrs. Thomas Clarke
Mr. Irving Cohen
Dr. and Mrs. J. Creager
Cribside Social Service Committee of The Babies Hospital
Mrs. Frederick Crispin
Dr. Leonard T. Davidson
Miss Marilyn Davis
Miss Dotty Deems
Mrs. Frederic F. deRham
Dey Street Nursery
Mrs. J. W. Durkee
Miss R. V. Durry
Mrs. Shelby Elliott
Miss Shelby Elliott
Miss Catherine Ellis
Mrs. Gardner Emmons
Employees of the Bell Telephone Laboratories
Mrs. Joseph Fagan
Mrs. H. Clifford Gayley
Mrs. I. S. Gold
Miss Catherine Hall
Miss Mildred Hallock
Mr. L. Handler
Mr. William Hale Harkness
Miss Hattie T. Hecht
H. J. Heinz Company
Mrs. G. Herzberg
Mrs. Charles V. Hickox
Mrs. Robert Hobbs
Mrs. Eugene Holman
Mrs. Herman L. Hoops
Mrs. Howell H. Howard
Mrs. Leroy K. Howe
Mrs. Ernest V. Hubbard
Miss Miriam Hubbard
Miss Edith Johnson
Miss Patsy Johnson
Junior Emergency Relief Committee
Juvenile Magazine Publishing Company
Miss Winifred Kaltenbach
Miss Dorothy Kelley
Miss Patricia Kelly
Miss Gloria Kleinman
Mrs. Natalie Konheim
Miss Tessa Kosta
Mrs. Leon Levinson
Mrs. William Lind
Mrs. James McClintick
Miss Marian McKay
R. H. Macy and Company
Madison Square Garden Corporation
Rev. George Mair, D.D.
Medical Center Flower Shop

DONATIONS OF FLOWERS, BOOKS, TOYS AND MISCELLANEOUS ARTICLES

(Concluded)

Mrs. Manton B. Metcalf, Jr.
Needle Work Guild of America, New York City Branch
New York Exchange for Women's Work
New York Life Insurance Company Women's Club
Miss Mary Ellen Nichols
Master Thomas Nichols
Mrs. Myrtle Parker
Philharmonic-Symphony Society of New York
Mrs. J. H. Porter
Mrs. John T. Pratt
Mrs. E. A. Prentis
Pupils of Miss Hewitt's Classes
Dr. Charles Ragan
Mrs. Joseph R. Ramée
Dr. H. T. Randall
Miss Winifred Redman
Mrs. Lillian Rossi
Master John Randolph Ryan
Mrs. John M. Schiff
Mrs. A. W. Schottland
Mrs. Morton L. Schwartz
Miss Ann L. Shephard (in memory of)
Dr. Milton Singer
Mrs. Robert D. Sterling
Mrs. Frances deForest Stewart
Mrs. Robert L. Strebeigh
Mrs. Arthur H. Terry, Jr.
Miss Sarah Tremble
Mrs. Anton Trunk
Mr. and Mrs. Carll Tucker
Mr. Murray Tyler
The Misses Judy and Peggy Van Dusen
Miss Margaret Waechter
Mrs. George Walbridge
Mr. A. S. Ware
Warner Brothers Corporation
Mrs. Ruth Wertheimer
Western Printing and Lithograph Company
Mrs. Maynard C. Wheeler
Miss Edith Williams
Mrs. E. K. Williams
Mrs. H. P. Williams
Mr. John Williams
Miss Helen Wood
Works Progress Administration
Dr. S. B. Wortis
Mrs. James Yoshida

OFFICERS AND MEMBERS OF THE BOARD OF DIRECTORS OF THE BABIES HOSPITAL AND THEIR TERMS OF SERVICE *

Presidents

Mrs. Andrew H. Smith	1890–1891
Mrs. Alexander S. Webb	1891–1892
Mrs. Joseph T. Low	1892–1893
Joseph T. Low	1893–1894
Thomas E. Satterthwaite, M.D.	1894–1898
J. Hooker Hamersley	1899–1901
Oliver G. Jennings	1901–1906
William F. Havemeyer	1907–1908
John Sherman Hoyt	1908–1927
John I. Downey	1928–1933

Vice-Presidents

Mrs. Charles M. Fry	1890–1892
Mrs. Andrew H. Smith	1892–1893
J. Hooker Hamersley	1895–1898
Oliver G. Jennings	1899–1900
William F. Havemeyer	1902–1906
Oliver G. Jennings	1907–1933
Carll Tucker	1928–1933

Treasurers of Permanent Fund

William Fahnestock	1893–1894
Henry R. Kunhardt	1895–1913
Francis Louis Slade	1914–1933

Treasurers of Current Fund

Mrs. Thomas E. Satterthwaite	1889–1891
Mrs. Eben E. Olcott	1891–1896
Mrs. John B. Calvert	1897–1929
Duncan H. Read	1930–1933

Secretaries

Reuel B. Kimball, M.D.	1893–1894
B. Ogden Chisolm	1895–1921
Carll Tucker	1922–1927
John W. Hornor	1928–1933

* To 1933

Served on Board of Directors

ADVISORY BOARD

William Fahnestock	1889–1892
Charles M. Fry	1889–1892
James A. Garland	1889–1892
Anson W. Hard	1889–1891
Robert Waller, Jr.	1889–1892

Directors

L. Emmett Holt, M.D.	1892–1924
Joseph T. Low	1892–1893
Mrs. Joseph T. Low	1892–1893
Mrs. Andrew H. Smith	1892–1896
Robert Waller, Jr.	1892–1893
William Fahnestock	1893–1896
James A. Garland	1893–1896
William F. Havemeyer	1893–1908
Mrs. John Hone	1893–1914
Reuel B. Kimball, M.D.	1893–1914
Thomas E. Satterthwaite, M.D.	1893–1905
A. Blair Thaw, M.D.	1893–1905
Frank Tilford	1893–1898
Mrs. Bryce Gray, Jr.	1894–1895
J. Hooker Hamersley	1894–1901
Henry R. Kunhardt	1894–1914
B. Ogden Chisolm	1895–1921
Mrs. John Jay Knox	1895–1917
Leon Marié	1895–1896
Matthew C. D. Borden	1896–1903
Mrs. Anna M. Beddall	1897–1902
Oliver G. Jennings	1897–1933
Edgar L. Marston	1897–1905
Alexander H. Stevens	1897–1898
Mrs. John B. Calvert	1898–1929
Felix M. Warburg	1899–1929
John Sherman Hoyt	1902–1933
Mrs. George R. Sheldon	1903–1908
James W. Lane	1904–1918
Walter B. James, M.D.	1906–1927
Francis Louis Slade	1908–
Mrs. Roswell Miller	1909–1924

James R. Sheffield	1909–1921
Carll Tucker	1915–
Theodore Hetzler	1916–1933
Nathaniel R. Norton, M.D.	1917–1933
Mrs. Lorenzo Daniels	1922–1924
E. Farrar Bateson	1922–1933
John I. Downey	1922–
Vanderbilt Webb	1924–1934
Mrs. Ernest R. Adee	1924–1933
Herbert B. Wilcox, M.D.	1925–1933
Mrs. Ira Barrows	1926–1928
William Darrach, M.D.	1928–1933
Michael Friedsam	1929–1931
John W. Hornor	1929–
Stafford McLean, M.D.	1929–1932
Duncan H. Read	1929–
Mrs. Henry C. Taylor	1929–1933
Hugh J. Chisholm	1929–
Francis P. Garvan	1929–1933
Mrs. Dexter Blagden	1930–1933
John S. Burke	1931–1939
Donald G. Price	1931–1933

Honorary Directors

William Fahnestock	1897–1901
James A. Garland	1897–1899
Mrs. Andrew H. Smith	1897–1901
Frank Tilford	1899–1901
Mrs. Roswell Miller	1925–1933
B. Ogden Chisolm	1925–1933

FORMER RESIDENT AND INTERN STAFF

1890–1940

*Martha Wollstein		1890–July, 1935	Pathologist
*Annette Lamphear		1891	Resident
Emily Lewi		1892	Resident
Mabel Cornish		1893	Resident
Emelyn L. Coolidge		1902	Resident
Dorothy M. Reed Mendenhall		1903–05	Resident
Louise Hutchensen		1904	Intern
*Elizabeth Finch		1905	Intern
Josephine Hemenway	Oct.,	1905–Sept., 1911	Resident
Ida N. Laird		1906	Intern
Helen Hempstead		1907	Intern
Melvern L. Mallory		1907	Intern
Mary Beattie	Mar.,	1907–Sept., 1907	Intern
Esther Leslie Jefferis		1908	Intern
Florence L. McKay		1908	Intern
Mabel L. Cobb		1909	Intern
Edith R. Hatch		1910	Intern
Viva B. Appleton		1910	Intern
Alan G. Brown	Sept.,	1911–Jan., 1914	Resident
Mary Cleveland Harper		1911	Intern
Florence Child		1911	Intern
Augusta L. Rucker		1911	Intern
Dandridge P. West	Jan.,	1912–Jan., 1913	Intern
Edward A. Morgan	Jan.,	1912–Jan., 1913	Intern
F. Elmer Johnson	July,	1912–July, 1913	Intern
Henry E. Utter	Jan.,	1913–Jan., 1914	Intern
Frank McLean	July,	1913–July, 1914	Intern
Harold K. Faber	July,	1913–July, 1914	Intern
John R. Ashe	Jan.,	1914–July, 1914	Intern
Edward A. Morgan	Jan.,	1914–Jan., 1916	Resident
A. E. Kuhlman	July,	1914–Jan., 1915	Intern
Charles B. Crawford	July,	1914–July, 1915	Intern
R. George McAlily	July,	1914–July, 1915	Intern
T. Crosson Clark	Jan.,	1915–Apr., 1916	Intern
William H. Licht	July,	1915–Jan., 1916	Intern
Arthur Wight Benson	July,	1915–Jan., 1917	Intern
Hugh Chaplin	Dec.,	1915–Jan., 1916	Intern
Hugh Chaplin	Jan.,	1916–Apr., 1916	Resident
Douglas B. Leitch	Jan.,	1916–Jan., 1917	Intern
T. Crosson Clark	Apr.,	1916–Jan., 1917	Resident
Alfred Lee Loomis Bell	July,	1916–Jan., 1917	Intern

* Deceased

George B. Irving	July, 1916–July, 1917		Intern
Douglas B. Leitch	Jan., 1917–Jan., 1918	Resident	
Charles A. Lang	Jan., 1917–Jan., 1918		Intern
Herbert F. Jackson	Jan., 1917–Oct., 1917		Intern
Charles A. Lang	Jan., 1918–Jan., 1919	Resident	
Alton Goldbloom	Jan., 1918–Jan., 1919		Intern
*Helmina Jeidell	Jan., 1918–July, 1919		Intern
*Walter E. Paris	Apr., 1918–Sept., 1919		Intern
Alton Goldbloom	Jan., 1919–Jan., 1920	Resident	
Harry A. Naumer	Jan., 1919–Jan., 1920		Intern
Lewis Robbin	Jan., 1919–Jan., 1920		Intern
*Ralph C. Spence	Apr., 1919–Sept., 1920		Intern
Paul Webley Beaven	July, 1919–Jan., 1920		Intern
Paul Webley Beaven	Jan., 1920–Jan., 1921	Resident	
Maurice T. Briggs	Jan., 1920–Jan., 1921		Intern
Gordon Chown	Jan., 1920–May, 1920		Intern
William E. Sinclair	May, 1920–Jan., 1921		Intern
Virginia Murray Palmer	Sept., 1920–Sept., 1921		Intern
William E. Sinclair	Jan., 1921–May, 1921	Resident	
*Kenneth Millan	Jan., 1921–Jan., 1922		Intern
Jonathan P. Hadfield	Jan., 1921–May, 1921		Intern
Jonathan P. Hadfield	May, 1921–Jan., 1922	Resident	
Howard Reid Craig	May, 1921–Jan., 1922		Intern
L. Emmett Holt, Jr.	Sept., 1921–Sept., 1922		Intern
Howard Reid Craig	Jan., 1922–July, 1922	Resident	
Rustin McIntosh	Jan., 1922–July, 1922		Intern
George Bader	Jan., 1922–Jan., 1923		Intern
H. Bruce Chown	Apr., 1922–Apr., 1923		Intern
Rustin McIntosh	July, 1922–July, 1923	Resident	
Randolph G. Flood	July, 1922–Jan., 1923		Intern
L. C. Victor du Busc	Oct., 1922–Jan., 1924		Intern
John W. Whitbread	Jan., 1923–Oct., 1923		Intern
Franklin George Beall	Jan., 1923–Oct., 1923		Intern
Charles W. Martin	Apr., 1923–Sept., 1923		Intern
H. Bruce Chown	July, 1923–Oct., 1923	Resident	
Aubrey B. MacLean	Sept., 1923–Apr., 1925		Intern
Franklin George Beall	Oct., 1923–Jan., 1925	Resident	
Howard A. Gilmartin	Oct., 1923–Oct., 1924		Intern
James M. Sturtevant	Oct., 1923–Oct., 1924		Intern
Henry C. Bussiere	Jan., 1924–Jan., 1925		Intern
John P. Caffey	July, 1924–July, 1925		Intern
Lutfi Sa'di	Jan., 1925–July, 1925		Intern
James M. Sturtevant	Jan., 1925–Jan., 1926	Resident	
Kenneth Blanchard	Jan., 1925–Jan., 1926		Intern
*Mathilde Loth	Apr., 1925–Apr., 1926		Intern
I. Newton Kugelmass	July, 1925–July, 1926		Intern
Kenneth D. Nichol	July, 1925–Oct., 1925		Intern
Gordon Oliver Matthews	Oct., 1925–Oct., 1926		Intern
Kenneth D. Nichol	Jan., 1926–July, 1927	Resident	

* Deceased

Andrew E. Amick	Apr.,	1926–Apr.,	1927	Intern
John Bernard Ahouse	July,	1926–July,	1927	Intern
Aubrey Kent Geddes	July,	1926–Jan.,	1927	Intern
Jerome C. Chapman	Oct.,	1926–Oct.,	1927	Intern
Grace Linklater Stone	Jan.,	1927–Jan.,	1928	Intern
Wilfred S. Fitzpatrick	Apr.,	1927–Jan.,	1928	Intern
Aubrey Kent Geddes	July,	1927–Jan.,	1928	Resident
David William Whaley	July	1927–July,	1928	Intern
Mary R. Eleston	Oct.	1927–Oct.,	1928	Intern
Wilfred S. Fitzpatrick	Jan.,	1928–July,	1928	Resident
John Mitchell Brush	Jan.,	1928–July,	1928	Intern
Charles E. Robert Parker	Apr.,	1928–Apr.,	1929	Intern
John Mitchell Brush	July,	1928–Jan.,	1929	Resident
Aildred A. Macdonald	July,	1928–Jan.,	1929	Intern
Sidney T. Doubilet	July,	1928–Jan.,	1929	Intern
Robert Gardner Reynolds	Oct.,	1928–Oct.,	1929	Intern
Aildred A. Macdonald	Jan.,	1929–Jan.,	1930	Resident
Thomas P. Cunningham	Jan.,	1929–Jan.,	1930	Intern
Frederick Henry Wilke	Jan.,	1929–Jan.,	1930	Intern
John F. Abraham	July,	1929–June,	1930	Intern
Clement P. Cobb	July,	1929–July,	1930	Assistant Resident
William J. Heeks	July,	1929–July,	1930	Assistant Surgical
Hugh Wellmeier	July,	1929–July,	1930	Intern
Henry Holden Wheaton	July,	1929–Jan.,	1931	Intern
Amos U. Christie	Oct.,	1929–Oct.,	1930	Intern
Emily Gardner	Oct.,	1929–Jan.,	1931	Intern
David W. Sherwood	Oct.,	1929–Apr.,	1930	Assistant Resident
Arthur F. Ackerman	Jan.,	1930–Apr.,	1931	Intern
Robert W. Culbert	Jan.,	1930–Oct.,	1931	Intern
Katharine Gray Dodge	July,	1930–Oct.,	1931	Intern
Alice Potter	July,	1930–Oct.,	1931	Intern
Sidney S. Chipman	July,	1930–July,	1931	Intern
Donovan J. McCune	July,	1930–July,	1933	Resident
David Charles Roberts	Sept.,	1930–Apr.,	1931	Intern
John Langdon	Oct.,	1930–Jan.,	1932	Intern
Pierce D. Knott	Jan.,	1931–Jan.,	1932	Intern
Felice M. Begg	Jan.,	1931–Apr.,	1932	Intern
Sidney S. Chipman	July,	1931–Apr.,	1932	Assistant Resident
Norman A. Pokorny	July,	1931–July,	1932	Intern
Russell B. Scobie	July,	1931–July,	1932	Intern
Mary Adams	Oct.,	1931–Oct.,	1932	Intern
Hattie E. Alexander	Oct.,	1931–Oct.,	1932	Intern
Charles Bradley	Oct.,	1931–Oct.,	1932	Intern
Belle B. Dale	Oct.,	1931–Oct.,	1932	Intern
Norman T. Crane	Jan.,	1932–Jan.,	1933	Intern
Henry W. Kaessler	Jan.,	1932–Jan.,	1933	Intern
Rhoda M. Mickey	Apr.,	1932–July,	1933	Intern
John R. Gilmour	July,	1932–July,	1933	Intern
George Malley	July,	1932–July,	1933	Intern
Charles L. Wood	July,	1932–July,	1933	Assistant Resident

Merl E. Fisk	Oct.,	1932–Jan.,	1934	Intern
William B. Nevius	Oct.,	1932–Oct.,	1933	Intern
C. Louise Powers	Oct.,	1932–Oct.,	1933	Intern
Hugh C. Thompson, Jr.	Oct.,	1932–Oct.,	1933	Intern
Richard L. Day	Jan.,	1933–Jan.,	1934	Intern
Alfred Wayland Pinkerton	Apr.,	1933–Apr.,	1934	Intern
John Harry Ebbs	July,	1933–July,	1934	Assistant Resident
Geoffrey W. Esty	July,	1933–July,	1934	Intern
George C. Glass, Jr.	July,	1933–July,	1934	Intern
Edith C. Robinson	July,	1933–July,	1934	Intern
Charles L. Wood	July,	1933–July,	1936	Resident
Bragg C. Cammack	Oct.,	1933–Jan.,	1934	Ear, Nose and Throat Resident
William S. Langford	Oct.,	1933–Oct.,	1934	Intern
Kenneth W. A. McLeod	Oct.,	1933–Oct.,	1934	Intern
Patrick J. Maloney	Oct.,	1933–Jan.,	1935	Intern
Ben Norton Greenburg	Jan.,	1934–Apr.,	1934	Ear, Nose and Throat Resident
Stephen Brown	Jan.,	1934–July,	1935	Intern
Hugh Francis Leahy	Jan.,	1934–July,	1935	Intern
Arthur Kellnor	Apr.,	1934–Oct.,	1934	Ear, Nose and Throat Resident
Mamie Shaw	May,	1934–July,	1935	Intern
Luther L. McDougal, Jr.	July,	1934–Dec.,	1934	Intern
Lilian Adele Boker	July,	1934–Jan.,	1936	Intern
Joseph George Cutler	July,	1934–Jan.,	1936	Intern
Margaret Holden Jones	July,	1934–Jan.,	1936	Intern
Hugh C. Thompson	Oct.,	1934–Feb.,	1935	Ear, Nose and Throat Resident
Frederick B. Joy	Jan.,	1935–July,	1936	Intern
Eleanor Steele Koch	Jan.,	1935–July,	1936	Intern
Daniel A. Wilcox	Jan.,	1935–July,	1936	Intern
Agnes Gibson Wilson	Jan.,	1935–July,	1936	Intern
George Hunter O'Kane	Apr.,	1935–Oct.,	1935	Ear, Nose and Throat Resident
John Pierce Lambert	July,	1935–Jan.,	1937	Intern
William R. Phillips	July,	1935–Jan.,	1937	Intern
B. Harry Porter	Oct.,	1935–Apr.,	1936	Ear, Nose and Throat Resident
Virginia Barrett	Jan.,	1936–July,	1937	Intern
Oliver Wm. Hill, Jr.	Jan.,	1936–July,	1937	Intern
Ralph V. Platou	Jan.,	1936–July,	1937	Intern
June B. Thomas	Jan.,	1936–July,	1937	Intern
John Sloan Mikell	Apr.,	1936–Aug.,	1936	Ear, Nose and Throat Resident
Alfred L. Abrams	July,	1936–Jan.,	1938	Intern
Mary Ellen Heiss	July,	1936–Jan.,	1938	Intern
Martha K. Reese	July,	1936–Jan.,	1938	Intern
Daniel A. Wilcox	July,	1936–July,	1937	Assistant Resident
Wilson M. Wing	July,	1936–Jan.,	1938	Intern
F. Howell Wright	July,	1936–July,	1938	Resident
William J. Neidlinger	Aug.,	1936–Oct.,	1936	Ear, Nose and Throat Resident
George Ricchiuti	Oct.,	1936–Apr.,	1937	Ear, Nose and Throat Resident
Gilbert M. Jorgensen	Jan.,	1937–July,	1938	Intern
James H. Maroney	Jan.,	1937–July,	1938	Intern
William J. Neidlinger	Apr.,	1937–May,	1937	Ear, Nose and Throat Resident
Vahram Y. Kasabach	May,	1937–July,	1937	Ear, Nose and Throat Resident

Lawrence C. Bachmann ..	July, 1937–Jan., 1939	.....	Intern
George E. Bradford	July, 1937–Apr., 1938	Ear, Nose and Throat	Resident
Walter L. Mitchell, Jr. ..	July, 1937–Jan., 1939	.....	Intern
Ralph V. Platou	July, 1937–July, 1938	..Assistant Resident	.....
Edward R. Schlesinger...	July, 1937–Jan., 1939	.....	Intern
Robert G. Shirley	July, 1937–Jan., 1939	.....	Intern
Francis W. Alter, Jr.	Jan., 1938–July, 1939	.....	Intern
S. Gorham Babson, Jr. ...	Jan., 1938–July, 1939	.....	Intern
Frank Albert Disney ...	Jan., 1938–July, 1939	.....	Intern
Jean Wells	Jan., 1938–July, 1939	.....	Intern
Vahram Y. Kasabach	Apr., 1938–Oct., 1938	Ear, Nose and Throat	Resident
Henry S. Christian	July, 1938–Jan., 1940	.....	Intern
Richard G. Hodges	July, 1938–July, 1939	..Assistant Resident	.....
Gilbert M. Jorgensen	July, 1938–July, 1939	..... Resident	.....
Weston M. Kelsey, Jr. ...	July, 1938–Jan., 1940	.....	Intern
William L. Barton	Oct., 1938–Apr., 1939	Ear, Nose and Throat	Resident
Edward P. Duffy, Jr.	Jan., 1939–July, 1940	.....	Intern
Benjamin M. Kagan	Jan., 1939–July, 1940	.....	Intern
Ralph E. Moloshok	Jan., 1939–July, 1940	.....	Intern
Elizabeth Ufford	Jan., 1939–July, 1940	.....	Intern
Joseph J. Mahoney	Apr., 1939–Oct., 1939	Ear, Nose and Throat	Resident
David McLean Greeley ...	July, 1939–July, 1940	.....	Intern
Robert G. Shirley	July, 1939–July, 1940	..Assistant Resident	.....
Paul S. Strong	July, 1939–Jan., 1941	.....	Intern
John deGarrs Stull	July, 1939–Jan., 1941	.....	Intern
Dorothea D. Vann	July, 1939–Jan., 1941	.....	Intern
Fred J. Hunter	Oct., 1939–Apr., 1940	Ear, Nose and Throat	Resident
Cornelius E. Hagan, Jr. ..	Apr., 1940–Oct., 1940	Ear, Nose and Throat	Resident
James H. O'Neill	July, 1940–Jan., 1941	.....	Intern

In the Matter of the Organization
and Incorporation of
THE BABIES HOSPITAL OF THE CITY
OF NEW YORK

WHEREAS, application has been made to the State Board of Charities for its approval of the organization and incorporation of the Babies Hospital of the City of New York, and

WHEREAS, on due inquiry and investigation, it appears to said board, desirable and proper, that the said institution shall be so established and incorporated.

NOW THEREFORE, in pursuance of, and in conformity with the provisions of Chapter 446, of the Laws of the State of New York passed May 18th, 1883, the said State Board of Charities hereby certifies that it approves of the organization and incorporation of the said The Babies Hospital of the City of New York, its certificate of incorporation of which is hereunto annexed.

IN WITNESS WHEREOF, the said Board have this September 6th, 1887, caused these presents to be subscribed by its officers and its official seal hereunto affixed.

(Seal) J. H. Van Antwerp, *Vice-President.*

Attest, James O. Fanning,
Assistant Secretary.

CERTIFICATE OF INCORPORATION

We, the undersigned, Jeannie T. Smith, Isabella B. Satterthwaite, Julia G. McNutt, Sarah J. McNutt and Isabella M. Banks, persons of full age and citizens of the United States and a majority of whom are citizens and residents of the State of New York, do by these presents, pursuant to, and in conformity with the act of the Legislature of the State of New York, passed on the 12th day of April, eighteen hundred and forty-eight, entitled "An Act for the incorporation of benevolent, charitable, scientific and missionary societies" and the several acts of the said Legislature amendatory thereof and supplemental thereto, associate ourselves together and form a society under the name and the style of "The Babies Hospital of the City of New York" by which name and title the said society shall be known in law and we further state that

FIRST. The object of the society is to provide medical and surgical aid and nursing for sick babies.

SECOND. The number of directors to manage such society shall be five.

THIRD. The names of the directors of such society for the first year of its existence shall be Jeannie T. Smith, Isabella B. Satterthwaite, Sarah J. McNutt, Julia G. McNutt, and Isabella M. Banks.

FOURTH. The term of existence of such society shall be fifty years from the date of these presents.

FIFTH. The place of business and the principal office of said society shall be located in the City and County of New York.

WITNESS our hands this 23rd day of June, A.D., 1887.

In the presence of

William E. Fay,

Jeannie T. Smith,
Isabella B. Satterthwaite,
Sarah J. McNutt,
Julia G. McNutt,
Isabella M. Banks.

STATE OF NEW YORK }
CITY AND COUNTY OF NEW YORK } ss.:

On this twenty-third day of June, one thousand, eight hundred and eighty-seven, before me personally came Isabella B. Satterthwaite, Sarah J. McNutt, Julia G. McNutt and Isabella M. Banks, to me known to be four of the individuals described in and who executed the foregoing instrument and severally acknowledged to me that they executed the same.

WILLIAM E. FAY,
Notary Public,
(SEAL) New York County.

STATE OF NEW YORK }
CITY AND COUNTY OF NEW YORK } ss.:

On this 6th of July, 1887, before me personally came Jeannie T. Smith, known to me to be one of the individuals described in, and who executed the foregoing instrument and duly acknowledged to me that she executed the same.

WILLIAM E. FAY,
Notary Public,
(SEAL) New York County.

I approve of the within certificate of incorporation, September 10, 1887.

C. DONOHUE, J.

ENDORSED.—Certificate of Incorporation of The Babies Hospital of the City of New York.

STATE OF NEW YORK }
OFFICE OF SECRETARY OF STATE } ss.:
Filed and Recorded September 14, 1887 }

DIEDRICH WILLERS,
Deputy Secretary of State.

We, the undersigned, Directors of The Babies Hospital of the City of New York, a corporation organized pursuant to and in conformity with an act of the Legislature of the State of New York, passed on the 12th day of April in the year one thousand eight hundred and forty-eight, entitled "An act for the incorporation of Benevolent, Charitable, Scientific and Missionary Societies," and the several acts of the said Legislature amendatory thereof and supplemental thereto, do hereby certify that at an annual meeting of the Corporation of The Babies Hospital of the City of New York, held on the 11th day of January, in the year one thousand eight hundred and ninety-eight, it was by a majority vote determined to change the number of directors of the said The Babies Hospital of the City of New York from five (5) to fifteen (15), so that thereafter the number of directors of the said The Babies Hospital of the City of New York, should be fifteen (15).
Dated, January 11, 1898.

THOMAS E. SATTERTHWAITE,
H. R. KUNHARDT,
L. EMMETT HOLT,
R. B. KIMBALL,
CAROLINE E. L. KNOX.

State of New York, }
County of New York } ss.:

On this 22nd day of November, 1898, before me came Thomas E. Satterthwaite, Henry R. Kunhardt, L. Emmett Holt, Reuel B. Kimball and Caroline E. L. Knox, to me known to be the individuals described in and who executed the within instrument, and severally acknowledged to me that they executed the same.

E. V. THORNALL,
Notary Public, New York County.

CERTIFICATE OF INCREASE IN THE NUMBER OF DIRECTORS

of

THE BABIES HOSPITAL OF THE CITY OF NEW YORK

Pursuant to Section Thirty of the Membership Corporations Law

We, the undersigned, being respectively the President and the Secretary of The Babies Hospital of the City of New York, do hereby certify as follows:

1. The name of the corporation is The Babies Hospital of the City of New York.

2. The corporation was originally incorporated as "The Babies Hospital of the City of New York," by duly executed Certificate of Incorporation dated June 23, 1887, approved by the State Board of Charities September 6, 1887, approved by Mr. Justice Donahue of the Supreme Court of the State of New York, September 10, 1887, and duly filed and recorded in the office of the Secretary of State of New York on September 14, 1887, pursuant to, and in conformity with the Act of the Legislature of the State of New York, passed on the 12th day of April, 1848, entitled "An Act for the Incorporation of Benevolent, Charitable, Scientific aud Missionary Societies" and the several acts of the said Legislature, amendatory thereof and supplemental thereto.

3. The number of directors authorized by section Second of said Certificate of Incorporation was five (5). The number of directors was increased as of January 11, 1898, to fifteen (15). The number of directors was further increased as of February 21, 1929, to twenty-one (21). The number of directors was further increased as of February 10, 1932, to twenty-four (24).

The number of directors is to be increased to thirty-six (36).

IN WITNESS WHEREOF, we have made and subscribed this certificate in duplicate this 2nd day of March, 1933.

JOHN I. DOWNEY, *President.*
J. W. HORNOR, *Secretary.*

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

On this 2nd day of March, 1933, before me personally came JOHN I. DOWNEY and J. W. HORNOR, to me known and known to me to be the persons described in and who executed the foregoing certificate, and severally duly acknowledged to me that they executed the same.

J. T. KENNY,
Notary Public, New York County,
(SEAL) Clerk's No. 361, Register's No. 3-K-493,
Commission expires March 30, 1933.

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

JOHN I. DOWNEY and J. W. HORNOR being severally duly sworn, do depose and say, and each for himself deposes and says, that he, the said John I. Downey is the President of The Babies Hospital of the City of New York, and he, the said J. W. Hornor is the Secretary thereof; that they have been authorized to execute and file the foregoing certificate by the votes, cast in person or by proxy, by a majority of all of the members of record of the corporation entitled to vote on an increase in the number of directors, and that such votes were cast at a special meeting of the members held at the Babies Hospital, Broadway and 167th Street, City, County and State of New York, on the 2nd day of March, 1933, at 4.00 o'clock in the afternoon, upon notice pursuant to Section 43 of the Membership Corporations Law.

JOHN I. DOWNEY
J. W. HORNOR

Subscribed and sworn to before me this 2nd day of March, 1933.

J. T. KENNY,
Notary Public, New York County
Clerk's No. 361, Register's No. 3-K-493
Commission expires March 30, 1933.
(SEAL)

STATE OF NEW YORK }
DEPARTMENT OF STATE } ss.:

I CERTIFY that I have compared the preceding copy with the original Certificate to increase the number of Directors of The Babies Hospital of the City of New York, filed in this department on the 9th day of March, 1933, and that such copy is a correct transcript therefrom and of the whole of such original.

WITNESS my hand and the official seal of the Department of State at the City of Albany, this ninth day of March, one thousand nine hundred and thirty-three.

FRANK S. SHARP
Deputy Secretary of State.

(Seal of the State of New York, Department of State)

CERTIFICATE OF EXTENSION OF CORPORATE EXISTENCE
of
THE BABIES HOSPITAL OF THE CITY OF NEW YORK
Pursuant to Section Forty-five of the General Corporation Law

WE, the undersigned, being respectively the President and the Secretary of The Babies Hospital of the City of New York, do hereby certify as follows:

1. The name of the Corporation is The Babies Hospital of the City of New York.

2. The Corporation was origiually incorporated as "The Babies Hospital of the City of New York" by duly executed certificate of incorporation dated June 23, 1887, approved by Mr. Justice Donohue of the Supreme Court of the State of New York, September 10, 1887, and duly filed and recorded in the office of the Secretary of State of the State of New York on September 14, 1887, pursuant to and in conformity with the act of the Legislature of the State of New York passed on the 12th day of April, 1848 entitled "An Act for the Iucorporation of Benevolent, Charitable, Scientific and Missionary Societies" and the several acts of the said Legislature amendatory thereof and supplemental thereto.

3. The term of existence of The Babies Hospital of the City of New York, as specified in Section Fourth of said certificate of incorporation, was fifty years from the date of the certificate of incorporation, namely, June 23, 1887, and the term of existence will expire on the 22nd day of Juue, 1937.

4. The duration of the Corporation shall be perpetual.

IN WITNESS WHEREOF, we have made and subscribed this certificate in duplicate this 29th day of April, 1935.

DEAN SAGE, *President*
MATTHEW C. FLEMING, *Secretary*

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

On this 29th day of April, 1935, before me persoually came DEAN SAGE and MATTHEW C. FLEMING, to me known and known to me to be the persons described in and who executed the foregoiug certificate and have severally duly acknowledged to me that they executed the same.

ARTHUR W. CLAUSEN
Notary Public, Queen's County,
Clerk's No. 249, Register's No. 206
New York Co. No. 130, Reg. No. 6C67
Bronx Co. No. 2, Reg. No. 2C36
My commission expires March 30, 1936.

(SEAL)

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

DEAN SAGE and MATTHEW C. FLEMING, being severally sworn, depose and say, and each for himself deposes and says, that DEAN SAGE is the President of The Babies Hospital of the City of New York, and that MATTHEW C. FLEMING is the Secretary thereof; that they have been duly authorized to execute and file the foregoing

certificate by the votes, cast in person or by proxy, of more than two-thirds of the members of record of the Corporation who were entitled to vote, and that such votes were cast at a meeting of the members called for that purpose upon like notice as that required for the annual meeting of the Corporation; that said meeting was held on the 9th day of April, 1935, at The Babies Hospital of the City of New York, Broadway and 167th Street, Borough of Manhattan, City and State of New York.

DEAN SAGE, *President*
MATTHEW C. FLEMING, *Secretary*

Sworn to before me this 29th day of April, 1935.
ARTHUR W. CLAUSEN
Notary Public, Queens County
Clerk's No. 249, Register's No. 206
New York Co. No. 130, Reg. No. 6C67
Bronx Co. No. 2, Reg. No. 2C36
My commission expires March 30, 1936.

(SEAL)

STATE OF NEW YORK }
DEPARTMENT OF STATE } ss.: 2717

I CERTIFY That I have compared the preceding copy with the original Certificate of Extension of Corporate Existence of The Babies Hospital of the City of New York, filed in this department on the 2nd day of May, 1935, and that such copy is a correct transcript therefrom and of the whole of such original.

WITNESS my hand and official seal of the Department of State at the City of Albany, this second day of May, one thousand nine hundred and thirty-five.

JAMES M. KELLY
Deputy Secretary of State.

(Seal of State)

No. 141887
STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

I, ALBERT MARINELLI, Clerk of the said County and Clerk of the Supreme Court of said State for said County, Do Certify, That I have compared the preceding with the original Certificate of Extension of Corporate Existence of The Babies Hospital of the City of New York on file in my office, and that the same is a correct Transcript therefrom, and of the whole of such original.
Indorsed Filed. May 7, 1935.

In WITNESS WHEREOF, I hereunto subscribed my name and affixed my official seal, this 7th day of May, 1935.

ALBERT MARINELLI
Clerk.

(SEAL)

CONSTITUTION

As Amended June 27, 1939

ARTICLE I

NAME

This Society shall be known as "The Babies Hospital of the City of New York."

ARTICLE II

OBJECTS

To provide medical aud surgical aid and nursing for sick and convalescent babies.

To educate parents and nurses in the care of sick and convalescent babies.

To afford medical students the opportunity to acquire a practical knowledge of pediatrics.

To promote research in medical science.

ARTICLE III

MEMBERS

The members of this Society are the Board of Managers, the active members of the Board of Women Managers and snch other persons as shall from time to time be approved by a majority of members of the Board of Managers preseut at a stated meeting, and who shall have been nominated at a previous meeting by a Standing Committee appointed for that purpose by the Board.

ARTICLE IV

MANAGERS

There shall be a Board of Managers who shall be the Directors of the corporation, consistiug of 36 members, divided into four classes of 9 members each; and the places of the said classes shall be vacant respectively on the second Wednesday of April at the end of one, two, three and four years beginning with the year 1934, so that nine members shall be elected by the Society annually, by ballot, to hold their seats for four years.

Twelve members of the Board shall constitute a quorum.

The Board of Managers shall at all times be fully authorized to execute all powers of the Society over all the estate and property of the Society. To it shall be committed the care of the funds of the institution, anthority to make by-laws, rules and regulatious, and to alter and amend the same; to fill vacancies in their own body, choose the officers of the Society, appoint agents, assistants and attendings, and geuerally to transact the entire business of the Society.

ARTICLE V

OFFICERS

The officers of the Society shall consist of a president, one or more vice-presidents, a treasurer, an assistant treasurer, a secretary and an assistaut secretary, who shall be elected annually by the Board of Managers from their own number and who shall also be officers of the said Board. In addition thereto, the Board may appoint one or more assistant treasurers and assistant secretaries, and such other agents as may be from time to time determined upon and define their powers.

ARTICLE VI

In addition to the officers above named, there may be one or more honorary vice-presidents elected from time to time by the Board from its former members. They shall uot be members of the Board of Managers but shall constitute an advisory board to assist aud advise with the Board of Managers on Hospital matters.

ARTICLE VII

MEETINGS OF THE BOARD

The Board of Managers shall hold stated meetings on the second Monday of each month excepting the months of July, August and September, and may hold adjourned meetings when necessary. Special meetings of the Board may be called by the President or, in case of his absence or inability to act, by a Vice-President, or on written requisition of five members of the Board of Managers; but when special meetings are called the time and place of meeting and the subject proposed to be considered, shall be notified to the members at least two days previous to the meeting, and no other subject shall be discussed or ,acted upon at such meetings.

ARTICLE VIII

ANNUAL MEETING

A meeting of the members of the Society shall be held annually on such day after the expiration of the fiscal year as the Board of Managers may appoint.

Special meetings of the Society may be called at any time by the Board of Managers and shall be called by the Secretary upon the written request of the President, or a Vice-president, or ten members of the Society, specifying the purpose of such call. No other business than that so specified shall be transacted at such meeting.

At any meeting of the Society nine members shall constitute a quorum.

ARTICLE IX

MISCELLANEOUS

No manager or other officer shall receive, directly or indirectly, any salary, compensation or emolument from the Society, either as such officer or manager/or in any other capacity, unless authorized by the by-laws or by the concurring vote of two-thirds of all the managers. No manager or other officer shall be interested, directly or indirectly, in any contract relating to the operations conducted by the Society, nor in any contract for furnishing supplies thereto, unless authorized by the by-laws or by the concurring vote of two-thirds of the managers.

The Society shall not sell, mortgage or lease its real property unless authorized by the vote of at least two-thirds of the whole number of its Managers, provided that if there are 21 or more Managers the vote of a majority of the whole number shall be sufficient. No sale or mortgage other than a purchase money mortgage, of real property within the State, or lease thereof for more than five years, shall be made without leave of the Supreme Court in a judicial district in which some of the property is located. No indebtedness for any purpose whatever shall be incurred for more than one-third of the value of the property of the Society.

At the annual meeting of the Society the managers shall present a report verified by the President and Treasurer or by a majority of the managers showing the whole amount of real and personal property owned by the Society, where located and where and how invested; the amount and nature of the property acquired during the year immediately preceding the date of the report and the manner of the acquisition; the amount applied, appropriated or expended during the year immediately preceding such date, and the purposes, objects or persons to or for which such applications, appropriations or expenditures have been made; and the names and places of residence of the persons who have been admitted to membership in the Society during such year, which report shall be filed with the records of the Society and an abstract thereof entered in the minutes of the proceedings of the annual meeting.

ARTICLE X

AMENDMENTS TO THE CONSTITUTION

Amendments to the Constitution shall be proposed in writing at a regular meeting of the Board of Managers, and may be acted on at the next regular meeting of the Board, or at a special meeting called for that purpose; and shall be adopted only on a concurrence of a majority of the members present, but the affirmative vote must not be less than eleven.

BY-LAWS

As Amended January 12, 1942

ARTICLE I

RULES AND REGULATIONS

The Board of Managers shall prescribe rules and regulations respecting the management of the affairs of the Hospital. Such rules and regulations shall not be inconsistent with these By-Laws, and may be amended at any meeting of the Board of Managers by a majority of those present.

ARTICLE II

PRESIDENT

The President shall preside at all meetings of the Board. He shall appoint all special Committees, unless otherwise ordered, and shall perform such other duties as may be required by the Constitution and By-Laws. He shall also be ex officio a member of all committees.

ARTICLE III

VICE-PRESIDENT

In the event of a vacancy of the office of President, or during his absence or inability to act, his duties and powers shall devolve upon the Vice-President who has been longest in office, and, in the event of his absence or inability to act, then upon the Vice-President next in seniority of service. Should no Vice-President be able to act, a President pro tem shall be chosen by the Board.

ARTICLE IV

TREASURER

The Treasurer shall be charged with the custody of all papers and documents relating to the property of the Corporation, other than such as are mentioned in By-Law V, of all moneys belonging thereto, and of the seal. He shall keep an account in the name of the Corporation with an institution approved by the Board, and shall deposit therein all moneys immediately upon receiving them. He shall cause to be kept such accounts as may be necessary to show the receipts, expenditures, and financial condition of the Institution, or as may be required by the Finance Committee. These accounts shall be open at all suitable times to the inspection of the Managers. He shall pay no moneys without proper order, as is elsewhere provided.

In the event of a vacancy in the office of Treasurer, or during his absence or inability to act, his duties and powers shall devolve upon the Assistant Treasurer.

ARTICLE V

SAFE KEEPING OF SECURITIES

All bonds, stocks and other invested securities and evidences of value, shall be deposited for safe keeping with a trust company approved by the Board to be held for account of the Hospital and subject to the joint written order of the Treasurer and a member of the Finance Committee, or, in the absence of the Treasurer, of two members of the Finance Committee.

All transfers and assignments of any securities registered or standing in the name of the Hospital shall be executed under its seal by the President or the Vice-President together with the Treasurer or Secretary.

ARTICLE VI

SECRETARY

The Secretary shall be the Recording and Corresponding Secretary and shall keep the minutes of the proceedings of the Board of Managers, and preserve such records and papers as do not pertain to the office of Treasurer. He shall also be ex officio

a member of the Executive Committee and shall keep minutes of said Committee. He shall notify members of all meetings of the Board of Managers at least two days before the meeting. He shall notify members of their appointment on Committees, and generally perform such duties as usually pertain to the office.

He shall have charge of the correspondence of the Board, and shall prepare the Annual Report of the Managers and attend to its publication.

In the event of a vacancy in the office of Secretary, or during his absence or inability to act, his duties and powers shall devolve upon the Assistant Secretary.

ARTICLE VII

COMMITTEES

At the meeting in April, after filling the vacancies about to occur in their Board, the Managers shall elect an Executive Committee of eight or more members and Standing Committees of two or more members each, naming the Chairman and Vice-Chairman of each, as follows:

Standing Committees

Finance	Vanderbilt Clinic
Nominating	Dietary
Auditing	Social Service
Insurance and Pensions	Occupational Therapy
Convalescent	Engineering
School of Nursing	Laundry
House	Grounds

Board of Women Managers: There shall be a Committee known as the Board of Women Managers which shall make its own rules and assist in the general active work of the Hospital subject to the Board of Managers and the Executive Committee. Such Board may appoint a Crib Side Committee to assist in the general work of the Hospital, which Committee shall make its own rules and elect its own officers.

Visiting Committee: There may be a Visiting Committee, appointed from time to time by the President from among the members of the Board of Managers and/or the Board of Women Managers, whose duty it shall be to visit the Hospital and make recommendations and suggestions concerning its operation.

The members elected to these Committees shall hold office until the second Wednesday of the April succeeding their appointment, and thereafter until their successors are elected, unless otherwise ordered by the Board.

All members of the Executive Committee and the Chairman and Vice-Chairman of all Standing Committees shall be members of the Board of Managers; otherwise membership on Standing Committees shall not be limited to Board Members nor restricted by sex.

The Treasurer shall be a member of the Finance Committee. The Secretary shall be a member of the Nominating Committee. The Chairman of the Engineering Committee shall be ex officio a member of the Laundry Committee.

The Board may from time to time appoint such other Committees as it may deem advisable. It may fill vacancies in and add to the membership of all Committees.

Each Committee shall have advisory supervision over that Department of the Hospital designated by its name, as well as such other duties, including that of inspection, as may be assigned to each from time to time by the Board of Managers or the Executive Committee.

Chairmen of Standing Committees whose duties involve inspection of any parts of the Hospital shall be responsible for having inspections made at such times and under such rules as they or the Board of Managers may from time to time prescribe and shall report the results of such inspections periodically at meetings of the Board.

Chairmen of Standing Committees may, for the purpose of assisting their Committees in their duties, particularly those involving inspection, nominate additional members of their respective Committees subject to appointment by the Board.

ARTICLE VIII

EXECUTIVE COMMITTEE

The Executive Committee shall meet on the fourth Monday of each month and may hold special meetings when necessary or when called by the Chairman or two

members of the Committee. Three members in attendance at any meeting shall constitute a quorum.

It may, subject to the approval and control of the Board of Managers, exercise all the functions of the Board when the latter is not in session and shall have such powers as are given it by these By-Laws and as may be delegated to it from time to time by the Board.

It shall decide all questions relating to the admission, rejection and discharge of patients in conformity with the directions of the Board of Managers.

ARTICLE IX

FINANCE COMMITTEE

The Finance Committee shall consist of five or more Managers and shall have authority in its discretion to sell bonds, mortgages, stocks, and other securities belonging to the Hospital and to invest and reinvest the proceeds (together with any other funds of the Society available for investment) in such securities as it may deem wise.

ARTICLE X

NOMINATING COMMITTEE

The Nominating Committee shall, in case a vacancy occurs in the Board of Managers, recommend to the Board the name of a Member of the Society to fill such vacancy and to it shall be referred the names of all persons suggested for such position or for Membership in the Society; but no report of the Committee shall be acted upon until the next subsequent meeting of the Board except with unanimous consent.

ARTICLE XI

AUDITING COMMITTEE

The Auditing Committee shall, shortly after the close of each fiscal year, examine, check, and verify the bonds, stocks, mortgages, and other securities owned by the Hospital and shall also have the accounts of the Treasurer, Executive Vice-President, and Superintendent for the last fiscal year examined and audited by Certified Public Accountants. The Committee shall thereafter report to the Board the results of such examination with its recommendations.

ARTICLE XII

MEDICAL BOARD, MEDICAL, SURGICAL AND LABORATORY SERVICES

The Board of Managers shall appoint a Director of the Pediatric Service and such other professional staff as shall be deemed necessary for the proper operation of the Hospital.

Such Director shall be responsible to the Board of Managers for the conduct of the medical service of the Hospital and shall apportion the work among the different members of the Medical Staff.

There shall be a Medical Board composed of such Director and the Attending Physicians and Surgeons of the Hospital. The Board of Managers may add additional members to the Medical Board and the Medical Board may add to its own number, subject to the approval of the Board of Managers. Such Medical Board may appoint one or more of its members to a Combined Medical Board representing the Babies and Presbyterian Hospitals and the Neurological Institute and may qualify the jurisdiction of such appointees.

The Board of Managers shall likewise appoint a House Staff consisting of as many members as the services of the Hospital may require, and at such times and for such terms of service as shall seem best to meet the needs of the Hospital.

The Board of Managers may likewise appoint a courtesy staff with such private patient pavilion facilities as may from time to time be determined upon.

The appointees, unless a different term be fixed by the Board, shall hold office during the pleasure of the Board.

ARTICLE XIII

EXECUTIVE STAFF

The Board of Managers may appoint an Executive Vice-President, a Superintendent and such Assistants as the Board may deem necessary for the service of the Hospital, whose services shall continue during the pleasure of the Board.

The Board of Managers may appoint a Director of the School of Nursing and such Assistants as may be necessary for such service, and such appointees shall hold office during the pleasure of the Board.

ARTICLE XIV

ENDOWED BEDS

Gifts for the endowment of beds in the Hospital as memorials entitling the donor or his appointee to nominate patients to use and occupy them free of charge will be accepted in such amounts, on such conditions, and subject to such rules and regulations affecting the exercise of the right to nominate as the Board may from time to time prescribe.

ARTICLE XV

FOUNDERS, PATRONS AND BENEFACTORS

A person contributing to the Society $5.000 or more at any one time shall become a Founder of the Society.

A person contributing to the Society $1,000 at any one time or $250 in one sum in each of five consecutive years shall become a Patron of the Society.

A person contributing $500 to the Society at any one time shall become a Benefactor of the Society.

ARTICLE XVI

FISCAL YEAR

The fiscal year of the Society shall end on the 31st day of December of each year.

ARTICLE XVII

SEAL

The Seal of the Society shall be circular in form with the words, "The Babies Hospital of the City of New York" and the figures "1887" on the circumference, the representation of a child's head and bust with the word "Inasmuch" directly beneath the center.

ARTICLE XVIII

APPROPRIATIONS OF MONEY

Except in the cases provided for in By-Law IX, all appropriations of money shall be made by resolution of the Board of Managers or the Executive Committee. Orders for the amounts thus appropriated shall be drawn on the Treasurer and signed by two members of the Board of Managers (of whom the Treasurer shall not be one), and when properly endorsed shall be sufficient voucher for the Treasurer.

ARTICLE XIX

COMPLAINTS, SUSPENSIONS OR DISCHARGES

Any Officer, Physician or Surgeon who shall so conduct himself as in the judgment of the Board of Managers to jeopardize the best interest of the Hospital may be discharged or suspended by a majority vote of the members present at any duly held meeting of the Board, provided, however, that no such discharge shall be effective unless the person complained of shall have been given an opportunity to present a defense before the Board or a Committee thereof.

ARTICLE XX

ORDER OF BUSINESS

The order of business shall be as follows:

1. The roll shall be called, and the attending members noted.
2. The minutes of the preceding meeting shall be read, corrected if necessary, and approved.
3. Treasurer's Reports.
4. Reports of the Committees shall be called for, and action taken thereon.
5. Communications to the Board shall be received and considered.
6. Unfinished business.
7. New business.

ARTICLE XXI

ALTERATIONS OR ADDITIONS

Any amendment to the By-Laws shall be proposed in writing at a regular meeting of the Board of Managers, and may be acted on at the next regular meeting of the Board, or at a special meeting called for that purpose. It shall be adopted only on an affirmative vote of a majority of those present. A copy of any proposed amendment shall be mailed to each member of the Board at least three days prior to the next meetiug.

FORM OF BEQUEST

I give and bequeath to The Babies Hospital of the City of New York, incorporated by the Legislature of the State of New York in the year 1887, the sum of..... Dollars, to be applied to the use and benefit of the said Hospital, under the direction of the Managers thereof.

FORM OF DEVISE

I give and devise to The Babies Hospital of the City of New York, incorporated by the Legislature of the State of New York in the year 1887, all that, etc. (describe the property) to be had and holden to the said The Babies Hospital of the City of New York, its successors and assigns, for the use and benefit of the said Hospital.

Through the
President's Office

FIFTY-FOURTH
ANNUAL REPORT
OF
THE BABIES HOSPITAL
OF THE
CITY OF NEW YORK

FOR THE YEAR ENDED DECEMBER 31, 1942

INCORPORATED 1887

BROADWAY AND 167TH STREET

NEW YORK

The Babies Hospital
Broadway at 167th Street

FIFTY-FOURTH

ANNUAL REPORT

OF

THE BABIES HOSPITAL

OF THE

CITY OF NEW YORK

FOR THE YEAR ENDED DECEMBER 31, 1942

Incorporated 1887

Broadway and 167th Street

NEW YORK

OFFICERS

President

Dean Sage

Vice-Presidents

William E. S. Griswold ‡William Hale Harkness
Carll Tucker

Secretary

Matthew C. Fleming
20 Exchange Place

Treasurer

Cornelius R. Agnew
82 Beaver Street

Assistant Secretary

John W. Hornor
136 East 79th Street

Assistant Treasurer

Benjamin Strong
45 Wall Street

Managers

whose terms of office expire respectively in

1943

‡Malcolm P. Aldrich
Mrs. Edward S. Harkness
John W. Hornor
Mrs. Yale Kneeland
‡Duncan H. Read
Dean Sage, Jr.
William Williams

1944

Cornelius R. Agnew
Charles P. Cooper
Mrs. Henry P. Davison
John I. Downey
‡William Hale Harkness
*William M. Kingsley
Dean Sage
F. Louis Slade
Benjamin Strong

1945

Charles E. Adams
Thatcher M. Brown
William E. S. Griswold
G. Hermann Kinnicutt
David M. Look
Dunlevy Milbank
‡William E. Stevenson
Mrs. Henry C. Taylor
Carll Tucker

1946

Henry C. Alexander
Thatcher M. Brown, Jr.
Robert W. Carle
Hugh J. Chisholm
Johnston deForest
**Samuel H. Fisher
Matthew C. Fleming
Walter E. Hope
Charles S. Munson

Board meets second Monday of January, February, March, April, May, June, October, November and December

* Deceased
** Resigned
‡ Leave of absence

STANDING COMMITTEES

Executive

Cornelius R. Agnew
Henry C. Alexander
Thatcher M. Brown
**Charles P. Cooper
Johnston deForest
William E. S. Griswold
John W. Hornor
*William M. Kingsley
G. Hermann Kinnicutt
Dunlevy Milbank
Charles S. Munson
Benjamin Strong
Carll Tucker

Regular meeting on fourth Monday of each month

Auditing

David M. Look
William Williams

Dietary

John W. Hornor
Thatcher M. Brown, Jr.
Mrs. Henry C. Taylor

Engineering

John I. Downey
Charles P. Cooper

Finance

Benjamin Strong
Henry C. Alexander
Cornelius R. Agnew
G. Hermann Kinnicutt

Grounds

Carll Tucker
Hugh J. Chisholm
Mrs. William R. K. Taylor
Executive Chairman
Mrs. Edward S. Harkness
Mrs. Edwin O. Holter
Mrs. G. Beekman Hoppin
Mrs. Albert R. Lamb

House

Mrs. Henry C. Taylor
Dean Sage, Jr.
Walter E. Hope
Dunlevy Milbank
Benjamin Strong
Mrs. Willis D. Wood

Insurance and Pensions

William E. S. Griswold
Cornelius R. Agnew
Charles P. Cooper
Johnston deForest

* Deceased
** Resigned

STANDING COMMITTEES *(Concluded)*

Intern

Robert W. Carle
Dunlevy Milbank
John W. Hornor
William Williams

Laundry

Johnston deForest
Matthew C. Fleming
Hugh J. Chisholm

Nominating

G. Hermann Kinnicutt
Thatcher M. Brown
Cornelius R. Agnew
Johnston deForest
John W. Hornor
Charles S. Munson

Nursing

G. Hermann Kinnicutt
Dean Sage
Mrs. Thatcher M. Brown
Miss Marie C. Byron
Mrs. Henry P. Davison
Mrs. Frederic F. deRham
Mrs. Harry N. French
Rustin McIntosh, M.D.
Walter W. Palmer, M.D.
Benjamin P. Watson, M.D.
Allen O. Whipple, M.D.
Mrs. Staunton Williams

Real Estate

Johnston deForest
John I. Downey
Cornelius R. Agnew

Vanderbilt Clinic

John W. Hornor
Mrs. Neville J. Booker
Mrs. Samuel G. Ordway
Henry Parish, 2nd
Harold B. Thorne, Jr.
William Williams

The President is ex officio a member of all committees.

The Executive Vice-President is ex officio a member of the Vanderbilt Clinic, House and Nursing Committees.

The first named member of each committee is its Chairman and the second named is Vice-Chairman. This applies to all committees except the Executive Committee whose officers are identical with the Board of Managers.

BOARD OF WOMEN MANAGERS

Honorary President
Mrs. Ernest R. Adee

President
Mrs. Frederic F. deRham

Vice-Presidents
Mrs. Carll Tucker
Mrs. Charles V. Hickox
Mrs. Neville Jay Booker

Recording Secretary, Mrs. John M. Schiff
Assistant Recording Secretary, Mrs. David E. Austen
Corresponding Secretary, Mrs. Constance McCann Betts
Treasurer, Mrs. Grover O'Neill

Active Members

Mrs. Ernest R. Adee
Mrs. Anthony Adrian
Mrs. Henry M. Alexander
**Mrs. George S. Amory
Mrs. David E. Austen
Mrs. George F. Baker, Jr.
Mrs. Frederick K. Barbour
Mrs. Frederic S. Battershall
Mrs. Anson McC. Beard
Mrs. Constance McCann Betts
Mrs. Neville Jay Booker
Mrs. Thatcher M. Brown
Mrs. G. Morgan Browne
**Mrs. Stanley W. Burke
Mrs. James H. R. Cromwell
Mrs. Casimir deRham
Mrs. Frederic F. deRham
Mrs. Barclay K. Douglas
Mrs. David Dows
Mrs. Erik J. H. Eriksen
Mrs. Daniel A. Freeman
Mrs. Charles V. Hickox
Mrs. Brooks Howe
**Mrs. William W. Kennedy
Miss Katherine B. Lockwood
**Mrs. Manton B. Metcalf, Jr.
Mrs. Rodman B. Montgomery
Mrs. Grover O'Neill
Mrs. Thorndike Parkinson
Mrs. Joseph R. Ramée
Mrs. John K. Reckford
Mrs. Fortune Peter Ryan
Mrs. John M. Schiff
Mrs. Morton L. Schwartz
Mrs. Henry C. Taylor
Mrs. Daniel G. Tenney
Mrs. Daniel G. Tenney, Jr.
Mrs. Carll Tucker
Mrs. James P. Vogel

Honorary Members

Mrs. McCoskry Butt
Mrs. William K. Draper
Miss Anna B. Evans
Mrs. Paul Harrison
Miss Frances L. Howland
Mrs. Roswell Miller
Mrs. Thomas E. Satterthwaite
Mrs. Theron G. Strong

** Resigned

MEDICAL BOARD

Frederic H. Bartlett, M.D.
George F. Cahill, M.D.
Edward J. Donovan, M.D.
John D. Kernan, M.D.
Alfred G. Langmann, M.D.
Donovan J. McCune, M.D.
Rustin McIntosh, M.D.
Howard H. Mason, M.D.
**A. Ashley Weech, M.D.

PEDIATRIC SERVICE

Director

Rustin McIntosh, M.D.

Attending Pediatricians

Frederic H. Bartlett, M.D.
Alfred G. Langmann, M.D.
Donovan J. McCune, M.D.
Howard H. Mason, M.D.
**A. Ashley Weech, M.D.

Associate Attending Pediatricians

Hattie E. Alexander, M.D.
†John M. Brush, M.D.
John Caffey, M.D.
Howard R. Craig, M.D.
Leonard T. Davidson, M.D.
Elvira Goettsch, M.D.
J. Taylor Howell, Jr., M.D.
John D. Lyttle, M.D.
Katharine K. Merritt, M.D.

Assistant Attending Pediatricians

Harry S. Altman, M.D.
†George B. Bader, M.D.
Robert W. Culbert, M.D.
†Richard L. Day, M.D.
Mary Ellen Heiss, M.D.
†Richard G. Hodges, M.D.
†Gilbert M. Jorgensen, M.D.
Charles A. Lang, M.D.
†William S. Langford, M.D.
†Aildred A. Macdonald, M.D
†Ralph E. Moloshok, M.D.
Annie V. Scott, M.D.
†Milton Singer, M.D.
**James M. Sturtevant, M.D.
Agnes G. Wilson, M.D.
†Charles L. Wood, M.D

Assistant Pediatrician

‡Hilde Bruch, M.D.

Associate Attending Dental Surgeon

Lewis R. Stowe, D.D.S.

Associate Attending Neurologist

†Walter O. Klingman, M.D.

Attending Neuropathologist

Abner Wolf, M.D.

** Resigned
† In Our Country's Service
‡ Leave of absence

SURGICAL SERVICE

Attending Surgeon

Edward J. Donovan, M.D.

Assistant Attending Surgeons

†William G. Heeks, M.D.
†Bruce M. Hogg, M.D.
George H. Humphreys, M.D.
†Louis M. Rousselot, M.D.

Assistant Surgeon

Edward B. Self, M.D.

Attending Anesthetists

Virginia Apgar, M.D.
G. Edgar Burford, M.D.

Attending Oral Surgeon

Henry Sage Dunning, M.D., D.D.S.

Assistant Attending Oral Surgeon

Douglas B. Parker, M.D., D.D.S.

EAR, NOSE AND THROAT SERVICE

Attending Otolaryngologists

†James W. Babcock, M.D.
George R. Brighton, M.D.
John D. Kernan, M.D.

Assistant Attending Otolaryngologists

†Daniel C. Baker, Jr., M.D.
†Edwin B. Bilchick, M.D.
George V. Browne, M.D.
†Arthur J. Cracovaner, M.D.
†Edmund P. Fowler, Jr., M.D.
Joseph Lubart, M.D.
†Robert L. McCollom, M.D.
Harry Neivert, M.D.
†Page Northington, M.D.
Edward Opin, M.D.
†Lee R. Pierce, M.D.
DeGraaf Woodman, M.D

Assistant Otolaryngologists

Franz Altmann, M.D.
†Sylvester R. Daly, M.D.
†George H. O'Kane, M.D.

† In Our Country's Service

UROLOGICAL SERVICE

Attending Urologist

George F. Cahill, M.D.

Associate Attending Urologist

George W. Fish, M.D.

Assistant Attending Urologist

John H. Rathbone, M.D.

Assistant Urologists

†Charles T. Hazzard, M.D.
Meyer M. Melicow, M.D.
†John N. Robinson, M.D.
Ralph C. Yeaw, M.D.

CONSULTING STAFF

The professional staffs of the various departments of the Medical School and other clinical divisions of the Medical Center, and

Pediatrics

Charles G. Kerley, M.D.

Surgery

William A. Downes, M.D.

OUT-PATIENT DEPARTMENT

Pediatric Clinic

Chief of Clinic

Elvira Goettsch, M.D.

Assistant Chiefs of Clinic

†Richard G. Hodges, M.D.
†Gilbert M. Jorgensen, M.D.

Attending Pediatricians

Frederic H. Bartlett, M.D.
Alfred G. Langmann, M.D.
Donovan J. McCune, M.D.
Rustin McIntosh, M.D.
Howard H. Mason, M.D.
**A. Ashley Weech, M.D.

** Resigned
† In Our Country's Service

Pediatric Clinic (Continued)

Associate Attending Pediatricians

Hattie E. Alexander, M.D.
†John M. Brush, M.D.
John Caffey, M.D.
Howard R. Craig, M.D.
Leonard T. Davidson, M.D.
Elvira Goettsch, M.D.
J. Taylor Howell, Jr., M.D.
†Walter O. Klingman, M.D.
John D. Lyttle, M.D.
Katharine K. Merritt, M.D.

Assistant Attending Pediatricians

‡Arthur E. Ackerman, M.D.
Mary Adams, M.D.
Harry S. Altman, M.D.
†George B. Bader, M.D.
†Sidney S. Chipman, M.D.
Robert W. Culbert, M.D.
†Richard L. Day, M.D.
†John R. Gilmour, M.D.
Mary Ellen Heiss, M.D.
†Richard G. Hodges, M.D.
Frederic S. Huntington, M.D.
†Robert E. Jennings, M.D.
†Gilbert M. Jorgensen, M.D.
†Weston M. Kelsey, Jr., M.D.
Camille Kereszturi, M.D.
Charles A. Lang, M.D.
†William S. Langford, M.D
†Aildred A. Macdonald, M.D.
†James H. Maroney, M.D.
Kenneth M. Metcalf, M.D.
Rhoda M. Mickey, M.D.
†S. Dow Mills, M.D.
†Ralph E. Moloshok, M.D.
Donald R. Reed, M.D.
Annie V. Scott, M.D.
†Milton Singer, M.D.
W. Russell Smith, M.D.
**James M. Sturtevant, M.D.
†Daniel A. Wilcox, M.D.
Agnes G. Wilson, M.D.
†Wilson M. Wing, M.D.
†Charles L. Wood, M.D.
Blandina Worcester, M.D.

Assistant Pediatricians

Arthur C. Allison, M.D.
G. Barton Barlow, M.D.
Frederick W. Barnes, M.D.
†Otto E. Billo, M.D.
†Stuart S. Blauner, M.D.
Lilian A. Boker, M.D.
†Harold C. Brinn, M.D.
‡Hilde Bruch, M.D.
Edward P. Duffy, Jr., M.D.
Margaret L. Davis, M.D.
Geoffrey W. Esty, M.D.
Josef Egger, M.D.
†Harold T. Fuerst, M.D.
Peter Gaetano, M.D.
Louis Goldstein, M.D.
Albert Griesbach, M.D.
†John P. Lambert, M.D.
†Reginald S. Lourie, M.D.
†Howard Millstein, M.D.
Walter L. Mitchell, Jr., M.D.
†Robert W. Ripley, M.D.
†Lloyd S. Saltus, M.D.
Gerald M. Schumann, M.D.
Virginia Strong, M.D.
Elizabeth Ufford, M.D.
Dorothea D. Vann, M.D.
Hermann Vollmer, M.D.
†Frank S. White, M.D.

** Resigned
† In Our Country's Service
‡ Leave of absence

Children's Surgical Diagnostic Clinic

Attending Surgeon

Edward J. Donovan, M.D.

Assistant Attending Surgeons

†William G. Heeks, M.D.
†Bruce M. Hogg, M.D.
George H. Humphreys, M.D.
†Louis M. Rousselot, M.D.

Assistant Surgeon

Edward B. Self, M.D.

Attending Anesthetist

C. Edgar Burford, M.D.

PATHOLOGICAL LABORATORY

Pathologist ..... Beryl H. Paige, M.D.
Assistant Pathologist ..... Dorothy H. Andersen, M.D.
Technicians ..... John P. O'Neill (to November 26, 1942)
James H. Dockett (from November 27, 1942)
Secretary ..... Otilie H. Nemec

CLINICAL PATHOLOGICAL AND BACTERIOLOGICAL LABORATORIES

Director ..... Hattie E. Alexander, M.D.
Bacteriologist ..... Catherine L. Ellis, B.A.
Assistant Bacteriologists ..... Florence E. Geraghty, B.A. (to December 1, 1942)
Grace Leidy, B. A.
Winifred M. Redman, B.A.
Dorothea Vail, B.A.
Clinical Pathological Technicians ..... Ray Bennett
Lillian Browne, B.A. (to December 16, 1942)
Elizabeth Bishop, B.A.
Billa G. Gallardo
Gina Meislin, B.A. (from December 16, 1942)
Secretary ..... Inez E. Klinck, B.A.

CHEMICAL LABORATORY

Directors ..... A. Ashley Weech, M.D.
(to June 30, 1942)
Donovan J. McCune, M.D.
(from July 1, 1942)

Assistant Chemist ..... Elvira Goettsch, M.D.

Engaged in Chemical Research ..... Donovan J. McCune, M.D.
(to July 31, 1942)
John D. Lyttle, M.D.
Beridge R. Robertson, M.D.
(to July 1, 1942)
Gilbert M. Jorgensen, M.D.
(to April 15, 1942)

Chemical Technicians ..... Phyllis Dunbar, B.A.
(to July 31, 1942)
Boris R. Gagarin
(from December 15, 1942)
Winifred M. Grim, B.A.
Frances R. Kaplan, B.S.
(from September 1, 1942)
Helen Ranney, B.A.
Grace E. Sly, B.S.
(to December 15, 1942)
Anna S. Tracy, B.A.
(to August 15, 1942)
(Chief Technician) Zdenka Wolf, B.A.

Secretary ..... Jean P. Pindar, B.A.
(to July 31, 1942)
Eleanor Wiberg
(from August 15, 1942)

ROENTGENOLOGY

Roentgenologist ..... John Caffey, M.D.

Technician ..... Edgar Watts

Secretary ..... Virginia Pack
(from March 2 to
December 15, 1942)

PHOTOGRAPHY

Photographer ..... Grace MacMullen, B.A.

Assistant ..... Mary E. Learned

ADMINISTRATIVE STAFF

John F. Bush ..... *Executive Vice-President*
Ruth Campbell ..... *Superintendent*
Winifred Kaltenbach, A.B., R.N. ..... *Director of Nursing*
Mildred L. Stilwell ..... *Director of Social Service*

RESIDENT AND INTERN STAFFS

PEDIATRIC SERVICE

Residents

†David McLean Greeley, M.D.
Conrad M. Riley, M.D.

Senior Assistant Residents

†Talcott Bates, M.D.
Bernard German, M.D.
Conrad M. Riley, M.D.

Assistant Residents

†Theodore E. Allen, M.D.
Erna G. Anderson, M.D.
Helen E. Benedict, M.D.
Winona G. Campbell, M.D.
†Douglas S. Damrosch, M.D.
Anne E. Fulcher, M.D.
Bernard German, M.D.
Elizabeth F. Glogau, M.D.
†Hyman Gordon, M.D.
†James M. Kennedy, M.D.
†Arthur E. Laidlaw, M.D.

Interns

†Edward H. Ahrens, Jr., M.D.
†Edward H. Townsend, Jr., M.D.
Beridge R. Robertson, M.D.

EAR, NOSE AND THROAT SERVICE

Residents

Bartley M. Howley, M.D.
John M. Lowery, M.D.
Dan E. Owens, M.D.

† In Our Country's Service

House Staff of The Babies Hospital, 1942

Report to the Board of Managers

THE identity of interest and the unity of control of the several hospitals at the Medical Center render it both convenient and expedient to include in the President's Report to the Board of Managers of The Babies Hospital only such items as particularly concern this institution. For matters of general interest and comment reference is made to the President's Report appearing in the combined Annual Report of The Presbyterian Hospital, The Sloane Hospital for Women, the Vanderbilt Clinic, and the Neurological Institute. Furthermore, it is the reports of the committees and directors of services, found herein, that one will naturally turn to for the history of the past year. Such reports are commended for careful perusal.

We note with sorrow the death of William M. Kingsley, a member of the Board of Managers since 1933 and a devoted servitor of the hospital.

Items of interest concerning the Board are as follows: Messrs. Aldrich, Harkness, and Stevenson, having entered the service of their country, were granted leaves of absence. Mr. Adams returned from Washington and resumed his activities. Mr. Fisher resigned. Mr. Henry C. Alexander was welcomed as a new member.

Depleted professional and nursing staff due to the demands of the armed forces, and a personnel suffering throughout from the same cause and in addition from rising wages in industry which we are unable to meet, have posed problems difficult of solution. We are greatly indebted to those who have assumed longer working hours and more concentrated effort as an aid to the deficiency in manpower. Volunteers have made a very real contribution to the welfare of the hospital and we gladly acknowledge our indebtedness to them.

The following statistics comparing results of operations during the year 1942 with those of the year 1941 are of interest.

	1941	*1942*
Patient Days:		
Private service	1,647	2,025
Semi-private service	4,280	4,638
Ward service	37,753	39,575
Total	43,680	46,238

Percentage of occupancy to capacity:	*1941*	*1942*
Private service	32.2%	39.6%
Semi-private service	97.7%	105.9%
Ward service	76.1%	79.7%
Combined services	73.9%	78.2%

The comparative financial results are summarized below:

	1941	*1942*	*Percentage of Increase*	*Percentage of Decrease*
Gross hospital earnings	$262,913	$286,275	8.9	..
Allowances and bad debts	102,643	114,827	11.9	..
Net hospital earnings	$160,270	$171,448	7.0	..
Other revenue and income	119,187	116,509	..	2.2
Total net revenue	$279,457	$287,957	3.0	..
Operating expenses	337,964	342,595	1.4	..
Deficit	$ 58,507	$ 54,638	..	6.6

In 1942, the average net yield per patient day and per clinic visit increased .05 cents and .08 cents, respectively. The proportion of ward allowances to gross earnings from ward patients was 55% in 1941 and 58% in 1942.

During the 1942 United Hospital Fund Campaign, the Board of Women Managers raised $15,887, and the Cribside Social Service Committee raised $19,713. The hospital's debt to them is not only for this great service but also, and even more, for their constant devotion to the welfare of the institution.

Many generous friends have assisted us through a trying year and to them we offer our grateful thanks.

Respectfully submitted,

Dean Sage
President

December 31, 1942

Report of the Director of Pediatric Service

I HAVE the honor of submitting the following report for the year ending December 31, 1942.

Throughout the year every effort has been directed toward a furthering of the war program. At first thought it might be supposed that little could be contributed, except at an oblique angle, from a hospital whose primary aim is the conservation of the health of infants and children. In point of fact, however, a great deal can and has been done to support the military program. Three examples may be cited.

The professional staff—physicians, surgeons, nurses, technicians—have answered to the best of their ability the call of the armed forces for trained personnel. Every physically fit male member of the attending staff under the age of thirty-eight years has entered some branch of service, and many in the higher age ranges as well. A number of men on the house staff have gone directly into Army positions after completing the minimum term of hospital training required for a commission; the proportion of those who have been temporarily kept on the "essential" list to meet the pressing need of the hospital organization for experienced personnel has been held down to a bare minimum. The nursing staff likewise have come forward willingly to meet the pressing need of the hour, and several of our most capable nurses have volunteered for Army duty. If by this sacrifice of our organization we have seemed at times to lean perilously in the direction of a dislocation of the service in order to answer the challenge of total war, the explanation lies in the belief that only in this way can we feel that we are doing our share to carry the burden imposed by these times.

Data pertaining to the in-patient census show clearly that the hospital has succeeded during the year just past in carrying an increasingly important portion of the care of sick children in the community at large. With the drain on the city's roster of practitioners resulting from the unprecedented needs of the Army and Navy for medical personnel, those who are left to look after the civilian community find their services in such demand that they often cannot afford the time to deal with a difficult illness in the home; and as a result they tend more and more to advise hospitalization early and to look to us to shoulder the burden of diagnostic and therapeutic problems. This is as it should be, for we

have long felt that such a trend makes not only for more efficient utilization of the hospital's resources but in the end serves to elevate the standard of medical care applied to the community as a whole, and we trust that when the time for demobilization comes there will be no disposition to regress toward outmoded standards of clinical isolationism. At the same time, by the same measure that we are called upon to exert ourselves in answering this plea for help we may feel that we are contributing to the total effort.

With the accelerated program in Columbia Medical School calling for an almost unbroken succession of classes throughout the year, the teaching function of the hospital has been exercised to capacity—and this with a reduced professional staff. Complex readjustments of schedules have been required almost on a day-to-day basis to provide for absorption of this added work load without too great lowering of standards in professional care and in teaching methods. At the invitation of Dean Rappleye a new elective course in clinical pediatrics taking the form of a clerkship for Third Year students was organized by Dr. Hodges early in the summer, and soon became so popular as to receive two or three times as many applicants as our facilities could accommodate. The fact that the hospital staff gladly accepts these added teaching responsibilities, even under conditions of stress, is in keeping with its desire to look ahead to the time when the problems of post-war readjustment and rehabilitation come to the fore, when a large portion of the work to be accomplished will have to do with infant and child care, with their special questions of nutrition and communicable disease, and with other aspects of pediatrics, the appropriate education and training for which might not be included in a curriculum narrowly conceived along purely military lines.

Dr. Weech's resignation from the staff was received with genuine regret on the part of all who have been in any way connected with the hospital during these past eleven years. The Children's Hospital of Cincinnati is to be congratulated on its choice of a new chief of service, as is the University of Cincinnati Medical School on its present Rachford Professor of Pediatrics.

It is a pleasure to express thanks on behalf of the staff for many generous gifts—to the Commonwealth Fund for continued support of research projects carried out under the supervision of Dr. Andersen and Dr. Alexander; to Miss Mary Agnes Smith and to Dr. L. Emmett Holt, Jr., for various memorabilia of the hospital; to Mrs. Brooks Emeny and to Mr. William H. Radebaugh for support of Dr. Lyttle's studies of nephritis and nephrosis; to Mrs. Blake Lawrence and to

Mr. Russell C. Leffingwell for contributions toward special therapeutic agents; and to many other benefactors. Particular mention should be made of the loyal services of the numerous volunteers and Red Cross aides who have assisted the hospital staff in countless ways.

There have been eighteen publications from the hospital during the year.

Respectfully submitted,

RUSTIN MCINTOSH, M.D.
Director of Pediatric Service

December 31, 1942

Report of the Board of Women Managers

On behalf of the Board of Women Managers I beg to submit the following report for the year 1942.

The Cribside Social Service Committee, the Nursing Department and Recreational Therapy Department reports will be found elsewhere in the annual report.

The Board with the Cribside Social Service Committee again joined the United Hospital Campaign with Mrs. James P. Vogel as group leader. Mrs. Constance McCann Betts and Mrs. G. Morgan Browne, as team captains representing the Board, raised $15,887. Mrs. William E. Hill, Mrs. Eugene Holman and Miss Dorothy Mills, as team captains for the Cribside Social Service Committee, raised $19,713. The allotment to the Board was $10,800. This was an increase over the amount received last year and made possible a substantial contribution to the Cleft Palate Fund. The Recreational Therapy Department has been entirely supported by the Board, and former contributions were made to the Pediatric Psychiatric Clinic, the Social Service Department and special funds for Emergency Nursing, Transfusions and Nurses' Cheer. Worn-out hospital furnishings were also replaced in private rooms and in the nurses' housing quarters.

A Visiting Committee of two members has inspected the hospital monthly and the reports have proved of much interest at the Board meetings.

Leaves of absence for the duration of the war were given to Mrs. David E. Austen, Mrs. Casimir deRham, Mrs. Daniel G. Tenney and Mrs. Daniel G. Tenney, Jr.

Mrs. George F. Baker, Jr., was welcomed as a new member of the Board.

It is with regret that we accept the resignations of Mrs. George F. Amory, Mrs. Stanley W. Burke, Mrs. Manton B. Metcalf, Jr., and Mrs. William W. Kennedy.

The Board of Women Managers wishes to thank the officers of the Fulton Trust Company for their continued kindness in allowing it the use of their Committee Room for downtown meetings, and also thanks

Dr. McIntosh, Miss Kaltenbach, Miss Campbell, and all the staff of The Babies Hospital for their interest and service throughout the year.

Respectfully submitted,

EDITH SCHIFF
Recording Secretary

December 31, 1942

REPORT OF THE TREASURER OF THE BOARD OF WOMEN MANAGERS

FROM JANUARY 1 TO DECEMBER 31, 1942, INCLUSIVE

Cash on hand January 1, 1942		$ 29.80
Receipts:		
Membership dues	$ 320.00	
From United Hospital Fund	10,800.00	
Donations	300.00	
Total Receipts		11,420.00
Total Cash available		$11,449.80
Disbursements:		
Christmas toys	$ 91.95	
To Cribside Social Service Committee toward salaries of social workers	2,500.00	
To Babies Hospital:		
For Emergency Nursing Fund	900.00	
For Nurses' Cheer Fund	50.00	
For Transfusion Fund	50.00	
For the Pediatric Psychiatric Clinic	650.00	
For Recreational Therapy Fund	3,500.00	
For Fund for Cleft Palate Cases	3,000.00	
For decorations, furniture and equipment	607.82	
Total Disbursements		11,349.77
Cash on hand December 31, 1942		$ 100.03

Respectfully submitted,

CATHERINE P. O'NEILL
Treasurer

Report of the Social Service Department

I HAVE the honor to submit the report for this department for 1942.

It is with real appreciation that we again express our gratitude for the immeasurable encouragement and support given us by the Cribside Social Service Committee under the chairmanship of Mrs. Joseph R. Ramée, and to the Board of Women Managers.

During the year, 3,222 families received case work service. This shows a very perceptible increase as in the preceding year 2,449 families were served. There were 1,211 homes visited in addition to 280 home visits for purposes of medical follow-up.

We were able to place 284 children for convalescent or camp care. A large number of these placements were accomplished without charge to us, and we are greatly indebted to many community agencies. It is interesting to note that of the $2,772.38 spent for care, $1,111.25 was refunded to us by patients' families. This is an unprecedented amount to come in for this purpose.

We are grateful to Mrs. Henry C. Taylor for twenty-nine free placements for summer care at North Shore Holiday House. For several years we have been able to send our children there through Mrs. Taylor.

We wish to express in particular our great appreciation to the Speedwell Society for its policy of admission which always seems able to accommodate the exceptional child, and for the excellent results accomplished by it for so many of our patients.

Transportation for forty-seven children was financed, and the responsibility for purchasing some necessary surgical equipment and special medicines was also assumed.

Mrs. Elizabeth Farrar, who was a member of this department temporarily, was replaced in May by Miss Louise Ahrens, and it is with pleasure that we announce that in December of this year Mrs. Marion H. Pollak, in addition to her responsibilities for the Pediatric Cardiac Clinic, was made Assistant Director of this department.

Respectfully submitted,

MILDRED L. STILWELL
Director of Social Service

December 31, 1942

Report of the Cribside Social Service Committee

On behalf of the Cribside Social Service Committee, I have the honor of submitting the following report.

The members of the Cribside have been faithful to their responsibilities, though many are giving much of their time to war work of various kinds.

The Committee was gratified at the increased return from their efforts at the Nearly New Shop. The sum realized was $1,914. Mrs. James McCosh Magie directed our work at the Shop during the winter and Mrs. Herman L. Hoops has kindly undertaken this responsibility since October 1st.

The Sewing Class was first started in 1887 and has been working each year since that date for The Babies Hospital. We are grateful to Mrs. Carll Tucker, Mrs. Eugene Holman, Mrs. Frederick Brown, Mrs. Olney B. Mairs, and Mrs. Joseph R. Ramée for their courtesy in receiving the Class. The success of the Class was due largely to the efforts of Mrs. William E. Hill and Mrs. Herman L. Hoops who were in charge.

At Thanksgiving and Christmas we distributed sixty baskets, and were able to supply much needed clothing to our families throughout the year. Miss Hewitt's Classes, Mrs. Earl Kress Williams, The Women's Club of the New York Life Insurance Company through Mrs. Daniel C. Adams, Mrs. Robert D. Sterling and many others sent us donations of toys for Christmas.

Mrs. Francis Engel has knitted a great many sweaters for our children. Under the enthusiastic guidance of Mrs. Darwin P. Kingsley, a group of ladies has contributed clothing and sweaters which they made.

We wish to thank the Board of Women Managers for their continued financial support and their donations of rummage.

At a cost of $2,772 convalescent and camp care was provided for 284 children.

The Cribside provided three teams for the United Hospital Campaign. Due to the efforts of our captains, Mrs. William E. Hill, Mrs. Eugene Holman and Miss Dorothy Mills, we were quite successful in our endeavor to assist the Campaign.

We regret the resignation of Mrs. Archibald C. Barrow, who has been

a member of this Committee for many years, also Mrs. Ernest V. Hubbard and Mrs. John L. Riker.

It has been a great pleasure to work with the Social Service Department.

Respectfully submitted,

Marie Hoguet Ramée
Chairman
The Cribside Social Service Committee

December 31, 1942

THE CRIBSIDE SOCIAL SERVICE COMMITTEE

Chairman ..... Mrs. Joseph R. Ramée
Vice-Chairman ..... Mrs. Le Roy K. Howe
Secretary ..... Miss Hope Kingsley
Treasurer ..... Miss Dorothy Mills

ACTIVE MEMBERS

Mrs. Daniel C. Adams
Mrs. Grace Lee Ballin
**Mrs. Archibald C. Barrow
Mrs. Neville Jay Booker
Mrs. D. Emery Brenneman
Mrs. Robert Brooks
Mrs. Donald F. Cammann
Mrs. Sidney G. deKay
Mrs. Leo C. Fennelly
Mrs. William E. Hill
Mrs. Eugene Holman
Mrs. Herman L. Hoops
Mrs. LeRoy K. Howe
**Mrs. Ernest V. Hubbard
Mrs. Albert Kingsbury
Miss Hope Kingsley
Miss Katherine B. Lockwood
Mrs. Howard McAteer
Mrs. James McCosh Magie
Mrs. Manton B. Metcalf, Jr.
Miss Dorothy Mills
Mrs. Joseph R. Ramée
**Mrs. John L. Riker
Mrs. H. B. Robie
Mrs. Robert D. Sterling
Mrs. Arthur H. Terry, Jr.
**Mrs. C. Williams Walbridge
Mrs. H. P. Williams
Miss Ethel Zabriskie

ASSOCIATE MEMBERS

Mrs. Frederick K. Barbour
Mrs. Henry G. Bartol
Miss Mary T. Bradley
Mrs. Erik J. H. Eriksen
Mrs. Oliver G. Jennings
Mrs. Darwin P. Kingsley
Miss Marjorie Lancaster
Miss Elizabeth B. Oakley
Mrs. Samuel Riker
Mrs. George Roberts
Mrs. M. Blair Wailes
Mrs. Earl Kress Williams
Mrs. William H. Williams

HONORARY MEMBER

Mrs. Bernhard Hoffman

** Resigned

REPORT OF THE TREASURER OF THE CRIBSIDE SOCIAL SERVICE COMMITTEE

From January 1 to December 31, 1942, Inclusive

Cash on hand January 1, 1942		$ 580.53
Receipts:		
Membership Dues	$ 413.00	
Donations	25.00	
From United Hospital Fund	8,750.00	
Dividends from Nearly New Shop	1,914.70	
Sewing Class dues and receipts	728.00	
From Board of Women Managers towards social service salaries	2,500.00	
Repayments by patients of advances and loans	1,206.30	
From Babies Hospital:		
Income from Rumson Fund	789.59	
For general purposes	466.21	
For Milk for Babies	720.00	
Total Receipts		17,512.80
Total Cash available		$18,093.33
Disbursements:		
Social service salaries:		
Professional	$6,927.01	
Clerical	2,344.49	
Stationery and supplies	2.12	
Travel of social service staff	284.46	
Relief, assistance and extras for patients	2,222.50	
Convalescent care	1,566.08	
Transportation of patients	53.65	
Christmas and Thanksgiving activities for patients	461.78	
Advances and loans to patients	1,206.30	
Miscellaneous	220.64	
To Babies Hospital for annual support of bed	500.00	
Sewing Class and Needlework Guild expenses	448.73	
Toward Nearly New Shop expenses	105.84	
Total Disbursements		16,343.60
Cash on hand December 31, 1942		$ 1,749.73

Respectfully submitted,

Dorothy Mills
Treasurer

REPORT OF THE PATHOLOGICAL LABORATORY

January 1, 1942 to December 31, 1942

Total deaths	105
Autopsies	60
Percentage of deaths which came to autopsy	57.1
Surgical specimens	304

BERYL H. PAIGE, M.D.
Pathologist

REPORT OF CLINICAL PATHOLOGY AND BACTERIOLOGY LABORATORY

January 1, 1942 to December 31, 1942

Blood Examinations:	
Blood Counts	
Red	3,806
White	6,354
Hemoglobin	6,549
Differential	6,354
Platelet Counts	130
Bleeding Time	233
Coagulation Time	236
Preparation for Sickling	253
Fragility Tests	23
Heterophile Agglutination Tests	33
ESR	1,265
Urine Examinations:	
Routine Urinalyses	7,954
Concentration Tests	25
P.S.P. Tests	4

* * *

Abdominal Fluid Cultures	69
Abscess Cultures	76
Appendix Cultures	32
Blood for Agglutination:	
Eb. typhosa	206
S. paratyphi (para A)	116
S. schotmulleri (para B)	127
S. enteritidis	115
S. Newport	1
S. Newcastle	5
S. typhi murium	127

S. cholerae suis	120
S. panama	1
Sh. dysenteriae Flexner	83
Sh. dysenteriae Shiga	81
Sh. dysenteriae Sonne	87
Sh. dispar	5
Br. melitensis	84
Br. abortus	84
Weil-Felix Test (Proteus X 19)	15
Blood Cultures	576
Cerebrospinal Fluid Cultures	404
Cough Plates for H. pertussis	28
Ear and Mastoid Cultures	225
Eye Cultures	32
Feces Examinations:	
Microscopic	472
Guaiac Tests	621
Cultures	503
Ova and Parasites	149
Gland Cultures	6
Lung Puncture Cultures	1
Nose and Throat Cultures for C. diphtheriae	447
Nose, Throat and Mouth Cultures for Predominating Organisms	2,934
Pleural Fluid Cultures	19
Pneumococcus Typings	672
Post-mortem Cultures	84
Smears for Miscellaneous Examinations	1,191
Smears for Vincent's Organisms	3
Sputum Cultures	23
Tubercle Bacillus Cultures	57
Tubercle Bacillus Smears:	
Abscess	5
Ankle Joint	1
Bronchus	2
Ear	1
Glands	5
Peritoneal Fluid	2
Pleural Fluid	7
Spinal Fluid	11
Sputum	21
Stomach Contents	30
Urine	26
Urine Cultures	268
Vaginal Cultures	28
Vaginal Smears	44
Wound Cultures	67

Miscellaneous:

Bile Culture	1
Blood for Antibody	50
Bronchus Culture	10
Cauterization of Choroid Plexus	1
Dog Bite Culture	1
Duodenal Juice Culture	2
Fluid from Stomach for Culture	1
Gall Stone Culture	1
Gastric Contents for Guaiac	1
Hard Palate Culture	1
Soft Palate Culture	1
Hydrocele Fluid Culture	1
Joint Fluid Culture	3
Larynx Culture	11
Meconium Culture	1
Pericardial Fluid Culture	1
Penis Culture	1
Skin Lesion Culture	50
Sputum for Guaiac	1
Tonsil Culture	16
Tracheotomy Culture	18
Thyroglossal Cyst Culture	1
Umbilicus Culture	15
Urethral Culture	1
Vomitus for Guaiac	13

HATTIE E. ALEXANDER, M.D.

Director

REPORT OF THE CHEMICAL LABORATORY

January 1, 1942 to December 31, 1942

Whole Blood Examinations:

Non-protein nitrogen (routine 688), urea nitrogen (247), urea clearance (35), uric acid (2), creatinine (3), sugar (routine 251, micro 65), glucose tolerance (micro 51), galactose tolerance (micro 13), levulose tolerance (micro 9), adrenalin test (micro 4), hematocrit index (16), lactic acid (54), sulfonamides (2,002).

Total 3,440

Plasma:

Non-protein nitrogen (Kjeldahl 7, routine 2), chlorides (45), albumin (Kjeldahl 3, routine 21), globulin (routine 21, Kjeldahl 3), fibrin (14), carbon dioxide combining power (177), acetone (9), amino acid and nitrogen (13).

Total 315

Serum:

Non-protein nitrogen (Kjeldahl 74, routine 11), chlorides (46), calcium (385), phosphorus (372), phosphatase (177), cholesterol (total 452, free 73), albumin (Kjeldahl 141, routine 53), globulin (Kjeldahl 125, routine 52), total protein (Kjeldahl 4, drop method 215), carbon dioxide combining power (61), carbon dioxide content (43), bilirubin (routine 40, quant. direct 65, quant. indirect 110), bilirubin clearance test (4), sodium (21), bromsulphalein test (10), carotin (4), pH (1).

Total 2,539

Cerebrospinal Fluid (including ventricular fluid):

Sugar (398), chlorides (367), protein (394), bilirubin (routine 6).

Total 1,165

Subdural Fluid:

Sugar (3), chlorides (3), protein (4), bilirubin (1).

Total 11

Edema Fluid (including ascitic and pleural fluids):

Non-protein nitrogen (Kjeldahl 2), total protein (Kjeldahl 2).

Total 4

Cisternal Fluid:

Sugar (2), chlorides (2), protein (2), bilirubin (2).

Total 8

Abdominal Fluid:

Chlorides (1), protein (1).

Total 2

Peritoneal Fluid:

Sugar (2), chlorides (2), protein (2), non-protein nitrogen (Kjeldahl 2), albumin (1), globulin (1), bilirubin (1), total protein (Kjeldahl 1).

Total 12

Urine:

Sugar (767), non-fermentable sugar (3), acetone (462), diacetic (104), urobilin (27), bile (Gmelin's test 4), phosphorus (11), lead (1), chlorides (16), calcium (11), organic acids (3), phenylpyruvic acid (7), Sulkowitch test (1).

Total 1,415

Stool:

Bile (Gmelin's test 41).

Total 41

Gastric Contents:

Total acidity (16), free HCl (16).

Total 32

Basal Metabolism:

Benedict-Roth (31).

Total 31

It is the regrettable responsibility of the writer, his successor, disciple and ardent friend, to record in the first place the resignation as Director of these laboratories of Dr. Alexander Ashley Weech who retired to take up the more responsible duties of Professor of Pediatrics in the College of Medicine of the University of Cincinnati. It is not the rôle of these reports to give too much space to encomiums. However, not to express the universal and sincere distress which marked Dr. Weech's departure would be to omit mention of the most significant occurrence in the history of the laboratory during the past year.

Inspection of the record reveals little difference between 1941 and 1942 with respect to the number of chemical analyses which were carried out. The numerical totals convey little information concerning the technical load on the laboratory workers. They do, however, offer an index of the variety of service which the laboratory supplies in the diagnosis and treatment of sick children and in the investigation of clinical problems. Not mentioned in the tabulation is a large number of analyses carried out in connection with a research into the metabolism of the amino acids which is being carried out by Drs. Goettsch and Lyttle and an investigation of the physiology of the kidney in childhood, a project in which the two foregoing and the writer have been collaborating.

The stringencies brought about by the war are making themselves felt to an increasing extent. Shortage of and restrictions placed upon chemical supplies and apparatus have created problems of procurement; loss of medical personnel has reduced the time available for research to a small fraction of that which was formerly available. More important

than these are the difficulties of securing and retaining competent technical assistance in the face of the competition offered by the war industries. The wage scale which circumstances force us to adhere to is so out of proportion to salaries available in industry that, in the face of rising costs of living, individuals who might otherwise prefer the type of employment which we offer find it necessary to accept more remunerative offers. In this connection it is proper to voice a word of heartfelt appreciation of the loyalty of those workers who have so unquestioningly accepted the situation and have continued to exhibit the morale which has long characterized this department.

Donovan J. McCune, M.D.
Director

Report of the Pediatric Division of the Vanderbilt Clinic

The annual report of the Pediatric Division reveals no marked change in the total number of applicants and an insignificant increase in the new patients accepted for care. The number of applicants in the afternoon sessions of the Admitting Unit for 1942 was 3,317. Complete figures on the morning sessions of the unit are lacking, since a change was made during the year in the manner of compilation of the data; an interpolated estimate on the basis of eight months indicates that about 960 applicants were cared for. Thus the total number of applicants was about 4,277. In previous reports this group of patients was not included in the index employed, so comparison with the figures reported for former years is not possible. Of the total number of applicants, 2,805 new patients were accepted for medical care, as compared with 2,256 new patients during 1941. Admittedly the current policy of postponement of examination of patients not acutely ill, until a future date, will discourage applicants in the long run. Although undesirable from this point of view the delay permits the gradual absorption of new patients into a woefully understaffed clinic. For the most part during the latter half of the year well children have not been accepted for care. In this category fall healthy children who requested routine school examination or routine check-up for other purposes, and normal infants. These patients were referred elsewhere, whenever possible, to competent agencies.

As stated in previous reports it has been the policy of the Pediatric Section of Vanderbilt Clinic to submit all new patients to meticulous examination with thorough laboratory study. The dual purpose was to provide comprehensive diagnosis of the patient's status and to enable the student to sharpen his diagnostic acumen. During this past year conservation of technical services in the various laboratories necessitated retrenchment. Routine preoperative laboratory examinations were conspicuously reduced as were the minimal obligatory routine laboratory studies on new patients, without, it was felt, serious neglect of the patients nor detriment to the teaching program. Extensive laboratory investigations were still possible when the diagnosis was

obscure. These changes explain the decline in the tabulated laboratory examinations.

The past year witnessed numerous changes in the personnel of the Pediatric Section. We regret to report the withdrawal of Dr. Donovan J. McCune as Chief of Clinic, in order to assume other responsibilities in The Babies Hospital; and the resignation of Miss Margaret Waechter, whose long and conscientious service as Head Nurse had created dependencies in all of us. After a somewhat confused interregnum it was our good fortune to obtain Miss Betty Jones as Head Nurse.

With considerable pride we report that the pediatric physicians have offered their services to their country practically en masse; 26 physicians obtained leave of absence to join the armed forces, including Dr. Gilbert M. Jorgensen, the Acting Assistant Chief of Clinic. In addition four physicians left the clinic temporarily in order to assume the added burden of practice in their local communities caused by the shortage of doctors there. One physician resigned because of ill health. At present, therefore, only twelve practising doctors remain to carry on the work of the clinic. In addition the teaching attending staff has suffered a twenty-five per cent reduction. Necessity dictated sweeping changes to compensate for the tremendous loss of physicians. The third year students were drafted into the clinic and both third and fourth year students handled larger patient loads than previously. The students have risen nobly to the challenge and the additional burden on the reduced teaching attending staff has been accepted with good nature.

The lack of adequate medical personnel has induced changes which are regrettable. Some of the special clinics have been closed for the duration, others have been closed temporarily and reopened when substitute physicians could be found. All special clinics were asked to increase the interval between patients' visits, and similarly intervals between visits of patients in the general pediatric clinic were increased whenever possible without harm to the patient. This policy accounts in the main for the decreased number of revisits.

We have been particularly fortunate in that Dr. Annie V. Scott, whose activities in China were curtailed by the war, was available to serve in the Out-Patient Department. During the year a special clinic for speech training under the guidance of Mrs. Portia Hamilton and Mrs. Katherine Hirsch was established. An expression of appreciation is due

Miss Gladys Tallman of the Department of Psychology of the Neurological Institute for the numerous psychometric estimations carried out on the patients.

Respectfully submitted,

ELVIRA GOETTSCH, M.D.

Chief of Pediatric Clinic

December 31, 1942

Report of the Director of Nursing

I HAVE the honor of submitting the annual report of the Department of Nursing of The Babies Hospital for the year ending December 31, 1942.

In this year there were an unusual number of changes in the graduate nurse group. In addition to the normal changes brought about by marriage and transfer to other fields of nursing, nine of the graduate nurses resigned to go into the Army. In all there were twenty-six resignations: nine for the Army, ten for other fields of service, and seven to be married or to join their husbands in the Army. Four of those who resigned were head nurses whom we were sorry to have leave The Babies Hospital for they had made and were continuing to make a real contribution to pediatric nursing. Miss Marie Perass, who had been on the staff for eight years, left to be married; Miss Louisa Kent (five years) and Miss Mildred Hallock (four years) left with The Presbyterian Hospital Unit and are with General Hospital No. 2 in England, and Miss Lillian Hall (nine years) joined the Army toward the end of the year. The Army also claimed Dr. David Greeley who had been giving excellent pediatric lectures to the student nurses. We have been fortunate in his successor, Dr. Conrad M. Riley, who became resident in Dr. Greeley's place.

The Registry for Infants Nurses continues to be active but gradually there has been a reduction in the number of nurses available because positions in hospitals, and the call of the WAACS and the WAVES are depleting the ranks of the graduate Infants Nurses for private homes.

	1941	*1942*
Temporary positions	395	310
Permanent positions	47	27

Plans for transferring the Registry for the Graduate Infants Nurses to the Nursing Bureau of Manhattan and Bronx have been initiated. The administration of this Registry required practically the full-time of a graduate nurse in The Babies Hospital School Office. It was felt that this type of work should be taken care of by a professional placement bureau. It is hoped that in the future other schools for Infants Nurses will send their graduates to this Registry and thus make available

to the community a reliable central agency from which people could procure the services of qualified nurses for infants and children. This new arrangement should be advantageous to the graduates. It will not destroy the friendly relationship that has always existed between the hospital and the graduates of the Infants Nurses course.

Because of more attractive salaries and shorter hours in defense jobs, the March class will not come up to the desired quota and it will therefore be necessary to take in a second group in September, 1943, and postpone the one-class-a-year plan until the lure of defense jobs is past.

In this second year of war we have continued to keep up our preparations in the hospital against a possible war emergency. We miss many doctors who have been called to the armed forces and we are somewhat handicapped by a shortage of graduate nurses, but we are fortunate in having several of the older group remain to carry on and teach the younger graduate nurses. The student quota has not been diminished and will perhaps be increased because schools are, wherever possible, adding to their student census and all students are required to have twelve weeks' experience in pediatrics.

Christmas was the usual happy day for the children with Dr. Russell as Santa Claus distributing the gifts and dolls generously donated by the Board of Women Managers.

This year, perhaps more than ever before, we have appreciated the coöperation of the administrative staff, of the doctors, and of the Board of Women Managers. Because of this continued coöperation the nursing department has been able, with little extra effort, to carry the heavier load of responsibility brought about by war conditions.

The number of students sent to The Babies Hospital for the twelve weeks' course in pediatrics is as follows:

Presbyterian Hospital, New York, New York	94
Memorial Hospital, Albany, New York	13
House of the Good Samaritan, Watertown, New York	16
Benedictine Hospital, Kingston, New York	12
St. Luke's Hospital, Newburgh, New York	16
Ellis Hospital, Schenectady, New York	21
Vassar Brothers Hospital, Poughkeepsie, New York	19
Highland Hospital, Rochester, New York	25
St. Elizabeth Hospital, Utica, New York	24
A. Barton Hepburn Hospital, Ogdensburg, New York	6
Graduate Students	6
Total Students in Year	252

Graduate Infants Nurses of the 1942 Class:

Ruth H. Avery	Dorothy Hutchins
Gertrude Benoit	Elizabeth Macdonald
Mary Breid	Pauline J. Marshall
Irma Brucker	Annette Mathieu
Marguerite B. Burnett	Irene C. Redway
Alice Doskocil	Marie H. Scrivner
Dorothy Ertwine	Margaret Sullivan
Lydia Hunold	Ulgart R. Tunger

Graduate nurses of The Babies Hospital who are now with the armed forces:

Virginia Brockman ..... St. Peter's Hospital, Albany
Harriet Bryant ..... Philadelphia Children's Hospital
Ruth Crocker ..... Children's Hospital, Boston
Mary DeWitt ..... Children's Hospital, Boston
Lillian Hall ..... Presbyterian Hospital
Mildred Hallock ..... Presbyterian Hospital
Louisa Kent ..... Presbyterian Hospital
Ellen Rober ..... McLean Hospital, Waverly, Mass.
Myrtle Thurston ..... Philadelphia Children's Hospital

Respectfully submitted,

WINIFRED KALTENBACH
Director of Nursing

December 31, 1942

Report of the Department of Recreational Therapy

I HAVE the honor of submitting the annual report of the Department of Recreational Therapy for the year ending December 31, 1942.

During the past year, 932 children were able to come to the playrooms for school, handicrafts, and recreation. Approximately 1,300 children enjoyed the games and handicrafts brought down daily to the wards.

In addition to the customary activities of weaving, clay modelling, painting, knitting, sewing, paper craft, dramatics and music, the children have made decorations and tray favors for the various holidays throughout the year. Last spring, the older group of children planted a victory garden on the roof. The gardens were tended by the children during the summer months and yielded a fair amount of produce such as tomatoes, beets, carrots and lettuce.

Several valuable donations in the way of equipment have been gratefully received this year. The sandbox and flower boxes, gifts of the Junior Guild, were in constant use during the summer months. The sandbox is a particularly nice one, sturdily built of heavy wood and measuring six by eight feet. This gives us ample room, and it is extremely popular with all ages. The attractive flower boxes provided the chief incentive for our victory garden. The spacious doll house given to us by Dr. Crump has been placed in the schoolroom and has been used and enjoyed daily by all the children. The Cribside Social Service Committee has generously supplied us with sweaters and sweater suits of various sizes. These warm and attractive clothes were used almost daily for roof play during the fall months and we are looking forward to using them again in the spring when weather permits.

This fall, the Patients' Library of Presbyterian Hospital has been giving us some welcome assistance with the cataloguing and the reorganization of our library. Their volunteer help enables us to send books to the children on the wards five days a week.

Miss Marjorie McGinnis, teacher from the Board of Education, who formerly divided her time between Roosevelt Hospital and the Medical Center, is now able to devote five days a week to carrying on the educational work.

We wish to thank the following volunteer workers: Mrs. Barrett, Mrs. Meyer, Mrs. Sweig, Mrs. Schwartz, Mrs. Robert Bingham, Mrs.

Buhler Kaufman, Mrs. Burnet Valentine, Mrs. Theodore Dixon, Mrs. John Rogers, Mrs. Gerard Devoe, Miss Lena Braren, Miss Yvonne Townsend, Miss Kate Crane, Miss Virginia Lloyd-Smith, Miss Inez Franco, Miss Argentine Black, Miss Marie Knutsen, Miss Catherine O'Neill, Miss Isabel Schetlin, Miss Iris Daitz, and Miss Ellen Gale; also the students from the Child Education Foundation whose training is supplemented by practice teaching in The Babies Hospital playrooms—Miss King, Miss Mary Greey, Miss Edna Frank, and Miss Betty Lovell.

We are very grateful to the Board of Women Managers for their continuous support and interest in this department.

Respectfully submitted,

FLORENCE P. NAYLOR
Director

December 31, 1942

CONDENSED STATEMENT OF FIFTY-FOUR YEARS' WORK

Year	*Patients Admitted*	*Hospital Days' Treatment*	*Average Stay In Days*	*Percentage of Deaths, All Ages*	*Out-Patient Department New Patients*	*Out-Patient Department Total Visits*
1889	214	4,393	20.5	26.6	....	....
1890	236	4,997	19.8	30.9	....	....
1900	386	10,942	27.8	37.6	1,000	4,754
1910	1,271	23,310	17.5	30.4	3,855	15,518
1920	1,586	16,548	10.1	23.5	4,410	16,034
1930	2,320	39,481	16.3	11.2	5,695	37,143
1931	2,152	35,266	15.6	9.9	6,399	36,174
1932	2,009	30,924	15.4	8.5	5,467	33,900
1933	2,324	35,225	14.7	6.6	5,424	34,882
1934	2,857	36,026	12.2	4.7	5,580	37,400
1935	3,207	39,795	12.1	4.7	4,899	35,258
1936	2,984	38,024	12.3	4.0	5,062	35,275
1937	3,082	41,843	13.1	3.8	3,857	36,610
1938	3,248	38,859	11.6	2.8	4,773	38,821
1939	3,456	41,530	11.7	2.8	5,763	39,916
1940	3,385	42,340	12.2	2.2	5,183	39,147
1941	3,232	43,680	13.1	2.9	4,588	35,087
1942	3,279	46,238	13.7	3.1	4,040	30,064
Total 54 years	79,805	1,226,190			178,453	898,365

BALANCE SHEET, DECEMBER

ASSETS

	1942	1941
PROPERTY AND EQUIPMENT AT BOOK VALUE:		
New York City:		
Sites and grounds	$ 150,000.00	$ 150,000.00
Building	1,670,398.08	1,670,382.78
Furniture and equipment, and apparatus and instruments	166,276.31	165,450.44
Total property and equipment at book value	$1,986,674.39	$1,985,833.22
INVESTMENTS AT BOOK VALUE:		
United States Government bonds (approximate market quotation value—1942, $197,312.50)	$ 200,000.00	$ 50,000.00
Bonds (approximate market quotation value—1942, $714,393.75)	804,227.07	1,246,787.66
Stocks (approximate market quotation value—1942, $784,011.73)	1,014,749.66	940,243.73
Real estate mortgages—face amount	125,045.00	130,385.00
Total investments at book value	$2,144,021.73	$2,367,416.39
INTEREST IN UNSETTLED ESTATES (nominal amount of $1.00 each)	$ 21.00	$ 20.00
CURRENT ASSETS:		
Cash	$ 161,970.81	$ 47,882.01
Accounts receivable—patients and sundry (less reserve—1942, $10,577.20; 1941, $3,214.26)	22,291.43	34,249.09
Accrued interest and dividends receivable	20,224.18	22,775.30
Inventory of supplies	582.16	497.92
Total current assets	$ 205,068.58	$ 105,404.32
NOTE RECEIVABLE—ESTATE OF FRANCIS P. GARVAN	$ 75,000.00	$ 75,000.00
PREPAID EXPENSES AND DEFERRED CHARGES	$ 3,563.74	$ 1,378.07
TOTAL	$4,414,349.44	$4,535,052.00

31, 1942 AND 1941

LIABILITIES

	1942	*1941*
CAPITAL ACCOUNT—Property and equipment	$1,986,674.39	$1,985,833.22
FUND RESERVES (see schedule):		
Endowment and general fund reserves	$2,342,651.62	$2,469,631.59
Miscellaneous fund reserves	49,720.53	44,557.73
Total fund reserves	$2,392,372.15	$2,514,189.32
CURRENT LIABILITIES:		
Account payable—Presbyterian Hospital	$ 16,122.32	$ 15,544.36
Accrued expenses	118.70	201.39
Advances and overpayments by patients	279.98	392.49
Total current liabilities	$ 16,521.00	$ 16,138.24
RESERVE FOR REPLACEMENTS AND MAINTENANCE OF PROPERTY AND EQUIPMENT	$ 18,781.90	$ 18,891.22
TOTAL	$4,414,349.44	$4,535,052.00

NOTES: No provision has been made for depreciation of property and equipment since April 1, 1933; provision, however, is made for replacements and maintenance by annual charges to operations.

The above balance sheet does not include any liability to Presbyterian Hospital for rent of the out-patient department or for general expenses which it has paid for account of Babies Hospital.

STATEMENT OF CURRENT INCOME

For the Years Ended December 31, 1942 and 1941

	1942	1941
Operating Income:		
Board:		
Private patients	$ 18,559.84	$ 14,777.54
Semi-private patients	25,233.36	23,032.22
Ward patients	62,059.67	69,030.02
Guests	425.00	973.65
Laboratory fees	11,899.49	8,671.23
Operating room fees	11,443.50	8,889.30
Out-patient department	10,737.89	10,502.59
Oxygen treatments	1,375.27	1,025.41
Restaurant service	2,535.47	2,236.39
Sale of drugs and supplies	5,300.19	1,758.90
Telephone service	244.43	291.68
Transfusions	2,162.83	958.99
X-ray service	18,710.22	15,419.19
Miscellaneous	761.07	2,702.45
Total operating income	$171,448.23	$160,269.56
Other Income:		
Contributions:		
Individuals for current expenses	$ 15,365.88	$ 16,402.88
Churches for current expenses	10.00	.....
For annual beds	2,250.00	2,864.00
Board of Women Managers	650.00	1,100.00
United Hospital Fund	19,299.28	13,080.95
Income from Trustees of Estate of Harry S. Black	3,443.59	1,903.35
Income from Estate of Andrew J. Garvey	.....	60.86
Investment income from Fund for Pediatric Purposes maintained by Presbyterian Hospital	11,132.26	9,709.33
Investment income for general purposes	64,357.65	74,065.68
Total other income	$116,508.66	$119,187.05
Income Appropriated from Special Funds for Stated Purposes	$ 42,779.06	$ 44,170.70
Total Current Income	$330,735.95	$323,627.31
Transfer from General Fund of Amount Equal to Excess of Current Expenses Over Current Income	54,638.07	58,507.66
TOTAL	$385,374.02	$382,134.97

Notes: Unrestricted legacies have been credited direct to general fund reserves.
Certain reclassifications have been made of income for the year 1941 in order to conform with the 1942 classifications.

STATEMENT OF CURRENT EXPENSES

For the Years Ended December 31, 1942 and 1941

	1942	1941
Administration and General Expenses:		
Admitting and information:		
Salaries	$ 7,039.30	$ 6,553.35
Supplies	300.73	469.37
General executive and assistants:		
Salaries	5,520.00	5,520.00
Supplies	76.05	107.35
Insurance:		
Fire, liability, etc.	3,486.00	3,339.23
Associated Hospital insurance for personnel	663.20	789.60
Group life and annuity	3,401.24	2,672.95
Legal expense	500.50	504.10
Pensions	1,200.00	1,200.00
Protective service	944.75	725.73
Telephone and telegraph	4,035.25	4,229.69
Miscellaneous	6,217.62	5,842.69
Total administration and general expenses	$ 33,384.64	$ 31,954.06
Professional Care of Patients:		
Bedside care:		
Salaries:		
Clerical employees	$ 1,637.89	$ 1,424.05
House staff	3,179.10	3,040.66
Nurses	31,648.87	35,886.27
Ward employees	5,909.78	5,449.91
Supplies	7,489.09	8,532.42
Transfusions	2,719.60	1,413.95
Cost of drugs and supplies sold, including cost of drugs issued gratis	4,127.40	4,890.85
Laboratory service	34,771.61	34,303.99
Operating room:		
Salaries	5,702.05	7,282.07
Supplies	4,024.51	3,325.56
Out-patient department:		
Salaries	11,207.87	12,331.90
Supplies	808.28	663.59
Oxygen treatments	1,003.81	2,909.64
Pediatric-Psychiatric Clinic:		
Salaries	9,432.20	9,090.34
Supplies	170.01	227.28
School of nursing:		
Salaries	5,925.64	5,979.92
Supplies	642.45	601.56
Social service:		
Salaries	3,802.62	3,970.29
Supplies	955.25	881.12
Staff doctors' offices:		
Payment toward professional salaries	676.38	.....
Salary of secretaries	2,780.00	2,671.87
Supplies	91.70	83.06
X-ray service:		
Salaries	8,723.73	8,772.42
Supplies	8,491.76	6,174.92
Total professional care of patients	$155,921.60	$159,907.64

STATEMENT OF CURRENT EXPENSES

For the Years Ended December 31, 1942 and 1941

(Concluded)

	1942	*1941*
House and Property Expenses:		
Building maintenance and operation	$ 32,910.78	$ 34,537.14
Food and meal service	69,354.19	62,357.42
Housekeeping service	22,464.71	20,902.66
Laundry service	19,109.04	18,855.35
Total house and property expenses	$143,838.72	$136,652.57
Provision for Replacements and Maintenance of Property and Equipment	$ 9,450.00	$ 9,450.00
Current Expenses Met from Special Funds for Stated Purposes	$ 42,779.06	$ 44,170.70
TOTAL CURRENT EXPENSES	$385,374.02	$382,134.97

Notes: No provision has been made for depreciation of property and equipment; provision, however, is made for replacements and maintenance by annual charges to operations.

The above summary does not include charges for unpaid rent of the out-patient department, or for general expenses paid by Presbyterian Hospital.

Certain reclassifications have been made of expenses for the year 1941 in order to conform with the 1942 classifications.

FUND RESERVES, DECEMBER 31, 1942 AND 1941

	1942	*1941*
Endowment and General Fund Reserves:		
General Fund	$ 435,093.39	$ 567,073.36
Educational Therapy Fund	1,000.00	1,000.00
Fund in Memory of Joseph Herman Eichner and Hannah Eichner	8,575.87	8,575.87
Edward S. Harkness Educational and Scientific Fund	600,000.00	600,000.00
Edward S. Harkness Endowment Fund	1,199,775.00	1,199,775.00
Reuel B. Kimball Fund	57,737.58	57,737.58
R. Bleecker Rathbone Fund	15,000.00	15,000.00
Rumson Fund	20,469.78	20,469.78
Foundation Leontine Videre Fund	5,000.00	.....
Total endowment and general fund reserves	$2,342,651.62	$2,469,631.59
Miscellaneous Fund Reserves:		
Fund for Cleft Palate Cases	$ 8,082.66	$ 4,776.39
Garvan Chemical Fund	28,109.17	28,109.17
Edward S. Harkness Educational and Scientific Fund (income)	916.67	916.67
Laboratory Development Fund	8,222.20	7,137.42
Pediatric-Psychiatric Clinic Fund	69.08	71.13
Recreational Therapy Fund	949.67	262.01
Rumson Fund (income)	743.90	789.59
Foundation Leontine Videre Fund (income)	36.03	.....
Other	2,591.15	2,495.35
Total miscellaneous fund reserves	$ 49,720.53	$ 44,557.73
TOTAL FUND RESERVES	$2,392,372.15	$2,514,189.32

REPORT OF THE AUDITING COMMITTEE

To the President and Board of Managers of the Babies Hospital of the City of New York:

Gentlemen:

We report that we have had the books and accounts of the Treasurer, the Executive Vice-President and the Superintendent of The Babies Hospital of the City of New York for the fiscal year ended December 31, 1942, examined and audited by Messrs. Haskins & Sells, Certified Public Accountants, and herewith submit, as a complete and satisfactory audit of said books and accounts, their certificate dated April 10, 1943, together with the accompanying balance sheet as of December 31, 1942, and statements of current revenue and expenses for the year, setting forth respectively the financial condition of the Hospital at that date and the results of its operations for the year 1942.

We have checked the securities and cash balances at December 31, 1942, as shown in the accompanying balance sheet with certified lists obtained from custodians of the securities and acknowledgments of bank balances obtained from the depositaries, and found them in agreement.

David M. Look
William Williams
Auditing Committee

Dated, New York, April 14, 1943.

ACCOUNTANTS' CERTIFICATE

The Babies Hospital of the City of New York:

We have examined the balance sheet and supporting schedules of investments and fund reserves of The Babies Hospital of the City of New York as of December 31, 1942 and the related statements of current income and expenses for the year ended that date, have reviewed the accounting procedures of the Hospital, and have examined its accounting records and other evidence in support of such financial statements. Our examination was made in accordance with generally accepted auditing standards applicable in the circumstances and included all auditing procedures we considered necessary, which procedures were applied by tests to the extent we deemed appropriate in view of the system of internal control. Our examination included verification of cash receipts, disbursements which were supported by approved vouchers, transactions in and income from securites for the year, and cash balances and securities owned at the close of the year. We also made periodic reconcilements of bank balances, and reviewed the allowances to patients and accounts receivable written off.

In our opinion, the accompanying balance sheet and supporting schedules and statements of current income and expenses, with the footnotes thereon, fairly present the financial condition of the Hospital at December 31, 1942 and the results of its operations for the year ended that date, in conformity with generally accepted accounting principles and practices, which principles and practices have been applied by the Hospital on a basis consistent with that of the preceding year.

Haskins & Sells
Certified Public Accountants

New York, April 10, 1943.

PURPOSE FOR WHICH INCOME OR PRINCIPAL OF RESERVE FUND IS USED

General Fund. It is intended to use the income toward the current expenses of the Hospital and to draw on the principal, when necessary, to meet expenditures not otherwise provided for.

Reuel B. Kimball Fund. The income is applied toward the current expenses of the Hospital.

Fund for Cleft Palate Cases. To help defray expenses in connection with cleft palate patients.

Fund in Memory of Joseph Herman Eichner and Hannah Eichner. The income is applied toward the current expenses of the Hospital.

Garvan Chemical Fund. To be used for laboratory research work.

Edward S. Harkness Educational and Scientific Fund. The income is used for educational and scientific work in accordance with agreement between the Hospital and Columbia University.

Edward S. Harkness Endowment Fund. The income is applied toward the current expenses of the Hospital.

Laboratory Development Fund. To cover unusual expenses incurred in connection with the educational and scientific development.

Patients' Cheer Fund. To purchase occupational toys for ward children.

Pediatric-Psychiatric Clinic Fund. To provide for the establishment and maintenance of a Pediatric-Psychiatric Clinic.

R. Bleecker Rathbone Fund. The income is applied toward the current expenses of the Hospital.

Recreational Therapy Fund. To help defray expenses of the recreational therapy treatment of patients.

Rumson Fund. The income is used to provide special relief under the direction of The Cribside Social Service Committee.

Foundation Leontine Videre Fund. The income is used to provide blood transfusions and breast milk for patients.

DONATIONS FROM INDIVIDUALS DURING 1942 FOR CURRENT EXPENSES

Adee, Mr. George T.	$ 5.00
Anonymous	75.00
Auchincloss, Mrs. Reginald G.	50.00
Baar, Mrs. Felicie F.	3.00
Baldwin, Mrs. A. T.	10.00
Ballard, Mrs. Edward L.	15.00
Barron, Mr. George D.	5.00
Bartol, Mrs. Henry G.	5.00
Bartow, Mrs. Henry S.	10.00
Bernheim, Dr. Alice Ida	5.00
Betts, Mrs. Constance McCann	150.00
Beyer, Mrs. Eugene O.	5.00
Bissell, Mrs. Louis Garner	25.00
Blair, Mrs. J. Insley	25.00
Bogert, Mrs. Beverly	25.00
Borden, Mary Owen Memorial Foundation	100.00
Boyd, Mrs. Robert E.	50.00
Buckner, Mrs. Thomas A.	7.00
Burlingham, Mrs. Charles	25.00
Burras, Mrs. Howard K.	10.00
Butler, Mrs. Nicholas Murray	100.00
Butterworth, Mrs. George F.	5.00
Carnegie, Mrs. Andrew	100.00
Chisholm, Mr. Hugh J.	1,000.00
Choate, Mrs. Arthur Osgood	5.00
Clarke, Mrs. Audley	5.00
Colt, Mrs. Richard C.	5.00
Cribside Committee	600.00
Curtiss, Miss Maude H.	25.00
Cusack, Miss Ella F.	15.00
Dakin, Mrs. Henry Drysdale	10.00
Dana, Mrs. David T.	5.00
Dommerich, Mrs. Louis W.	75.00
Duryea, Mrs. Walter B.	10.00
Evans, Miss Anna B.	25.00
Fahnestock, Mrs. Ernest	10.00
Flexner, Dr. and Mrs. Simon	5.00
Frank, Mr. Joseph S.	10.00
Fries, Dr. Harold H.	10.00
Gottheil, Mrs. Paul	10.00
Greater New York Fund, Inc.	10.88
Greater New York Fund, Inc., a designated gift from The Friedsam Foundation, Inc.	5,000.00
Greenough, Mrs. Busch	10.00
Grossmann, Mrs. Edward A.	$ 5.00
Haskell, Mrs. Amory L.	25.00
Haskell, Mrs. J. Amory	3.00
Hays, Mrs. David S.	10.00
Heidsieck, Mrs. Emile	25.00
Henderson, Mrs. Edward Cairns	5.00
Hickox, Mrs. Charles V.	5,000.00
Howland, Miss Frances L.	5.00
In Memory of Agnes W. Ellis	5.00
In Memory of Helena W. McCann	1,000.00
In Memory of Mrs. William G. Nichols	10.00
James, Mrs. Walter B.	10.00
Jennings, Mrs. Walter	200.00
Jones, Mrs. F. H.	25.00
Kelchner, Mrs. William Wilson	10.00
Kornfeld, Mr. Alfred E.	5.00
Lew, Miss May G.	5.00
Lew, Mr. William Hung	5.00
Lew, Mrs. Yui Shee	5.00
Liberman, Mr. Isaac	5.00
Lipman, Mr. Walter L.	2.00
Lippmann, Mr. George	5.00
Little, Mr. and Mrs. John W.	50.00
Luce, Mrs. Henry R.	10.00
Luquer, Mrs. Lea McIlvaine	25.00
McGlynn, Mrs. Frederick P.	10.00
McIntosh, Miss Marjorie	50.00
Marshall, Mr. M. Lee.	10.00
Merrill, Mr. Charles E.	25.00
Metcalf, Mrs. Manton B.	20.00
Mortimer, Mr. Stanley	10.00
Murphy, Mrs. William D.	8.00
Nichols, Mr. Acosta	10.00
Ogden, Miss Mary F.	5.00
Osborn, Mrs. William Church	25.00
Perkins, Mrs. George W.	100.00
Plaut, Mr. Joseph	10.00
Prentice-Hall, Inc.	2.00
Read, Mrs. George Rowland	5.00
Recht, Mr. Rudolph	5.00
Robinson, Mr. Bernard	100.00
Rousmaniere, Mrs. John E.	10.00
Sawyer, Miss Mildred	20.00
Scoville, Miss Grace	100.00

DONATIONS FROM INDIVIDUALS DURING 1942 FOR CURRENT EXPENSES

(Concluded)

Scribner, Mrs. Charles	$ 10.00
Seeley, Mrs. Clinton Barnum	40.00
Sillman, Mr. and Mrs. Louis	10.00
Slade, Mr. Francis Louis	100.00
Sloan, Mr. Benson B.	5.00
Sloan, Mrs. Samuel	5.00
Sloane, Mrs. William	100.00
Snavely, Mrs. Guy E.	15.00
Spitzner, Mr. George W.	50.00
Stehlin, Mrs. Joseph	2.00
Suydam, Mr. Walter L., Jr.	20.00
Terry, Mr. Wyllys	$ 100.00
Thacher, Mrs. Thomas D.	10.00
Trowbridge, Mr. James R.	250.00
Tucker, Mrs. Samuel A.	5.00
Weems, Mr. E. C.	3.00
Wurman, Mrs. I.	5.00
Total donations from individuals during 1942 for current expenses	$15,365.88

DONATIONS FROM CHURCHES DURING 1942 FOR CURRENT EXPENSES

Fifth Avenue Presbyterian Church	$ 10.00

DONATIONS DURING 1942 FOR ANNUAL BEDS

Anonymous	$ 250.00
Cribside Committee	500.00
Phipps, Mrs. John S.	500.00
Tucker, Mr. Carll	500.00
Valentine, Mrs. P. A.	500.00
Total donations during 1942 for annual beds	$2,250.00

LEGACIES CREDITED TO INVESTED FUNDS

During the Year Ended December 31, 1942

Foundation Leontine Videre Fund:	
Estate of Leontine R. Videre	$ 5,000.00
Total legacies credited to invested funds	$ 5,000.00

DONATIONS CREDITED TO OTHER THAN INVESTED FUNDS

During the Year Ended December 31, 1942

Fund for Cleft Palate Cases:		
Marion R. Ascoli Fund	$ 1,500.00	
The Board of Women Managers	3,000.00	
		$ 4,500.00
Laboratory Development Fund:		
The Commonwealth Fund		2,942.89
Patients' Cheer Fund:		
Carnegie, Mrs. Andrew	$ 50.00	
Tucker, Mr and Mrs. Carll	50.00	
		100.00
Recreational Therapy Fund:		
The Board of Women Managers	$ 3,500.00	
Lawrence, Mrs. Blake L.	100.00	
		3,600.00
Other (funds for miscellaneous purposes):		
The Board of Women Managers	$ 1,000.00	
Conniffe, Miss Gertrude	5.00	
Gluckson, Mrs. I	500.00	
Junior Guild	204.00	
Leffingwell, Mr. R. C.	500.00	
Lootsma, Miss Tryna	10.00	
Sinhart, Miss Antonia	5.00	
		2,224.00
Total donations credited to other than invested funds		$13,366.89

Respectfully submitted,
Cornelius R. Agnew
Treasurer

GIFTS TOWARD SUPPORT OF BEDS

A donation of $500 supports a bed for one year and entitles the donor to name it for that period.

1907. Mrs. P A. Valentine, known as the "Anderson Valentine Bed," for 36 years.

1911. Mrs. P. A. Valentine, known as the "Philip and Lester Armour Bed," for 32 years.

1911. Mrs. John S. Phipps, for 31 years.

1914. Mrs. Carll Tucker, in memory of Flora Brady Gavit, for 29 years.

1914. The Cribside Committee, for 29 years.

1925. Anonymous, in memory of Elizabeth Short Crawford, for 18 years.

1925. The Hewitt School Bed for 18 years.

CRIBS FURNISHED

Twenty-Five Dollars will furnish a crib for one year.

Two, furnished in perpetuity by gift in May, 1917, of $1,000 under the will of Mary Isabel Reese, widow of Brigadier General Chauncey B. Reese, in memory of her only grandchildren, the little daughters of John and Sarah Brewerton Reese Jolly:

Sarah Brewerton Jolly, born Dec. 19, 1905; died Aug. 18, 1910.

Mary Courtenay Jolly, born Dec. 25, 1907; died March 25, 1914.

One, furnished in perpetuity by gift in March, 1936, of $500 by Mrs. William M. Shackford, in memory of Mrs. William T. Schley, given by her daughter, Olive Schley Shackford.

Three by Mrs. Louis W. Dommerich.

ENDOWED BEDS

(1) A gift of $10,000 shall entitle the donor to nominate a patient to use and occupy one bed in the common wards of the Hospital free of charge (except for special service) for not more than ninety days in any one year. When, however, the donor is an individual a gift of $5,000 or $3,000 shall entitle the donor to nominate a patient to use and occupy one bed in the common wards of the Hospital free of charge, as above, for not more than forty-five and twenty-five days in any one year respectively.

The donor may at the time of making the gift appoint to another in his stead such right to nominate, provided the appointee is acceptable to the Hospital.

Such right to nominate may be exercised only:—

(a) During the life of the person having the right to nominate, if such right is in an individual.

(b) For a period of fifteen years, if such right is in a Corporation, Society or Association.

(2) Endowed bed privileges are subject to all rules and regulations governing the admission, treatment, and discharge of patients.

(3) The Board of Managers may in their discretion, under special circumstances, accept gifts for the endowment of beds on such other terms and conditions as they may deem best calculated to promote the objects for which the Hospital was established and is maintained.

1892-1894	One by the Cribside Committee, known as "Cradyl-Nyst."
1894	One by Miss Ellen James Evans.
1894-1916	One by Mrs. Henry G. Trevor.
Jan. 15, 1895	One by Mrs. Evan T. Walker.
Jan. 23, 1895	One by Mrs. Richard Arnold in memory of Georgiana Arnold.
April 13, 1897	One by Mr. and Mrs. Chas. M. Fry, known as the "Mr. and Mrs. Chas. M. Fry Bed."
April 27, 1897	One by Mrs. Geo. Kemp, "For the use and purposes of the Hospital."
March 1, 1898	One by Mrs. Oliver G. Jennings, known as the "Brewster Bed."
1899-1902	One in memory of John Sherman Hoyt, Jr., by Mr. and Mrs. John Sherman Hoyt.
1902-1903	One in memory of Grace Osborn, by Mr. and Mrs. W. E. Dodge.
1902-1903	One in memory of Clara W. Wertheim, by Henry P. Wertheim.
May 14, 1904	One in memory of George Arents Brown, by Mr. and Mrs. George Arents.
1904-1907	One by Estate of Mrs. Chas. Harvey Hartman.
March 15, 1905	One by Mrs. J. Henry Lane.
April 22, 1905	One by Mrs. Daniel S. Lamont, known as the "Julia Lamont Bed."
1900-1907	One by Mrs. Elizabeth Chamberlin Lockwood in memory of Emily Beaver Chamberlin.

1908	One in memory of Elizabeth Marshall Butler, by Arthur W. Butler.
Jan. 18, 1910	One in memory of Kenneth M. Holt, by Dr. and Mrs. L. Emmett Holt.
July 19, 1910	One in memory of Peter Moller, by Edwin Clarence Moller.
Jan. 18, 1911	One by Emily A. Watson in memory of Wheeler Watson.
Dec., 1911	One in memory of David Bradley Martin, by Mrs. Bradley Martin.
Dec., 1912	One in loving memory of J. Bradley Cumings, endowed by his friends. "Greater love hath no man than this, that a man lay down his life for his friends."—*St. John 15: 13.*
1907-1913	One by the Cribside Committee.
May, 1914	One by Mrs. Andrew Carnegie in memory of Archibald Fraser Barrow.
June, 1914	One by Mrs. Robert W. Todd, known as the "Mabel Todd Bed."
May, 1916	One by Mr. and Mrs. John Chandler Moore in memory of Edward de Bébian Moore.
May, 1916	One by Mrs. John Hubbard in memory of Margaret Fahnestock.
Dec., 1916	One by Mrs. Clarence M. Hyde, known as the "Clara Mathewson Hyde Bed."
June, 1917	One by Harris Brisbane Dick, known as the "Harris Brisbane Dick Free Bed."
Oct., 1917	One by Mrs. Edward S. Harkness, known as the "Thomas Stillman Taylor Bed."
Dec., 1917	One by Mr. and Mrs. Walter A. Hirsch in memory of John Walter Hirsch.
July, 1919	One by Mr. and Mrs. Daniel Schnakenberg in memory of their daughter, Anna Kate Bartlett.
May, 1919	One by Mrs. John Jay Knox in memory of John Jay Knox.
May, 1919	One by Mrs. John Jay Knox in memory of Dr. Reuel B. Kimball.
Dec., 1920	One by Mrs. Andrew Carnegie, "A thank offering for Louise Carnegie Miller."
Sept., 1921	One by the Estate of Jacob H. Schiff.
April, 1922	One by the Cribside Committee in memory of Sarah Elizabeth Williams.
June 14, 1922	One by Mr. and Mrs. Simon Guggenheim in memory of their son, John S. Guggenheim.
Jan. 22, 1923	One by Mr. and Mrs. Herman Armour Nichols, "In loving memory of Marie Louise Nichols."
May 1, 1929	One by the Estate of Julia M. Stout.
Sept., 1930	One by Edith C. Thompson in memory of her mother, Mrs. Grace H. Thompson.
Nov., 1934	West End Collegiate Church.
Nov. 29, 1935	One by the Estate of Daniel Schnakenberg in memory of his children, Daniel Schnakenberg, Jr., and Marie Schnakenberg.
Sept. 14, 1936	One by the Estate of Carrie Guggenheim.
Dec. 23, 1938	One by the Estate of Emily S. Hornblower in memory of her stepdaughter, Susie Sanford Hornblower.

HOSPITAL CALENDAR

Meetings

Annual Board and Society, second Monday in April.

Board of Managers, second Monday of every month excepting the months of July, August and September.

Executive Committee, fourth Monday of every month.

Annual Meeting of the Board of Women Managers, second Tuesday in January.

Board of Women Managers, second Tuesday of every month, from October to May, inclusive.

Cribside Social Service Committee, regular monthly meetings from October to June.

Annual Meeting of Cribside Social Service Committee, in February.

GENERAL RULES

1. The beds of the Hospital are free to the needy poor. Others are charged according to their means.

2. Sick children up to 12 years of age are admitted, except those suffering from contagious diseases.

3. Applications for admission must be made at the Hospital during the day, from 9 to 5, although emergency cases are received at any time.

4. The Out-Patient Department, in the Vanderbilt Clinic of the Medical Center, is open daily throughout the year from 2 to 3 P. M., except on Saturdays, Sundays and holidays.

5. Visitors to the Hospital are welcome any afternoon between 3 and 5.

DONATIONS OF FLOWERS, BOOKS, TOYS AND MISCELLANEOUS ARTICLES

Dr. Edward H. Ahrens, Jr.
Mrs. Archibald C. Barrow
Mrs. Barth
Mrs. J. M. Barrymore
Miss A. Berdie
Mrs. Constance McCann Betts
Miss Ann Bliven
Miss Louise Boyle
Miss Selina Campbell
Mrs. Andrew Carnegie
Columbia University Committee for War Relief
Cribside Social Service Committee of The Babies Hospital
Dr. Armistead C. Crump
Deep Hollow Farm
Miss Beatrice Donaldson
Miss E. Dunham
Mrs. George Duplaix
Mr. James W. Durkee
East Hampton Sewing Group through Mrs. Darwin P. Kingsley
Dr. Josef Egger
Miss Catherine Ellis
Mr. Matthew Ellis
Employees of the Bell Telephone Laboratories
Employees of Saks Fifth Avenue
Mrs. Francis Engle
Mrs. William R. English
Mr. F. M. Exner
Mrs. Edward Fallon
Mrs. Lee Fink
Master Robert Fueyo
Professor Bennington P. Gill
Mrs. Louis Gimble
Girl Scouts of America, Troop 56, Manhattan
Girls Scouts of America, Eastchester Presbyterian Church Troop
Mr. L. Handler
Miss Florence Harvey
Miss Hattie T. Hecht
H. J. Heinz Company
Mrs. C. F. Heitmann
Mrs. Margaret Hermann
Mrs. F. C. Hickok
Mrs. Charles V. Hickox
Mr. Sam Hochberg
Mrs. Le Roy K. Howe
Miss Frances L. Howland
The Junior Guild
Miss Edith Johnson
Mrs. Kargere
Miss Bertha Katz
Miss Dorothy Kelley
Mrs. William A. Kissam
Miss Tessa Kosta
Dr. Alfred G. Langmann
Mrs. C. C. Langsing
Mrs. William Lind
Mrs. John F. McClain
Miss Lillian M. McKay
Madison Square Garden Corporation
Mrs. James McCosh Magie
Medical Center Flower Shop
Mr. M. F. Merdy
Mrs. Manton B. Metcalf, Jr.
Mr. Theodore Meyer
Mr. Edward M. Mills
Miss Dorothy Mills
Mrs. Gertrude Miralles
Mrs. Baldwin Moull
Mrs. Kenneth Mygatt
Miss E. Nash
Needle Work Guild of America, New York City Branch
New York Exchange for Women's Work
New York Life Insurance Company through Mrs. Daniel C. Adams
Mr. and Mrs. Herman A. Nichols
Miss Lillian Oliver
Mrs. Grover O'Neill
Miss Nadine Oringer
Mrs. Popovici

DONATIONS OF FLOWERS, BOOKS, TOYS AND MISCELLANEOUS ARTICLES

(Concluded)

Mrs. Proudfit
Pupils of Miss Hewitt's Classes
Mr. Alfred Raskin
Dr. Louis M. Rousselot
Mr. Dean Sage
Mrs. John M. Schiff
Mrs. Ruth Schwartz
Mrs. Freyda Sierachik
Miss Helen Sneden
Mrs. Nelson Steele
Mrs. Robert D. Sterling
Miss Bertha Taksen
Miss Jean Taylor
Mrs. Toneatti
Miss Sarah Tremble
Mr. Lucius Tribus
Mrs. Elizabeth Tyng
Miss Edna Vondy
Miss Margaret Waechter
Warner Brothers Corporation
Miss Helen Weitzmann
Mrs. L. Westcott
Mrs. Earl Kress Williams
Miss Helen Wood

OFFICERS AND MEMBERS OF THE BOARD OF DIRECTORS OF THE BABIES HOSPITAL AND THEIR TERMS OF SERVICE *

Presidents

Mrs. Andrew H. Smith	1890–1891
Mrs. Alexander S. Webb	1891–1892
Mrs. Joseph T. Low	1892–1893
Joseph T. Low	1893–1894
Thomas E. Satterthwaite, M.D.	1894–1898
J. Hooker Hamersley	1899–1901
Oliver G. Jennings	1901–1906
William F. Havemeyer	1907–1908
John Sherman Hoyt	1908–1927
John I. Downey	1928–1933

Vice-Presidents

Mrs. Charles M. Fry	1890–1892
Mrs. Andrew H. Smith	1892–1893
J. Hooker Hamersley	1895–1898
Oliver G. Jennings	1899–1900
William F. Havemeyer	1902–1906
Oliver G. Jennings	1907–1933
Carll Tucker	1928–1933

Treasurers of Permanent Fund

William Fahnestock	1893–1894
Henry R. Kunhardt	1895–1913
Francis Louis Slade	1914–1933

Treasurers of Current Fund

Mrs. Thomas E. Satterthwaite	1889–1891
Mrs. Eben E. Olcott	1891–1896
Mrs. John B. Calvert	1897–1929
Duncan H. Read	1930–1933

Secretaries

Reuel B. Kimball, M.D.	1893–1894
B. Ogden Chisolm	1895–1921
Carll Tucker	1922–1927
John W. Hornor	1928–1933

* To 1933

Served on Board of Directors

ADVISORY BOARD

William Fahnestock	1889–1892
Charles M. Fry	1889–1892
James A. Garland	1889–1892
Anson W. Hard	1889–1891
Robert Waller, Jr.	1889–1892

Directors

L. Emmett Holt, M.D.	1892–1924
Joseph T. Low	1892–1893
Mrs. Joseph T. Low	1892–1893
Mrs. Andrew H. Smith	1892–1896
Robert Waller, Jr.	1892–1893
William Fahnestock	1893–1896
James A. Garland	1893–1896
William F. Havemeyer	1893–1908
Mrs. John Hone	1893–1914
Reuel B. Kimball, M.D.	1893–1914
Thomas E. Satterthwaite, M.D.	1893–1905
A. Blair Thaw, M.D.	1893–1905
Frank Tilford	1893–1898
Mrs. Bryce Gray, Jr.	1894–1895
J. Hooker Hamersley	1894–1901
Henry R. Kunhardt	1894–1914
B. Ogden Chisolm	1895–1921
Mrs. John Jay Knox	1895–1917
Leon Marié	1895–1896
Matthew C. D. Borden	1896–1903
Mrs. Anna M. Beddall	1897–1902
Oliver G. Jennings	1897–1933
Edgar L. Marston	1897–1905
Alexander H. Stevens	1897–1898
Mrs. John B. Calvert	1898–1929
Felix M. Warburg	1899–1929
John Sherman Hoyt	1902–1933
Mrs. George R. Sheldon	1903–1908
James W. Lane	1904–1918
Walter B. James, M.D.	1906–1927
Francis Louis Slade	1908–
Mrs. Roswell Miller	1909–1924

James R. Sheffield	1909–1921
Carll Tucker	1915–
Theodore Hetzler	1916–1933
Nathaniel R. Norton, M.D.	1917–1933
Mrs. Lorenzo Daniels	1922–1924
E. Farrar Bateson	1922–1933
John I. Downey	1922–
Vanderbilt Webb	1924–1934
Mrs. Ernest R. Adee	1924–1933
Herbert B. Wilcox, M.D.	1925–1933
Mrs. Ira Barrows	1926–1928
William Darrach, M.D.	1928–1933
Michael Friedsam	1929–1931
John W. Hornor	1929–
Stafford McLean, M.D.	1929–1932
Duncan H. Read	1929–
Mrs. Henry C. Taylor	1929–1933
Hugh J. Chisholm	1929–
Francis P. Garvan	1929–1933
Mrs. Dexter Blagden	1930–1933
John S. Burke	1931–1939
Donald G. Price	1931–1933

Honorary Directors

William Fahnestock	1897–1901
James A. Garland	1897–1899
Mrs. Andrew H. Smith	1897–1901
Frank Tilford	1899–1901
Mrs. Roswell Miller	1925–1933
B. Ogden Chisolm	1925–1933

FORMER RESIDENT AND INTERN STAFF

1890–1940

*Martha Wollstein	1890–July, 1935	Pathologist	
*Annette Lamphear	1891	Resident	
Emily Lewi	1892	Resident	
Mabel Cornish	1893	Resident	
Emelyn L. Coolidge	1902	Resident	
Dorothy M. Reed Mendenhall	1903–05	Resident	
Louise Hutchensen	1904		Intern
*Elizabeth Finch	1905		Intern
Josephine Hemenway	Oct., 1905–Sept., 1911	Resident	
Ida N. Laird	1906		Intern
Helen Hempstead	1907		Intern
Melvern L. Mallory	1907		Intern
Mary Beattie	Mar., 1907–Sept., 1907		Intern
Esther Leslie Jefferis	1908		Intern
Florence L. McKay	1908		Intern
Mabel L. Cobb	1909		Intern
Edith R. Hatch	1910		Intern
Viva B. Appleton	1910		Intern
Alan G. Brown	Sept., 1911–Jan., 1914	Resident	
Mary Cleveland Harper	1911		Intern
Florence Child	1911		Intern
Augusta L. Rucker	1911		Intern
Dandridge P. West	Jan., 1912–Jan., 1913		Intern
Edward A. Morgan	Jan., 1912–Jan., 1913		Intern
F. Elmer Johnson	July, 1912–July, 1913		Intern
Henry E. Utter	Jan., 1913–Jan., 1914		Intern
Frank McLean	July, 1913–July, 1914		Intern
Harold K. Faber	July, 1913–July, 1914		Intern
John R. Ashe	Jan., 1914–July, 1914		Intern
Edward A. Morgan	Jan., 1914–Jan., 1916	Resident	
A. E. Kuhlman	July, 1914–Jan., 1915		Intern
Charles B. Crawford	July, 1914–July, 1915		Intern
R. George McAlily	July, 1914–July, 1915		Intern
T. Crosson Clark	Jan., 1915–Apr., 1916		Intern
William H. Licht	July, 1915–Jan., 1916		Intern
Arthur Wight Benson	July, 1915–Jan., 1917		Intern
Hugh Chaplin	Dec., 1915–Jan., 1916		Intern
Hugh Chaplin	Jan., 1916–Apr., 1916	Resident	
Douglas B. Leitch	Jan., 1916–Jan., 1917		Intern
T. Crosson Clark	Apr., 1916–Jan., 1917	Resident	
Alfred Lee Loomis Bell	July, 1916–Jan., 1917		Intern

* Deceased

George B. Irving	July, 1916–July, 1917		Intern
Douglas B. Leitch	Jan., 1917–Jan., 1918	Resident	
Charles A. Lang	Jan., 1917–Jan., 1918		Intern
Herbert F. Jackson	Jan., 1917–Oct., 1917		Intern
Charles A. Lang	Jan., 1918–Jan., 1919	Resident	
Alton Goldbloom	Jan., 1918–Jan., 1919		Intern
*Helmina Jeidell	Jan., 1918–July, 1919		Intern
*Walter E. Paris	Apr., 1918–Sept., 1919		Intern
Alton Goldbloom	Jan., 1919–Jan., 1920	Resident	
Harry A. Naumer	Jan., 1919–Jan., 1920		Intern
Lewis Robbin	Jan., 1919–Jan., 1920		Intern
*Ralph C. Spence	Apr., 1919–Sept., 1920		Intern
Paul Webley Beaven	July, 1919–Jan., 1920		Intern
Paul Webley Beaven	Jan., 1920–Jan., 1921	Resident	
Maurice T. Briggs	Jan., 1920–Jan., 1921		Intern
Gordon Chown	Jan., 1920–May, 1920		Intern
William E. Sinclair	May, 1920–Jan., 1921		Intern
Virginia Murray Palmer	Sept., 1920–Sept., 1921		Intern
William E. Sinclair	Jan., 1921–May, 1921	Resident	
*Kenneth Millan	Jan., 1921–Jan., 1922		Intern
Jonathan P. Hadfield	Jan., 1921–May, 1921		Intern
Jonathan P. Hadfield	May, 1921–Jan., 1922	Resident	
Howard Reid Craig	May, 1921–Jan., 1922		Intern
L. Emmett Holt, Jr.	Sept., 1921–Sept., 1922		Intern
Howard Reid Craig	Jan., 1922–July, 1922	Resident	
Rustin McIntosh	Jan., 1922–July, 1922		Intern
George Bader	Jan., 1922–Jan., 1923		Intern
H. Bruce Chown	Apr., 1922–Apr., 1923		Intern
Rustin McIntosh	July, 1922–July, 1923	Resident	
Randolph G. Flood	July, 1922–Jan., 1923		Intern
L. C. Victor du Busc	Oct., 1922–Jan., 1924		Intern
John W. Whitbread	Jan., 1923–Oct., 1923		Intern
Franklin George Beall	Jan., 1923–Oct., 1923		Intern
Charles W. Martin	Apr., 1923–Sept., 1923		Intern
H. Bruce Chown	July, 1923–Oct., 1923	Resident	
Aubrey B. MacLean	Sept., 1923–Apr., 1925		Intern
Franklin George Beall	Oct., 1923–Jan., 1925	Resident	
Howard A. Gilmartin	Oct., 1923–Oct., 1924		Intern
James M. Sturtevant	Oct., 1923–Oct., 1924		Intern
Henry C. Bussiere	Jan., 1924–Jan., 1925		Intern
John P. Caffey	July, 1924–July, 1925		Intern
Lutfi Sa'di	Jan., 1925–July, 1925		Intern
James M. Sturtevant	Jan., 1925–Jan., 1926	Resident	
Kenneth Blanchard	Jan., 1925–Jan., 1926		Intern
*Mathilde Loth	Apr., 1925–Apr., 1926		Intern
I. Newton Kugelmass	July, 1925–July, 1926		Intern
Kenneth D. Nichol	July, 1925–Oct., 1925		Intern
Gordon Oliver Matthews	Oct., 1925–Oct., 1926		Intern
Kenneth D. Nichol	Jan., 1926–July, 1927	Resident	

* Deceased

Andrew E. Amick	Apr., 1926–Apr., 1927		Intern
John Bernard Ahouse	July, 1926–July, 1927		Intern
Aubrey Kent Geddes	July, 1926–Jan., 1927		Intern
Jerome C. Chapman	Oct., 1926–Oct., 1927		Intern
Grace Linklater Stone	Jan., 1927–Jan., 1928		Intern
Wilfred S. Fitzpatrick	Apr., 1927–Jan., 1928		Intern
Aubrey Kent Geddes	July, 1927–Jan., 1928	Resident	
David William Whaley	July, 1927–July, 1928		Intern
Mary R. Eleston	Oct., 1927–Oct., 1928		Intern
Wilfred S. Fitzpatrick	Jan., 1928–July, 1928	Resident	
John Mitchell Brush	Jan., 1928–July, 1928		Intern
Charles E. Robert Parker	Apr., 1928–Apr., 1929		Intern
John Mitchell Brush	July, 1928–Jan., 1929	Resident	
Aildred A. Macdonald	July, 1928–Jan., 1929		Intern
Sidney T. Doubilet	July, 1928–Jan., 1929		Intern
Robert Gardner Reynolds	Oct., 1928–Oct., 1929		Intern
Aildred A. Macdonald	Jan., 1929–Jan., 1930	Resident	
Thomas P. Cunningham	Jan., 1929–Jan., 1930		Intern
Frederick Henry Wilke	Jan., 1929–Jan., 1930		Intern
John F. Abraham	July, 1929–June, 1930		Intern
Clement P. Cobb	July, 1929–July, 1930	Assistant Resident	
William J. Heeks	July, 1929–July, 1930	Assistant Surgical	
Hugh Wellmeier	July, 1929–July, 1930		Intern
Henry Holden Wheaton	July, 1929–Jan., 1931		Intern
Amos U. Christie	Oct., 1929–Oct., 1930		Intern
Emily Gardner	Oct., 1929–Jan., 1931		Intern
David W. Sherwood	Oct., 1929–Apr., 1930	Assistant Resident	
Arthur F. Ackerman	Jan., 1930–Apr., 1931		Intern
Robert W. Culbert	Jan., 1930–Oct., 1931		Intern
Katharine Gray Dodge	July, 1930–Oct., 1931		Intern
Alice Potter	July, 1930–Oct., 1931		Intern
Sidney S. Chipman	July, 1930–July, 1931		Intern
Donovan J. McCune	July, 1930–July, 1933	Resident	
David Charles Roberts	Sept., 1930–Apr., 1931		Intern
John Langdon	Oct., 1930–Jan., 1932		Intern
Pierce D. Knott	Jan., 1931–Jan., 1932		Intern
Felice M. Begg	Jan., 1931–Apr., 1932		Intern
Sidney S. Chipman	July, 1931–Apr., 1932	Assistant Resident	
Norman A. Pokorny	July, 1931–July, 1932		Intern
Russell B. Scobie	July, 1931–July, 1932		Intern
Mary Adams	Oct., 1931–Oct., 1932		Intern
Hattie E. Alexander	Oct., 1931–Oct., 1932		Intern
Charles Bradley	Oct., 1931–Oct., 1932		Intern
Belle B. Dale	Oct., 1931–Oct., 1932		Intern
Norman T. Crane	Jan., 1932–Jan., 1933		Intern
Henry W. Kaessler	Jan., 1932–Jan., 1933		Intern
Rhoda M. Mickey	Apr., 1932–July, 1933		Intern
John R. Gilmour	July, 1932–July, 1933		Intern
George Malley	July, 1932–July, 1933		Intern
Charles L. Wood	July, 1932–July, 1933	Assistant Resident	

Merl E. Fisk	Oct., 1932–Jan., 1934		Intern
William B. Nevius	Oct., 1932–Oct., 1933		Intern
C. Louise Powers	Oct., 1932–Oct., 1933		Intern
Hugh C. Thompson, Jr.	Oct., 1932–Oct., 1933		Intern
Richard L. Day	Jan., 1933–Jan., 1934		Intern
Alfred Wayland Pinkerton	Apr., 1933–Apr., 1934		Intern
John Harry Ebbs	July, 1933–July, 1934	Assistant Resident	
Geoffrey W. Esty	July, 1933–July, 1934		Intern
George C. Glass, Jr.	July, 1933–July, 1934		Intern
Edith C. Robinson	July, 1933–July, 1934		Intern
Charles L. Wood	July, 1933–July, 1936	Resident	
Bragg C. Cammack	Oct., 1933–Jan., 1934	Ear, Nose and Throat Resident	
William S. Langford	Oct., 1933–Oct., 1934		Intern
Kenneth W. A. McLeod	Oct., 1933–Oct., 1934		Intern
Patrick J. Maloney	Oct., 1933–Jan., 1935		Intern
Ben Norton Greenburg	Jau., 1934–Apr., 1934	Ear, Nose and Throat Resident	
Stephen Brown	Jan., 1934–July, 1935		Intern
Hugh Francis Leahy	Jan., 1934–July, 1935		Intern
Arthur Kellnor	Apr., 1934–Oct., 1934	Ear, Nose and Throat Resident	
Mamie Shaw	May, 1934–July, 1935		Intern
Luther L. McDougal, Jr.	July, 1934–Dec., 1934		Intern
Lilian Adele Boker	July, 1934–Jan., 1936		Intern
Joseph George Cutler	July, 1934–Jan., 1936		Intern
Margaret Holden Jones	July, 1934–Jan., 1936		Intern
Hugh C. Thompson	Oct., 1934–Feb., 1935	Ear, Nose and Throat Resident	
Frederick B. Joy	Jan., 1935–July, 1936		Intern
Eleanor Steele Koch	Jan., 1935–July, 1936		Intern
Daniel A. Wilcox	Jan., 1935–July, 1936		Intern
Agnes Gibson Wilson	Jan., 1935–July, 1936		Intern
George Hunter O'Kane	Apr., 1935–Oct., 1935	Ear, Nose and Throat Resident	
John Pierce Lambert	July, 1935–Jan., 1937		Intern
William R. Phillips	July, 1935–Jan., 1937		Intern
B. Harry Porter	Oct., 1935–Apr., 1936	Ear, Nose and Throat Resident	
Virginia Barrett	Jan., 1936–July, 1937		Intern
Oliver Wm. Hill, Jr.	Jan., 1936–July, 1937		Intern
Ralph V. Platou	Jan., 1936–July, 1937		Intern
June B. Thomas	Jan., 1936–July, 1937		Intern
John Sloan Mikell	Apr., 1936–Aug., 1936	Ear, Nose and Throat Resident	
Alfred L. Abrams	July, 1936–Jan., 1938		Intern
Mary Ellen Heiss	July, 1936–Jan., 1938		Intern
Martha K. Reese	July, 1936–Jan., 1938		Intern
Daniel A. Wilcox	July, 1936–July, 1937	Assistant Resident	
Wilson M. Wing	July, 1936–Jan., 1938		Intern
F. Howell Wright	July, 1936–July, 1938	Resident	
William J. Neidlinger	Aug., 1936–Oct., 1936	Ear, Nose and Throat Resident	
George Ricchiuti	Oct., 1936–Apr., 1937	Ear, Nose and Throat Resident	
Gilbert M. Jorgensen	Jan., 1937–July, 1938		Intern
James H. Maroney	Jan., 1937–July, 1938		Intern
William J. Neidlinger	Apr., 1937–May, 1937	Ear, Nose and Throat Resident	
Vahram Y. Kasabach	May, 1937–July, 1937	Ear, Nose and Throat Resident	

Lawrence C. Bachmann ..	July, 1937–Jan., 1939	.....	Intern
George E. Bradford	July, 1937–Apr., 1938	Ear, Nose and Throat	Resident
Walter L. Mitchell, Jr. ..	July, 1937–Jan., 1939	.....	Intern
Ralph V. Platou	July, 1937–July, 1938	..Assistant Resident	.....
Edward R. Schlesinger...	July, 1937–Jan., 1939	.....	Intern
Robert G. Shirley	July, 1937–Jan., 1939	.....	Intern
Francis W. Alter, Jr.	Jan., 1938–July, 1939	.....	Intern
S. Gorham Babson, Jr. ...	Jan., 1938–July, 1939	.....	Intern
Frank Albert Disney ...	Jan., 1938–July, 1939	.....	Intern
Jean Wells	Jan., 1938–July, 1939	.....	Intern
Vahram Y. Kasabach	Apr., 1938–Oct., 1938	Ear, Nose and Throat	Resident
Henry S. Christian	July, 1938–Jan., 1940	.....	Intern
Richard G. Hodges	July, 1938–July, 1939	..Assistant Resident	.....
Gilbert M. Jorgensen	July, 1938–July, 1939	..... Resident	.....
Weston M. Kelsey, Jr. ...	July, 1938–Jan., 1940	.....	Intern
William L. Barton	Oct., 1938–Apr., 1939	Ear, Nose and Throat	Resident
Edward P. Duffy, Jr.	Jan., 1939–July, 1940	.....	Intern
Benjamin M. Kagan	Jan., 1939–July, 1940	.....	Intern
Ralph E. Moloshok	Jan., 1939–July, 1940	.....	Iutern
Elizabeth Ufford	Jan., 1939–July, 1940	.....	Intern
Joseph J. Mahoney	Apr., 1939–Oct., 1939	Ear, Nose and Throat	Resident
David McLean Greeley ...	July, 1939–July, 1940	.....	Intern
Richard G. Hodges	July, 1939–July, 1941	..... Resident	.....
Robert G. Shirley	July, 1939–July, 1940	..Assistant Resident	.....
Paul S. Strong	July, 1939–Jan., 1941	.....	Intern
John DeGarrs Stull	July, 1939–Jan., 1941	.....	Intern
Dorothea D. Vann	July, 1939–Jan., 1941	.....	Intern
Fred J. Hunter	Oct., 1939–Apr., 1940	Ear, Nose and Throat	Resident
Alexander H. Bill, Jr. ...	Jan., 1940–July, 1941	.....	Intern
Virginia Strong	Jan., 1940–July, 1941	.....	Intern
Cornelius E. Hagan, Jr. ..	Apr., 1940–Oct., 1940	Ear, Nose and Throat	Resident
Daniel C. Hackett	July, 1940–Jan., 1942	..Assistant Resident	.....
Albert R. Hunt	July, 1940–Jan., 1942	..Assistant Resident	.....
Gertrude M. Hyde	July, 1940–July, 1941	..Assistant Resident	.....
James H. O'Neill	July, 1940–Jan., 1941	.....	Intern
Milton Singer	July, 1940–Jan., 1942	..Assistant Resident	.....
William F. Keim, Jr.	Oct., 1940–Apr., 1941	Ear, Nose and Throat	Resident
Francis W. Alter, Jr.	Apr., 1941–Oct., 1941	Ear, Nose and Throat	Resident

In the Matter of the Organization
and Incorporation of
THE BABIES HOSPITAL OF THE CITY
OF NEW YORK

WHEREAS, application has been made to the State Board of Charities for its approval of the organization and incorporation of the Babies Hospital of the City of New York, and

WHEREAS, on due inquiry and investigation, it appears to said board, desirable and proper, that the said institution shall be so established and incorporated.

NOW THEREFORE, in pursuance of, and in conformity with the provisions of Chapter 446, of the Laws of the State of New York passed May 18th, 1883, the said State Board of Charities hereby certifies that it approves of the organization and incorporation of the said The Babies Hospital of the City of New York, its certificate of incorporation of which is hereunto annexed.

IN WITNESS WHEREOF, the said Board have this September 6th, 1887, caused these presents to be subscribed by its officers and its official seal hereunto affixed.

(Seal) J. H. Van Antwerp, *Vice-President.*

Attest, James O. Fanning,
Assistant Secretary.

CERTIFICATE OF INCORPORATION

We, the undersigned, Jeannie T. Smith, Isabella B. Satterthwaite, Julia G. McNutt, Sarah J. McNutt and Isabella M. Banks, persons of full age and citizens of the United States and a majority of whom are citizens and residents of the State of New York, do by these presents, pursuant to, and in conformity with the act of the Legislature of the State of New York, passed on the 12th day of April, eighteen hundred and forty-eight, entitled "An Act for the incorporation of benevolent, charitable, scientific and missionary societies" and the several acts of the said Legislature amendatory thereof and supplemental thereto, associate ourselves together and form a society under the name and the style of "The Babies Hospital of the City of New York" by which name and title the said society shall be known in law and we further state that

FIRST. The object of the society is to provide medical and surgical aid and nursing for sick babies.

SECOND. The number of directors to manage such society shall be five.

THIRD. The names of the directors of such society for the first year of its existence shall be Jeannie T. Smith, Isabella B. Satterthwaite, Sarah J. McNutt, Julia G. McNutt, and Isabella M. Banks.

FOURTH. The term of existence of such society shall be fifty years from the date of these presents.

FIFTH. The place of business and the principal office of said society shall be located in the City and County of New York.

WITNESS our hands this 23rd day of June, A.D., 1887.

In the presence of

William E. Fay,

Jeannie T. Smith,
Isabella B. Satterthwaite,
Sarah J. McNutt,
Julia G. McNutt,
Isabella M. Banks.

STATE OF NEW YORK
CITY AND COUNTY OF NEW YORK } ss.:

On this twenty-third day of June, one thousand, eight hundred and eighty-seven, before me personally came Isabella B. Satterthwaite, Sarah J. McNutt, Julia G. McNutt and Isabella M. Banks, to me known to be four of the individuals described in and who executed the foregoing instrument and severally acknowledged to me that they executed the same.

WILLIAM E. FAY,
Notary Public,
(SEAL) New York County.

STATE OF NEW YORK
CITY AND COUNTY OF NEW YORK } ss.:

On this 6th day of July, 1887, before me personally came Jeannie T. Smith, known to me to be one of the individuals described in, and who executed the foregoing instrument and duly acknowledged to me that she executed the same.

WILLIAM E. FAY,
Notary Public,
(SEAL) New York County.

I approve of the within certificate of incorporation, September 10, 1887.

C. DONOHUE, J.

ENDORSED.—Certificate of Incorporation of The Babies Hospital of the City of New York.

STATE OF NEW YORK
OFFICE OF SECRETARY OF STATE } ss.:
Filed and Recorded September 14, 1887

DIEDRICH WILLERS,
Deputy Secretary of State.

We, the undersigned, Directors of The Babies Hospital of the City of New York, a corporation organized pursuant to and in conformity with an act of the Legislature of the State of New York, passed on the 12th day of April in the year one thousand eight hundred and forty-eight, entitled "An act for the incorporation of Benevolent, Charitable, Scientific and Missionary Societies," and the several acts of the said Legislature amendatory thereof and supplemental thereto, do hereby certify that at an annual meeting of the Corporation of The Babies Hospital of the City of New York, held on the 11th day of January, in the year one thousand eight hundred and ninety-eight, it was by a majority vote determined to change the number of directors of the said The Babies Hospital of the City of New York from five (5) to fifteen (15), so that thereafter the number of directors of the said The Babies Hospital of the City of New York, should be fifteen (15).
Dated, January 11, 1898.

THOMAS E. SATTERTHWAITE,
H. R. KUNHARDT,
L. EMMETT HOLT,
R. B. KIMBALL,
CAROLINE E. L. KNOX.

State of New York,
County of New York } ss.:

On this 22nd day of November, 1898, before me came Thomas E. Satterthwaite, Henry R. Kunhardt, L. Emmett Holt, Reuel B. Kimball and Caroline E. L. Knox, to me known to be the individuals described in and who executed the within instrument, and severally acknowledged to me that they executed the same.

E. V. THORNALL,
Notary Public, New York County.

CERTIFICATE OF INCREASE IN THE NUMBER OF DIRECTORS
of
THE BABIES HOSPITAL OF THE CITY OF NEW YORK
Pursuant to Section Thirty of the Membership Corporations Law

We, the undersigned, being respectively the President and the Secretary of The Babies Hospital of the City of New York, do hereby certify as follows:

1. The name of the corporation is The Babies Hospital of the City of New York.

2. The corporation was originally incorporated as "The Babies Hospital of the City of New York," by duly executed Certificate of Incorporation dated June 23, 1887, approved by the State Board of Charities September 6, 1887, approved by Mr. Justice Donahue of the Supreme Court of the State of New York, September 10, 1887, and duly filed and recorded in the office of the Secretary of State of New York on September 14, 1887, pursuant to, and in conformity with the Act of the Legislature of the State of New York, passed on the 12th day of April, 1848, entitled "An Act for the Incorporation of Benevolent, Charitable, Scientific and Missionary Societies" and the several acts of the said Legislature, amendatory thereof and supplemental thereto.

3. The number of directors authorized by section Second of said Certificate of Incorporation was five (5). The number of directors was increased as of January 11, 1898, to fifteen (15). The number of directors was further increased as of February 21, 1929, to twenty-one (21). The number of directors was further increased as of February 10, 1932, to twenty-four (24).

The number of directors is to be increased to thirty-six (36).

IN WITNESS WHEREOF, we have made and subscribed this certificate in duplicate this 2nd day of March, 1933.

JOHN I. DOWNEY, *President.*
J. W. HORNOR, *Secretary.*

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

On this 2nd day of March, 1933, before me personally came JOHN I. DOWNEY and J. W. HORNOR, to me known and known to me to be the persons described in and who executed the foregoing certificate, and severally duly acknowledged to me that they executed the same.

J. T. KENNY,
Notary Public, New York County,
Clerk's No. 361, Register's No. 3-K-493,
Commission expires March 30, 1933.

(SEAL)

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

JOHN I. DOWNEY and J. W. HORNOR being severally duly sworn, do depose and say, and each for himself deposes and says, that he, the said John I. Downey is the President of The Babies Hospital of the City of New York, and he, the said J. W. Hornor is the Secretary thereof; that they have been authorized to execute and file the foregoing certificate by the votes, cast in person or by proxy, by a majority of all of the members of record of the corporation entitled to vote on an increase in the number of directors, and that such votes were cast at a special meeting of the members held at the Babies Hospital, Broadway and 167th Street, City, County and State of New York, on the 2nd day of March, 1933, at 4.00 o'clock in the afternoon, upon notice pursuant to Section 43 of the Membership Corporations Law.

JOHN I. DOWNEY
J. W. HORNOR

Subscribed and sworn to before me this 2nd day of March, 1933.

J. T. KENNY,
Notary Public, New York County
Clerk's No. 361, Register's No. 3-K-493
Commission expires March 30, 1933.
(SEAL)

STATE OF NEW YORK }
DEPARTMENT OF STATE } ss.:

I CERTIFY that I have compared the preceding copy with the original Certificate to increase the number of Directors of The Babies Hospital of the City of New York, filed in this department on the 9th day of March, 1933, and that such copy is a correct transcript therefrom and of the whole of such original.

WITNESS my hand and the official seal of the Department of State at the City of Albany, this ninth day of March, one thousand nine hundred and thirty-three.

FRANK S. SHARP
Deputy Secretary of State.

(Seal of the State of New York, Department of State)

CERTIFICATE OF EXTENSION OF CORPORATE EXISTENCE
of
THE BABIES HOSPITAL OF THE CITY OF NEW YORK
Pursuant to Section Forty-five of the General Corporation Law

WE, the undersigned, being respectively the President and the Secretary of The Babies Hospital of the City of New York, do hereby certify as follows:

1. The name of the Corporation is The Babies Hospital of the City of New York.

2. The Corporation was originally incorporated as "The Babies Hospital of the City of New York" by duly executed certificate of incorporation dated June 23, 1887, approved by Mr. Justice Donohue of the Supreme Court of the State of New York, September 10, 1887, and duly filed and recorded in the office of the Secretary of State of the State of New York on September 14, 1887, pursuant to and in conformity with the act of the Legislature of the State of New York passed on the 12th day of April, 1848 entitled "An Act for the Incorporation of Benevolent, Charitable, Scientific and Missionary Societies" and the several acts of the said Legislature amendatory thereof and supplemental thereto.

3. The term of existence of The Babies Hospital of the City of New York, as specified in Section Fourth of said certificate of incorporation, was fifty years from the date of the certificate of incorporation, namely, June 23, 1887, and the term of existence will expire on the 22nd day of June, 1937.

4. The duration of the Corporation shall be perpetual.

IN WITNESS WHEREOF, we have made and subscribed this certificate in duplicate this 29th day of April, 1935.

DEAN SAGE, *President*
MATTHEW C. FLEMING, *Secretary*

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

On this 29th day of April, 1935, before me personally came DEAN SAGE and MATTHEW C. FLEMING, to me known and known to me to be the persons described in and who executed the foregoing certificate and have severally duly acknowledged to me that they executed the same.

ARTHUR W. CLAUSEN
Notary Public, Queen's County,
Clerk's No. 249, Register's No. 206
New York Co. No. 130, Reg. No. 6C67
Bronx Co. No. 2, Reg. No. 2C36
My commission expires March 30, 1936.

(SEAL)

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

DEAN SAGE and MATTHEW C. FLEMING, being severally sworn, depose and say, and each for himself deposes and says, that DEAN SAGE is the President of The Babies Hospital of the City of New York, and that MATTHEW C. FLEMING is the Secretary thereof; that they have been duly authorized to execute and file the foregoing

certificate by the votes, cast in person or by proxy, of more than two-thirds of the members of record of the Corporation who were entitled to vote, and that such votes were cast at a meeting of the members called for that purpose upon like notice as that required for the annual meeting of the Corporation; that said meeting was held on the 9th day of April, 1935, at The Babies Hospital of the City of New York, Broadway and 167th Street, Borough of Manhattan, City and State of New York.

DEAN SAGE, *President*
MATTHEW C. FLEMING, *Secretary*

Sworn to before me this 29th day of April, 1935.
ARTHUR W. CLAUSEN
Notary Public, Queens County
Clerk's No. 249, Register's No. 206
New York Co. No. 130, Reg. No. 6C67
Bronx Co. No. 2, Reg. No. 2C36
My commission expires March 30, 1936.

(SEAL)

STATE OF NEW YORK }
DEPARTMENT OF STATE } ss.: 2717

I CERTIFY That I have compared the preceding copy with the original Certificate of Extension of Corporate Existence of The Babies Hospital of the City of New York, filed in this department on the 2nd day of May, 1935, and that such copy is a correct transcript therefrom and of the whole of such original.

WITNESS my hand and official seal of the Department of State at the City of Albany, this second day of May, one thousand nine hundred and thirty-five.

JAMES M. KELLY
Deputy Secretary of State.

(Seal of State)

No. 141887
STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

I, ALBERT MARINELLI, Clerk of the said County and Clerk of the Supreme Court of said State for said County, Do Certify, That I have compared the preceding with the original Certificate of Extension of Corporate Existence of The Babies Hospital of the City of New York on file in my office, and that the same is a correct Transcript therefrom, and of the whole of such original.
Indorsed Filed. May 7, 1935.

In WITNESS WHEREOF, I hereunto subscribed my name and affixed my official seal, this 7th day of May, 1935.

ALBERT MARINELLI
Clerk.

(SEAL)

CONSTITUTION

As Amended June 27, 1939

ARTICLE I

NAME

This Society shall be known as "The Babies Hospital of the City of New York."

ARTICLE II

OBJECTS

To provide medical and surgical aid and nursing for sick and convalescent babies.

To educate parents and nurses in the care of sick and convalescent babies.

To afford medical students the opportunity to acquire a practical knowledge of pediatrics.

To promote research in medical science.

ARTICLE III

MEMBERS

The members of this Society are the Board of Managers, the active members of the Board of Women Managers and such other persons as shall from time to time be approved by a majority of members of the Board of Managers present at a stated meeting, and who shall have been nominated at a previous meeting by a Standing Committee appointed for that purpose by the Board.

ARTICLE IV

MANAGERS

There shall be a Board of Managers who shall be the Directors of the corporation, consisting of 36 members, divided into four classes of 9 members each; and the places of the said classes shall be vacant respectively on the second Wednesday of April at the end of one, two, three and four years beginning with the year 1934, so that nine members shall be elected by the Society annually, by ballot, to hold their seats for four years.

Twelve members of the Board shall constitute a quorum.

The Board of Managers shall at all times be fully authorized to execute all powers of the Society over all the estate and property of the Society. To it shall be committed the care of the funds of the institution, authority to make by-laws, rules and regulations, and to alter and amend the same; to fill vacancies in their own body, choose the officers of the Society, appoint agents, assistants and attendings, and generally to transact the entire business of the Society.

ARTICLE V

OFFICERS

The officers of the Society shall consist of a president, one or more vice-presidents, a treasurer, an assistant treasurer, a secretary and an assistant secretary, who shall be elected annually by the Board of Managers from their own number and who shall also be officers of the said Board. In addition thereto, the Board may appoint one or more assistant treasurers and assistant secretaries, and such other agents as may be from time to time determined upon and define their powers.

ARTICLE VI

In addition to the officers above named, there may be one or more honorary vice-presidents elected from time to time by the Board from its former members. They shall not be members of the Board of Managers but shall constitute an advisory board to assist and advise with the Board of Managers on Hospital matters.

ARTICLE VII

MEETINGS OF THE BOARD

The Board of Managers shall hold stated meetings on the second Monday of each month excepting the months of July, August and September, and may hold adjourned meetings when necessary. Special meetings of the Board may be called by the President or, in case of his absence or inability to act, by a Vice-President, or on written requisition of five members of the Board of Managers; but when special meetings are called the time and place of meeting and the subject proposed to be considered, shall be notified to the members at least two days previous to the meeting, and no other subject shall be discussed or acted upon at such meetings.

ARTICLE VIII

ANNUAL MEETING

A meeting of the members of the Society shall be held annually on such day after the expiration of the fiscal year as the Board of Managers may appoint.

Special meetings of the Society may be called at any time by the Board of Managers and shall be called by the Secretary upon the written request of the President, or a Vice-president, or ten members of the Society, specifying the purpose of such call. No other business than that so specified shall be transacted at such meeting.

At any meeting of the Society nine members shall constitute a quorum.

ARTICLE IX

MISCELLANEOUS

No manager or other officer shall receive, directly or indirectly, any salary, compensation or emolument from the Society, either as such officer or manager/or in any other capacity, unless authorized by the by-laws or by the concurring vote of two-thirds of all the managers. No manager or other officer shall be interested, directly or indirectly, in any contract relating to the operations conducted by the Society, nor in any contract for furnishing supplies thereto, unless authorized by the by-laws or by the concurring vote of two-thirds of the managers.

The Society shall not sell, mortgage or lease its real property unless authorized by the vote of at least two-thirds of the whole number of its Managers, provided that if there are 21 or more Managers the vote of a majority of the whole number shall be sufficient. No sale or mortgage other than a purchase money mortgage, of real property within the State, or lease thereof for more than five years, shall be made without leave of the Supreme Court in a judicial district in which some of the property is located. No indebtedness for any purpose whatever shall be incurred for more than one-third of the value of the property of the Society.

At the annual meeting of the Society the managers shall present a report verified by the President and Treasurer or by a majority of the managers showing the whole amount of real and personal property owned by the Society, where located and where and how invested; the amount and nature of the property acquired during the year immediately preceding the date of the report and the manner of the acquisition; the amount applied, appropriated or expended during the year immediately preceding such date, and the purposes, objects or persons to or for which such applications, appropriations or expenditures have been made; and the names and places of residence of the persons who have been admitted to membership in the Society during such year, which report shall be filed with the records of the Society and an abstract thereof entered in the minutes of the proceedings of the annual meeting.

ARTICLE X

AMENDMENTS TO THE CONSTITUTION

Amendments to the Constitution shall be proposed in writing at a regular meeting of the Board of Managers, and may be acted on at the next regular meeting of the Board, or at a special meeting called for that purpose; and shall be adopted only on a concurrence of a majority of the members present, but the affirmative vote must not be less than eleven.

BY-LAWS

As Amended January 12, 1942

ARTICLE I

RULES AND REGULATIONS

The Board of Managers shall prescribe rules and regulations respecting the management of the affairs of the Hospital. Such rules and regulations shall not be inconsistent with these By-Laws, and may be amended at any meeting of the Board of Managers by a majority of those present.

ARTICLE II

PRESIDENT

The President shall preside at all meetings of the Board. He shall appoint all special Committees, unless otherwise ordered, and shall perform such other duties as may be required by the Constitution and By-Laws. He shall also be ex officio a member of all committees.

ARTICLE III

VICE-PRESIDENT

In the event of a vacancy of the office of President, or during his absence or inability to act, his duties and powers shall devolve upon the Vice-President who has been longest in office, and, in the event of his absence or inability to act, then upon the Vice-President next in seniority of service. Should no Vice-President be able to act, a President pro tem shall be chosen by the Board.

ARTICLE IV

TREASURER

The Treasurer shall be charged with the custody of all papers and documents relating to the property of the Corporation, other than such as are mentioned in By-Law V, of all moneys belonging thereto, and of the seal. He shall keep an account in the name of the Corporation with an institution approved by the Board, and shall deposit therein all moneys immediately upon receiving them. He shall cause to be kept such accouuts as may be necessary to show the receipts, expenditures, and financial condition of the Institution, or as may be required by the Finance Committee. These accounts shall be open at all suitable times to the inspection of the Managers. He shall pay no moneys without proper order, as is elsewhere provided.

In the event of a vacancy in the office of Treasurer, or during his absence or inability to act, his duties and powers shall devolve upon the Assistant Treasurer.

ARTICLE V

SAFE KEEPING OF SECURITIES

All bonds, stocks and other invested securities and evidences of value, shall be deposited for safe keeping with a trust company approved by the Board to be held for account of the Hospital and subject to the joint written order of the Treasurer and a member of the Finance Committee, or, in the absence of the Treasurer, of two members of the Finance Committee.

All transfers and assignments of any securities registered or standing in the name of the Hospital shall be executed under its seal by the President or the Vice-President together with the Treasurer or Secretary.

ARTICLE VI

SECRETARY

The Secretary shall be the Recording and Corresponding Secretary and shall keep the minutes of the proceedings of the Board of Managers, and preserve such records and papers as do not pertain to the office of Treasurer. He shall also be ex officio

a member of the Executive Committee and shall keep minutes of said Committee. He shall notify members of all meetings of the Board of Managers at least two days before the meeting. He shall notify members of their appointment on Committees, and generally perform such duties as usually pertain to the office.

He shall have charge of the correspondence of the Board, and shall prepare the Annual Report of the Managers and attend to its publication.

In the event of a vacancy in the office of Secretary, or during his absence or inability to act, his duties and powers shall devolve upon the Assistant Secretary.

ARTICLE VII

COMMITTEES

At the meeting in April, after filling the vacancies about to occur in their Board, the Managers shall elect an Executive Committee of eight or more members and Standing Committees of two or more members each, naming the Chairman and Vice-Chairman of each, as follows:

Standing Committees

Finance	Vanderbilt Clinic
Nominating	Dietary
Auditing	Social Service
Insurance and Pensions	Occupational Therapy
Convalescent	Engineering
School of Nursing	Laundry
House	Grounds

Board of Women Managers: There shall be a Committee known as the Board of Women Managers which shall make its own rules and assist in the general active work of the Hospital subject to the Board of Managers and the Executive Committee. Such Board may appoint a Crib Side Committee to assist in the general work of the Hospital, which Committee shall make its own rules and elect its own officers.

Visiting Committee: There may be a Visiting Committee, appointed from time to time by the President from among the members of the Board of Managers and/or the Board of Women Managers, whose duty it shall be to visit the Hospital and make recommendations and suggestions concerning its operation.

The members elected to these Committees shall hold office until the second Wednesday of the April succeeding their appointment, and thereafter until their successors are elected, unless otherwise ordered by the Board.

All members of the Executive Committee and the Chairman and Vice-Chairman of all Standing Committees shall be members of the Board of Managers; otherwise membership on Standing Committees shall not be limited to Board Members nor restricted by sex.

The Treasurer shall be a member of the Finance Committee. The Secretary shall be a member of the Nominating Committee. The Chairman of the Engineering Committee shall be ex officio a member of the Laundry Committee.

The Board may from time to time appoint such other Committees as it may deem advisable. It may fill vacancies in and add to the membership of all Committees.

Each Committee shall have advisory supervision over that Department of the Hospital designated by its name, as well as such other duties, including that of inspection, as may be assigned to each from time to time by the Board of Managers or the Executive Committee.

Chairmen of Standing Committees whose duties involve inspection of any parts of the Hospital shall be responsible for having inspections made at such times and under such rules as they or the Board of Managers may from time to time prescribe and shall report the results of such inspections periodically at meetings of the Board.

Chairmen of Standing Committees may, for the purpose of assisting their Committees in their duties, particularly those involving inspection, nominate additional members of their respective Committees subject to appointment by the Board.

ARTICLE VIII

EXECUTIVE COMMITTEE

The Executive Committee shall meet on the fourth Monday of each month and may hold special meetings when necessary or when called by the Chairman or two

members of the Committee. Three members in attendance at any meeting shall constitute a quorum.

It may, subject to the approval and control of the Board of Managers, exercise all the functions of the Board when the latter is not in session and shall have such powers as are given it by these By-Laws and as may be delegated to it from time to time by the Board.

It shall decide all questions relating to the admission, rejection and discharge of patients in conformity with the directions of the Board of Managers.

ARTICLE IX

FINANCE COMMITTEE

The Finance Committee shall consist of five or more Managers and shall have authority in its discretion to sell bonds, mortgages, stocks, and other securities belonging to the Hospital and to invest and reinvest the proceeds (together with any other funds of the Society available for investment) in such securities as it may deem wise.

ARTICLE X

NOMINATING COMMITTEE

The Nominating Committee shall, in case a vacancy occurs in the Board of Managers, recommend to the Board the name of a Member of the Society to fill such vacancy and to it shall be referred the names of all persons suggested for such position or for Membership in the Society; but no report of the Committee shall be acted upon until the next subsequent meeting of the Board except with unanimous consent.

ARTICLE XI

AUDITING COMMITTEE

The Auditing Committee shall, shortly after the close of each fiscal year, examine, check, and verify the bonds, stocks, mortgages, and other securities owned by the Hospital and shall also have the accounts of the Treasurer, Executive Vice-President, and Superintendent for the last fiscal year examined and audited by Certified Public Accountants. The Committee shall thereafter report to the Board the results of such examination with its recommendations.

ARTICLE XII

MEDICAL BOARD, MEDICAL, SURGICAL AND LABORATORY SERVICES

The Board of Managers shall appoint a Director of the Pediatric Service and such other professional staff as shall be deemed necessary for the proper operation of the Hospital.

Such Director shall be responsible to the Board of Managers for the conduct of the medical service of the Hospital and shall apportion the work among the different members of the Medical Staff.

There shall be a Medical Board composed of such Director and the Attending Physicians and Surgeons of the Hospital. The Board of Managers may add additional members to the Medical Board and the Medical Board may add to its own number, subject to the approval of the Board of Managers. Such Medical Board may appoint one or more of its members to a Combined Medical Board representing the Babies and Presbyterian Hospitals and the Neurological Institute and may qualify the jurisdiction of such appointees.

The Board of Managers shall likewise appoint a House Staff consisting of as many members as the services of the Hospital may require, and at such times and for such terms of service as shall seem best to meet the needs of the Hospital.

The Board of Managers may likewise appoint a courtesy staff with such private patient pavilion facilities as may from time to time be determined upon.

The appointees, unless a different term be fixed by the Board, shall hold office during the pleasure of the Board.

ARTICLE XIII

EXECUTIVE STAFF

The Board of Managers may appoint an Executive Vice-President, a Superintendent and such Assistants as the Board may deem necessary for the service of the Hospital, whose services shall continue during the pleasure of the Board.

The Board of Managers may appoint a Director of the School of Nursing and such Assistants as may be necessary for such service, and such appointees shall hold office during the pleasure of the Board.

ARTICLE XIV

ENDOWED BEDS

Gifts for the endowment of beds in the Hospital as memorials entitling the donor or his appointee to nominate patients to use and occupy them free of charge will be accepted in such amounts, on such conditions, and subject to such rules and regulations affecting the exercise of the right to nominate as the Board may from time to time prescribe.

ARTICLE XV

FOUNDERS, PATRONS AND BENEFACTORS

A person contributing to the Society $5,000 or more at any one time shall become a Founder of the Society.

A person contributing to the Society $1,000 at any one time or $250 in one sum in each of five consecutive years shall become a Patron of the Society.

A person contributing $500 to the Society at any one time shall become a Benefactor of the Society.

ARTICLE XVI

FISCAL YEAR

The fiscal year of the Society shall end on the 31st day of December of each year.

ARTICLE XVII

SEAL

The Seal of the Society shall be circular in form with the words, "The Babies Hospital of the City of New York" and the figures "1887" on the circumference, the representation of a child's head and bust with the word "Inasmuch" directly beneath the center.

ARTICLE XVIII

APPROPRIATIONS OF MONEY

Except in the cases provided for in By-Law IX, all appropriations of money shall be made by resolution of the Board of Managers or the Executive Committee. Orders for the amounts thus appropriated shall be drawn on the Treasurer and signed by two members of the Board of Managers (of whom the Treasurer shall not be one), and when properly endorsed shall be sufficient voucher for the Treasurer.

ARTICLE XIX

COMPLAINTS, SUSPENSIONS OR DISCHARGES

Any Officer, Physician or Surgeon who shall so conduct himself as in the judgment of the Board of Managers to jeopardize the best interest of the Hospital may be discharged or suspended by a majority vote of the members present at any duly held meeting of the Board, provided, however, that no such discharge shall be effective unless the person complained of shall have been given an opportunity to present a defense before the Board or a Committee thereof.

ARTICLE XX

ORDER OF BUSINESS

The order of business shall be as follows:

1. The roll shall be called, and the attending members noted.
2. The minutes of the preceding meeting shall be read, corrected if necessary, and approved.
3. Treasurer's Reports.
4. Reports of the Committees shall be called for, and action taken thereon.
5. Communications to the Board shall be received and considered.
6. Unfinished business.
7. New business.

ARTICLE XXI

ALTERATIONS OR ADDITIONS

Any amendment to the By-Laws shall be proposed in writing at a regular meeting of the Board of Managers, and may be acted on at the next regular meeting of the Board, or at a special meeting called for that purpose. It shall be adopted only on an affirmative vote of a majority of those present. A copy of any proposed amendment shall be mailed to each member of the Board at least three days prior to the next meeting.

FORM OF BEQUEST

I give and bequeath to The Babies Hospital of the City of New York, incorporated by the Legislature of the State of New York in the year 1887, the sum of..... Dollars, to be applied to the use and benefit of the said Hospital, under the direction of the Managers thereof.

FORM OF DEVISE

I give and devise to The Babies Hospital of the City of New York, incorporated by the Legislature of the State of New York in the year 1887, all that, etc. (describe the property) to be had and holden to the said The Babies Hospital of the City of New York, its successors and assigns, for the use and benefit of the said Hospital.

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